# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-K**

☑ ANNUAL REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended October 31, 2021

□ TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 001-38154

# CODA OCTOPUS GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

**34-2008348** (I.R.S. Employer Identification Number)

3300 S Hiawassee Rd, Suite 104-105, Orlando, Florida, 32835 (Address, Including Zip Code of Principal Executive Offices)

> 407 735 2406 (Issuer's telephone number)

Securities registered under Section 12(b) of the Exchange Act: COMMON STOCK, \$0.001 PAR VALUE PER SHARE

Securities registered under Section 12(g) of the Exchange Act: NONE

• Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes □ No ⊠

• Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes 🗆 No 🖂

Accelerated filer □

- Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$
- Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer or a smaller reporting company.

Smaller reporting company ⊠

Large accelerated filer □ Non-accelerated filer □

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  $\Box$  No  $\boxtimes$ 

- State issuer's revenues for its most recent fiscal year: \$21,331,527
- State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was last sold, or the average bid and asked price of such common equity, as of April 30, 2021 representing the last business day of the registrant's most recently completed fiscal year: approximately \$46,355,000
- State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date: 10,857,195 as of February 11, 2022.

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#### FORWARD-LOOKING STATEMENTS

This Form 10-K includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, which we refer to in this annual report as the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, which we refer to in this annual report as the Exchange Act. Forward-looking statements are not statements of historical fact but rather reflect our current expectations, estimates and predictions about future results and events. These statements may use words such as "anticipate," "believe," "estimate," "expect," "intend," "predict," "project" and similar expressions as they relate to us or our management. When we make forward-looking statements, we are basing them on our management's beliefs and assumptions, using information currently available to us. These forward-looking statements are subject to risks, uncertainties and assumptions, including but not limited to, risks, uncertainties and assumptions discussed in this annual report. Factors that can cause or contribute to these differences include those described under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations."

If one or more of these or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary materially from what we projected. Any forward-looking statement you read in this annual report reflects our current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to our operations, results of operations, growth strategy and liquidity. All subsequent written and oral forward-looking statements attributable to us, or individuals acting on our behalf are expressly qualified in their entirety by this paragraph. You should specifically consider the factors identified in this annual report, which would cause actual results to differ before making an investment decision. We are under no duty to update any of the forward-looking statements after the date of this annual report or to conform these statements to actual results.

# PART I

# **ITEM 1. BUSINESS**

#### Overview

Coda Octopus Group, Inc. ("Coda" "the Company" or "we"), through its wholly owned subsidiaries, operates two distinct businesses:

- the Marine Technology Business (also referred to in this Form 10-K as "Products Business", "Products Operations" or "Products Segment"); and
- the Marine Engineering Business (also referred to in this Form 10-K as "Engineering Business", "Engineering Operations", or "Services Segment").

Our Marine Technology Business is a technology solution provider to the subsea and underwater market. It owns key proprietary technology including real time volumetric imaging sonar technology and diving technology, both of which are applicable to the underwater defense and commercial markets. All design, development and manufacturing of our technology and solutions are performed within the Company.

Our imaging sonar technology products and solutions marketed under the name of Echoscope® and Echoscope PIPE<sup>®</sup> are used primarily in the underwater construction market, offshore wind energy industry (offshore renewables), and offshore oil and gas, complex underwater mapping, salvage operations, dredging, bridge inspection, underwater hazard detection, port security, mining, fisheries, commercial and defense diving, and marine sciences sectors. Our diving technology marketed under the name "CodaOctopus<sup>®</sup> DAVD" (Diver Augmented Vision Display) addresses the global defense and commercial diving markets and has the potential to radically change how diving operations are performed globally because it delivers a real time information platform for diving and allows diving operations to be performed in zero visibility water conditions and provides real time map of the dive area.

Our Marine Engineering Businesses are suppliers of embedded solutions and sub-assemblies which they design and manufacture and sell into mission critical integrated defense systems such as the Close-In-Weapons System (CIWS). The Services Segment established its business in 1977 and has been supporting a number of significant defense programs for over 40 years, including Raytheon's CIWS and Northrop Grumman's Mine Hunting Systems Program. The Services Segment's business model entails designing sub-assembly prototypes which are utilized in broader defense programs. These prototype contracts typically lead to contracts for the manufacture, repair and upgrade of these sub-assemblies. We are the sole source for the parts that we design and supply into these programs. This business model ensures recurring and long tail revenues since we continue to supply parts, typically for the life of the program, which can span decades. Coda Octopus Colmek, Inc. and Coda Octopus Martech Ltd, each qualifies as a small business. This opens opportunity under state requirements to collaborate with Prime Defense Contractors on these programs.

Due to the above, a significant part of the revenues generated by the Marine Engineering Business is highly concentrated and is derived from a small number of prime defense contractors such as Raytheon or Northrop. In any one year, between 20% to 30% of our consolidated revenues may be derived from these customers individually or collectively.

The Services Segment operates through our wholly owned subsidiaries, Coda Octopus Colmek, Inc ("Colmek") based in Salt Lake City, Utah, and Coda Octopus Martech Limited ("Martech") based in Dorset, United Kingdom.

# Cross-Group Synergies

Our Marine Technology Business and Marine Engineering Services Business have established synergies in terms of customers and specialized engineering skills for robust, rugged and repeated engineering solutions relating to data acquisition, data computation and display of the data. Increasingly drawing on each part of the business strengths, the Marine Technology Business and Marine Engineering Business work jointly on projects including responding jointly for tenders. We believe the Services Business is important to our overall growth strategy as it brings significant engineering depth for the onward development of our technology solutions. This also ensures more tight control over our intellectual property rights which are important for our market position in the space we operate.

# Key Pillars for our Growth Plans

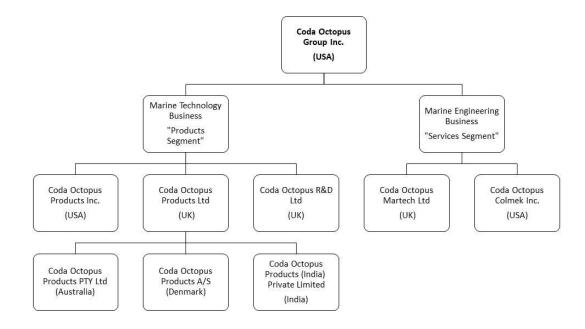
Our volumetric real time imaging sonar technology and our Diver Augmented Vision Display ("DAVD") are our most promising products for the Group's near-term growth.

Our real time 3D/4D/5D/6D Imaging sonars are the only underwater imaging sonars which are capable of providing not only complex seabed mapping but inspecting and monitoring in real time 3D/4D/5D/6D moving underwater objects irrespective of water conditions including in zero visibility water conditions (a perennial problem in underwater operations). Competing technology can perform mapping (but not complex mapping) without the ability to perform real time inspection and monitoring of moving objects underwater. We also believe our Echoscope PIPE<sup>®</sup> is the only technology that can generate multiple real time 3D/4D/5D and 6D acoustic images using different acoustic parameters such as frequency, field of view, pulse length, filters.

Our customers include service providers to major oil and gas ("O&G") companies, renewable companies, underwater construction companies, law enforcement agencies, navies, ports, mining companies, defense bodies, diving companies, research institutes and universities. We are widely considered the leading solution providers for real time 3D visualization underwater.

We also believe that the DAVD system is poised to radically change the way commercial and diving operations are performed globally by advancing the methods of communication, ability to consume and use digital information and real time imaging sonar data, thereby improving safety and reducing the costs of these operations. The DAVD HUD (Head Up Display) concept is protected by patent and is manufactured and distributed under License from United States Department of the Navy at Naval Surface Warfare Center Panama City Division to the Company.

Our corporate structure is as follows:



# **Corporate History**

The Company began as Coda Technologies Limited. This company now operates under the name Coda Octopus Products Limited, a United Kingdom corporation formed in 1994 as a start-up company with its origins as a research group at Herriot-Watt University, Edinburgh, Scotland. Initially, its operations consisted primarily of developing software for subsea mapping and visualization using sidescan sonar (a technology widely used in commercial offshore geophysical survey and naval mine-hunting to detect objects on, and textures of, the surface of the seabed).

In June 2002, we acquired Octopus Marine Systems Ltd, a UK corporation, and changed our name to Coda Octopus Limited. At the time of its acquisition, Octopus Marine Systems was producing geophysical products broadly similar to those of Coda, but targeted at the less sophisticated, easy-to-use, "work-horse" market. The Octopus Marine Systems acquisition led to the introduction of the Motion product (F180<sup>®</sup> series) into the Products Segment.

In December 2002, Coda Octopus Ltd acquired OmniTech AS, a Norwegian company, which became a wholly owned subsidiary of the Company, and which subsequently changed its name to Coda Octopus R&D AS. OmniTech owned the patents to a "method for producing a 3-D Image" (which has now expired). At the time of acquisition, this company had been engaged for over ten years in developing a revolutionary imaging sonar technology capable of producing real time three-dimensional ("3D") underwater images for use in subsea activities. Coda Octopus Products Limited (Edinburgh based) then developed the visualization software to control and display the images from the real time 3D sonar device. This patented technology is now marketed by us under the brand name "Echoscope<sup>®</sup>" and Echoscope PIPE<sup>®</sup>. All activities of this now-defunct Norwegian subsidiary, Coda Octopus R&D AS, have been transferred to Coda Octopus Products Limited (Edinburgh).

On July 13, 2004, the Company effected a reverse merger pursuant to the terms of a share exchange agreement between The Panda Project, Inc. ("Panda"), a Florida corporation, and a now defunct entity affiliated with Coda Octopus Ltd. ("Coda Parent"). Panda acquired the shares of Coda Octopus Limited, a UK corporation and a wholly-owned subsidiary of Coda Parent, in consideration for the issuance of a total of 1,432,143 shares of common stock to Coda Parent and other shareholders of Coda Octopus Limited. The shares issued represented approximately 90.9% of the issued and outstanding shares of Panda. The share exchange was accounted for as a reverse acquisition of Panda by Coda. Subsequently, Panda was reincorporated in Delaware and changed its name to Coda Octopus Group, Inc.

In June 2006, we acquired Coda Octopus Martech Limited which is part of our Services Segment or Marine Engineering Business. This is an English corporation.

In April 2007, we acquired Coda Octopus Colmek, Inc. which is part of our Services Segment or Marine Engineering Business. This is a Utah corporation.

Both Martech and Colmek largely have the same business model, provide similar engineering services and sell to a similar customer base (one is UK focused and the other is US focused).

In December 2013 Coda Octopus Products Limited established Coda Octopus Products Pty Ltd (Australia) to grow our presence in Australia and New Zealand. However, since 2020 we have not been able to do meaningful business development due to the Australian borders being closed because of the Coronavirus Pandemic.

In 2017 Coda Octopus Products Limited established a subsidiary Coda Octopus Products A/S in Denmark as part of the mitigation strategy relating to the UK withdrawal from the European Union (See Item 7 Management's Discussion and Analysis...").

Coda Octopus Group, Inc., is organized under the laws of the State of Delaware as a holding company that conducts its business through subsidiaries, several of which are organized under the laws of foreign jurisdictions, including England, Scotland, Denmark, Australia and recently India. This may have an adverse impact on the ability of U.S. investors to enforce a judgment obtained in U.S. courts against these entities, or to effect service of process on the officers and directors managing the foreign subsidiaries. These companies' operations must comply with the laws of the countries under which they are incorporated and are likely to be different from the equivalent laws of the United States.

# Marine Technology Business ("Products Segment")

Our Marine Technology Business develops proprietary solutions for both the commercial and defense subsea market. The range of our solutions are complementary and include:

Type of Systems	Description
Geophysical Systems	Comprising Hardware and Software;
GNSS-Aided Navigation Systems (Attitude and Positioning Systems)	Comprising Hardware and Software
Real Time Volumetric Imaging Sonar	Comprising Hardware and Software
Diver Augmented Vision Display System	Comprising Hardware and Software
<ul> <li>Marine geophysical survey</li> <li>Offshore Renewables ("Wind Energy")</li> </ul>	

- Underwater construction, inspection and monitoring
- Diving Companies
- Commercial and Defense Diving
- Salvage and decommissioning
- Oil and Gas ("O&G")
- Commercial fisheries
- Environmental, mammal and habitat monitoring
- Underwater Defense Applications
- Marine vehicles and robotics
- Port and Harbor Security, law enforcement and first responders
- Research and education

# 1. Geophysical Range of Products

Our geophysical systems ("GEO") range of products include geophysical data acquisition systems, processing and analysis software that are used primarily by survey companies, offshore renewable companies, research institutions, salvage companies. The Company's GEO range of products are used in conjunction with sidescan sonars to survey large areas and create images of the seabed, identify seabed boulders and objects, mark seabed type boundaries and identify existing subsurface structural features, geological layers, and/or buried debris. The Company started its first innovation with this range of products and in fact was the first company to digitalize sidescan sonar data. The Company GEO range is a strong brand in the geophysical market space.

# 2. GPS aided Inertial Positioning Systems

These are referred to as our MOTION range of products and offer high accuracy GPS aided inertial positioning and attitude data, essential for all marine survey applications. The products are commonly bundled with our GEO and real time sonar solutions offering our customers a seamless integration and support experience.

# 3. Real Time Volumetric Imaging Sonars (ranging from 3D/4D, 5D and 6D)

We design, develop and supply what we believe is the world's most advanced series of real time volumetric imaging sonar. This is the culmination of over 25 years of research and development. This technology is protected by multiple patents. Furthermore, we continue to file patents relating to our new and revolutionary sonars, our 5-Dimensional (5D) and 6-Dimensional (6D) real time volumetric imaging sonars (marketed under the name Echoscope PIPE<sup>®</sup> (Parallel Intelligent Processing Engine). Our sonar innovations are multi-tiered and extend to hardware, firmware and software, all of which co-exist and are co-dependent on each other. In other words, hardware, firmware and software operate as sub-systems to each other. We believe that the highly complex nature of this new technology will make it extremely difficult to reverse engineer our products. Pioneering this unique technology gives us a significant advantage over our competitors in the subsea real time 3D imaging sonar market sectors. We also believe that our three-tier product development capability of hardware, software and solution delivery adds to our competitive lead.

We believe that this technology is superior to the other imaging sonars in the market as it generates real time 3D, 4D, 5D and 6D images of the underwater environment irrespective of low or zero visibility conditions and, unlike conventional sonars, can image a volume (as opposed to a slice of data) and provide real time 3D inspection and monitoring capability underwater. The capability of our volumetric imaging sonars covers a broad breadth of activities underwater particularly for any form of underwater construction, salvaging, placements, decommissioning, obstacle avoidance and complex underwater mapping.

#### About the Company's 5D and 6D Sonars Innovations

5D and 6D sonars are new to the subsea market and constitute an innovation by the Marine Technology Business of the Company. We have several patents pending for these innovations.

# 5D Sonars (Echoscope PIPE<sup>®</sup>)

The advancement that the Company has made with its 5D Sonars is the ability to process and utilize much more of the data that is acquired by our volumetric imaging sonars. In the previous generation of our sonars, due to the state of the art of processing generally, there was an upper limit to the quantity of the acquired data that could be processed and displayed by the sonar system. This meant that in the previous generation of sonars when a signal was emitted, it returned a single range and intensity value per beam. In the 5D Sonars we return multiple range and intensity values (Full Time Series ("FTS")) per beam. This new capability provides more information about the underwater environment. For example, it will give the user the ability to see multiple layers of soft target areas underwater such as gas leaks and suspended sediment above the seabed all concurrently (not one or the other) or concurrent imagery of marine life, sea growth on installations and the installations themselves. FTS will deliver all range values per beam as opposed to either the First (First Above Threshold ("FAT") or the strongest return (MAX) provided by the previous generation of Echoscope technology. Our 5D capability is protected by a recently granted patent (US 10,718,865 – which concerns a method of compressing beamforming sonar data).

# 6D Sonars (Echoscope PIPE®)

The Company's 6D Sonars processes and utilizes much more of the data acquired by the sonar. 6D Sonars are sonars which generate multiple real time 3D Full Time Series Images. In the previous generation of sonars, we could image and display one 3D Image in real time. Our technology generates multiple 3D Images simultaneously in real time using different sonar/acoustic parameters (such as frequency, range, field of view, pulse length and other acoustic filters or shading). Our new technology enables one sensor to

provide different 3D/4D/5D/6D data sets (through multiple parallel processing capability) to different parts of the survey team operations in real time per their different operational requirements (thus consolidating the sensors and the associated costs and effectiveness of the solution). 6D Sonars can also record raw data that can be subject to PIPE Offline processing to generate unlimited data outputs. We are not aware of any sonars that can offer either 5D or 6D Capability.

In summary, our previous generation of real time 3D sonar was capable of providing only single acoustic images of underwater objects in real time 3D whereas the PIPE family of sonars is capable of providing multiple acoustic images of underwater objects in real time 3D/4D.

# **Sonar Hardware**

During fiscal 2019, we completed critical innovation and advancement milestones around our core volumetric real time sonar technology. We have now introduced the world's first 5D and 6D series of volumetric imaging sonar technology. This new series of sonars are marketed under the brand name Echoscope PIPE<sup>®</sup> (an acronym for Parallel Intelligent Processing Engine). We believe our 5D and 6D series of sonars herald a significant leap forward in real time subsea imaging as this inventive capability allows a single sonar to provide different parts of the survey operations with multiple real time data sets (as opposed to one 3D dataset) for each part of the survey teams' requirements.

The Differences between our standard Echoscope<sup>®</sup> sonar series and our newly launched Echoscope PIPE<sup>®</sup> series of sonars is set out below:

Description	Current Echoscope <sup>®</sup>	PIPE <sup>®</sup> Sonars
Real Time Capability	Yes, 4D Images	Yes, 4D, 5D and 6D
Angular Cover Dual Frequency	50°x50° and 24°x24°	54°x54° - 47°x47° and 32°x32° - 28°x28°
Adaptive Frequency Capability	No	Yes
Ping Rate	Up to 20Hz	Up to 40Hz
Multiple Real Time 4D Images	No, one single Real Time Image	Capable of Multiple Real Time Images
Number of Data Points per Single Ping	Up to 16,386	Up to 40 million
Number of Beams and Values per Beam	128x128x1 Value	Up to 180 x 180 with up to 2,500 values (depending on viewing range)
Multiple Sequential Configuration Files to capture data using different parameters	No Capability	Up to 10 Configuration sets for real time capture and display
Full Time Series Raw Data Capture	No Capability	Capture of Raw Data
Full Time Series Raw Data Offline Processing	No Capability	Capable of Raw Data Offline Processing
Multiple Parallel Beamformed Data Output	No Capability	Capable of Multiple Parallel Beamformed Data Outputs
Smart Ping Manager using Frequency, Field of View, Filtering in Real-Time	No Capability	Capable
Adaptative Real Time Beamforming	No Capability	<ul><li>FFT Beamforming</li><li>Dynamic Co-efficient Beamforming</li><li>Split Aperture Beamformer</li></ul>

We believe that our Echoscope<sup>®</sup> technology will shepherd in the new generation of underwater real time 3D imaging sonar which will evolve into a real time information platform and gain market share through the increased adoption of real time 3D volumetric imaging sonar technology. Current competing imaging technologies such as the single beam, multibeam and scanning sonars are either 2D real time imaging sonars or 3D imaging sonars which are not capable of real time 3D imaging. The competing 3D technology, the multibeam, which is the current standard bearer in the market is a sonar for mapping only. The Echoscope<sup>®</sup> technology can not only map the seabed (and is superior to the multibeam for complex mapping and inspection of complex underwater structures) but can image in real time 3D moving objects underwater and therefore is the primary tool of choice for inspecting and monitoring in real time all types of underwater operations and the only choice in poor visibility conditions. In addition, the Echoscope<sup>®</sup> can also in many instances enable the user to monitor underwater operations from a surface vessel and in this way replace Remotely Operated Vehicles (ROVs) thus bringing considerable cost savings to our customers.

Prior to January 2018, we were selling our third generation (3G) sonar series. In January 2018 we launched the first product within our fourth generation series of sonars ("4G sonar series"). The 4G sonar series was an important development milestone for the Company and since its introduction has seen increased number of units being sold or rented. Due to the form factor of our previous generation of 3G sonar series this limited the types of subsea vessels/vehicles this generation of sonar could be integrated on (and therefore be used for) due to (i) size; (ii) weight and (iii) power requirements ("form factor barriers"). With the launch of the 4G sonar series we have removed these form factor barriers and can now integrate on the majority of underwater vehicles in the market including the new and fast emerging smaller underwater vehicles such as autonomous surface vehicles (ASVs) and unmanned underwater vehicles (UUVs) which are propelling growth in the underwater market.

The 4G sonar series developments were largely form factor driven as opposed to being based on performance and capability advancements. In fiscal years 2019 and 2020 we continued our innovation of our sonar technology to focus on performance and capability advancements, particularly on the beamforming and the data processing capability of our sonar series. In the previous generation of our sonars, due to limitations in processing capability technology there were restrictions on how much of the captured Echoscope<sup>®</sup> sonar data could be processed by us. Our previous generations of sonars processed 16,384 pieces of data per sonar ping (compared to around 256 pieces of data per sonar ping for competing technology such as the multibeam). Under our new Echoscope PIPE<sup>®</sup> sonar series for each signal that is generated by the sonar we receive back up to 40 million pieces of information which we can now process. In this context, we have two recent patents concerning a method of compressing beamforming sonar data and a method of compressing sonar data. We believe that this allows us to deliver to the market the first 5-Dimensional (5D) sonar and 6-Dimensional (6D) sonar capabilities and significantly builds on our 4G sonar series have been discussed above under the heading (About the Company's 5D and 6D Sonars Innovations). We started selling Echoscope PIPE<sup>®</sup> in the market in March 2020. We are also seeing increased interest in Echoscope PIPE<sup>®</sup> technology in the market especially with OEM underwater vehicle manufacturers.

The release of the Echoscope PIPE<sup>®</sup> hardware, is a significant milestone. We are now focused on the value add to the technology via firmware and software capability. The finalization of this development now gives the Company a real opportunity to pursue its strategy to standardize this technology in the underwater imaging sonar market. We believe that in order to make the subsea and underwater market more efficient, it is mandatory that the standard moves to a real time 3D information platform. Many underwater operations are stalled due to low visibility water conditions, preventing the remotely operated vehicles (ROVs) from flying and also the lack of ability to utilize the sonar data immediately because it requires post processing, which represents a significant challenge and higher costs. The subsea market is experiencing structural and technology transitional changes including the introduction of the new generation of smaller and lighter vessels (both surface and underwater). This creates a demand for new sensors and solutions for real time 3D imaging. We believe that our lead in this area gives us a real opportunity to increase our market share.

# Diver Augmented Vision Display (DAVD) System

Funded by the Office of Naval Research ("ONR") through its Future Naval Capabilities (FNC) program, and in close collaboration with NAVSEA 00C3 and Naval Surface Warfare Center, Panama City Division ("NSWC PCD") we have developed a diver see-through integrated information display system (DAVD).

DAVD is a complete end-to-end diver management solution incorporating as a key element a high-resolution, fully transparent glass head-up display (HUD) integrated directly inside the diving helmet (for hard hat surface air supply diving) or full-facemask (for tethered and untethered defense, commercial and recreational diving applications). The DAVD HUD is currently deployed in the world leading and most widely used Kirby Morgan<sup>®</sup> range of dive helmets and is currently being released in the industry standard Interspiro and OTS full-face masks. The DAVD HUD and system technology is not however limited to these products and applications. We continue to work with NASA who has used the DAVD system at its 6.2 million gallons Neutral Buoyancy Laboratory (NBL) located near the Johnson Space Center in Texas, US. It is now exploring its 'potential use in NASA's planned return to the moon'.

## Problem In Context

Navy and Commercial diving share common issues and challenges with location, visibility, communication, safety and data and information sharing. Divers work mainly in murky or disorientating water conditions and rely heavily on their sense of touch to navigate and function. They work in the water column, around complex structure and on the cluttered sea bottoms which is neither safe nor efficient. They, and the diver support team, require dark spatial awareness memory as they work, arms outstretched in deep, dark, frigid waters to remember hazardous underwater debris, targets and terrain. Complexity of the task and this challenging environment directly increases risk, stress, and inefficiency for the entire team.

# How does DAVD Change this?

The DAVD system addresses all the challenges described above. The DAVD technology benefits not only the diver and direct supervisor on the surface, but also engineers, endclients, rescue workers and support personnel whom all have vested interest in a successful and safe mission. DAVD provides the location of the diver, the dive support vessel, work site assets and any hazards that are known or discovered in real-time. Real-time compass and depth are also displayed to the diver to reduce disorientation. visibility for Diver and team is dramatically enhanced with both real-time camera and 3D sonar (providing underwater night-vision) and also high-resolution maps and models of the entire work site and surroundings. Communication is transformed from low quality audio speech to high quality digital audio and video, text messaging, visual alerts and automated navigation guidance. The safety of the diver and team is paramount. DAVD ensures the Diver and Supervisor are visually synchronized and can safely coordinate movement, tasks and instructions with full health monitoring and logging of the entire mission. Data and information sharing traditionally ends when the diver leaves the surface. DAVD provides a seamless and effective way to share any type of data, image, video, process or procedure instantly in real-time through the DAVD fully transparent HUD display (equivalent of >100" HD TV in-front of the diver). Data and information also flows up from the Diver to the Supervisor where the diver can look at an asset, make measurements or recordings and the entire task is captured and documented on the DAVD system.

The concept of using a pair of transparent glasses in the HUD for underwater applications is protected by patent and Coda Octopus has an exclusive licence from United States Department of the Navy at NSWC PCD to exploit this patent for all underwater diving activities. The DAVD is a significant technology for both defense and commercial underwater diving applications and we believe that Coda Octopus has the opportunity to standardize this technology globally. The DAVD comprises both hardware comprising the HUD, Diver Processing Pack (DPP) (which is a Thermite<sup>®</sup> variant), Cables and Topside Control Unit along with 4G USE<sup>®</sup> DAVD Edition real time visualization software. All these development and products have been designed and developed by the Company.

The DAVD is currently in early-stage adoption with the US Navy and enjoys the benefit of an Approved Navy Use (ANU) product. We have also started marketing (through live demonstrations) this technology to friendly Navies globally and also to the commercial diving market. We have significant interest from a number of reputable global commercial offshore service providers and are working with them for early adoption of the technology and also a number of European friendly Navies including the UK Ministry of Defense (MOD).

GEN 3 of the DAVD which opens the market further by extending support to Full Face Masks (FFM), has now also been released to the Navy for trials.

#### Sonar Software

Our software development capability is an important part of our strategy to maintain our lead in designing, manufacturing, and selling state-of-the-art real time volumetric imaging sonars and our DAVD System.

Our existing third generation (3G) Underwater Survey Explorer software used in conjunction with our real time volumetric sonars, is a product which we have been developing for over 15 years. Because of technological advancements, including access to off the shelf components for more advanced processing of data (speed and size being factors), in 2016, the Company started the process of re-conceiving and developing its top-end software for our now much more advanced sonars. We have now launched our fourth-generation multi-sensor platform which is marketed under the name "4G USE<sup>®</sup>." We have also filed several provisional patents around our 4G USE<sup>®</sup>. 4G USE<sup>®</sup> is a multi-sensor platform allowing users to bring in and utilize a variety of sensor data including sonar, positioning, camera, lidar, video processing and other sources of point cloud data and seamlessly merging above and below the water data captured from the sonar and camera. It is also the platform for our DAVD software, and this is marketed under the brand 4G USE<sup>®</sup> DAVD Edition.

# **Geophysical Products and Solutions**

The Geophysical range of products are important for both Offshore Renewables and O&G. We therefore believe that with the expansion of the markets into Offshore Renewables, we will see an increase in the take up of this product suite, particularly in the global rental market. Our GeoSurvey<sup>®</sup> and DA4G ranges are strong brands in these markets.

We started our business in 1994 designing and developing the GeoSurvey<sup>®</sup> software and hardware package for acquisition and processing of sidescan sonar and sub-bottom profiler data. For over two decades, our GeoSurvey has been an industry leading software package in the market for data acquisition and interpretation and provides feature rich solutions and productivity enhancing tools for the most exacting survey requirements. Designed specifically for sidescan and sub-bottom data acquisition, GeoSurvey has been purchased by numerous leading survey companies throughout the world.

The Products Business generates around 2% of its revenues from this range of products. With the launch of the new products based on Artificial Intelligence technology for which we believe there is increased demand we would anticipate our revenues from this product line to increase over time.

#### **Geophysical Hardware**

These consist of a range of hardware solutions for field acquisition of sidescan sonar and sub-bottom profiler, which includes analog and digital interfaces compatible with all geophysical survey systems.

In 2018, we introduced our DA4G-USB product. This allows customers to integrate the DA4G hardware into their own PC configuration. Based on the CodaOctopus<sup>®</sup> DA4G system, it offers the same functionality, robustness and ease of use. CodaOctopus<sup>®</sup> DA4G is the fourth generation of our successful DA series and is built on twenty years of knowledge, experience and innovation in supplying unparalleled products and service to the worldwide geophysical survey sector. These purpose-built, turn-key, systems incorporate the very latest hardware specifications and are designed and delivered to meet the demanding nature of offshore survey work.

The CodaOctopus® DA4G range consists of a number of options and is backed (like all our products) with global service and support.

This consists of an integrated suite of software that automates the tasks of analyzing, annotating and mosaicking complex data sets, thus ensuring faster and more precise results.

# **Geophysical Software**

Our GeoSurvey® software is supplied to complement our DA4G hardware, offering field acquisition of sidescan sonar and sub-bottom profiler data.

Our Survey Engine software product offers a more advanced post-processing solution for sidescan sonar and sub-bottom profiler data. Designed to streamline processing of very large data sets – many 100GBs – it offers comprehensive processing, interpretation, visualization, reporting and exporting functionality.

We continue to advance this range of products and in 2018 we launched our first product based on Artificial Intelligence techniques which allows us to automatically identify boulders on the seabed – SEADP – "Survey Engine Automatic Object Detection". This new product presents a real opportunity to radically change workflow process for post-processing and analyzing side scan sonar data to assess, among other things, the suitability of an area for exploration and construction activities (O&G installations, pipeline and cable laying activities). This is in its early stage of roll out and has sparked significant interest. This is an area where we are investing our research and development efforts. We are also seeing good results from SEADP and some good quality early adopters of this new technology in the market.

Additionally, in 2019 we introduced our Seabed Classification module (again based on Artificial Intelligence techniques). This automatically classifies sidescan sonar imagery into different seabed types, computes and exports polygonal boundaries for these areas, and thereby simplifies sidescan processing.

# Inertial Positioning and Attitude Measurement Systems ("Motion Products")

Our Motion Products are Global Navigational Satellite System (referred to in the industry as "GNSS" Aided Inertial Measurement Units) provide measurement data on the position and attitude of a vessel. This device provides real-time data on these measurements which are applied to compensate for vessel movement in order to align sonar data and remove motion blur.

We have had our F180<sup>®</sup> series in the market for over 15 years and due to advancement of technology and the increasing demand for more precise GNSS Aided instruments, we have now developed our new generation of Motion Products, our F280 Series<sup>®</sup>.

# **New Generation of Motion Products**

We have now completed the ground up development of our new generation of Motion Products F280 Series<sup>®</sup> The new F280 Series<sup>®</sup> is based on more advanced technology and is more accurate than our  $F180^{\mathbb{R}}$  series. The new technology is much more scalable towards future development of new product variants. The F280Series<sup>®</sup> is highly complementary to our real time volumetric sonar series and they are packaged together to provide a more comprehensive solution to our customers. The F280<sup>®</sup> is sold with and without our sonar series. We have now started to market the F280 Series<sup>®</sup>

# Sales and Marketing

We market our products primarily through our website, industry events such as trade shows, webinars and industry relationships. We also have a small internal sales and marketing team which is engaged in marketing and selling our products. In addition, we have a network of non-exclusive independent global sales agents. In 2022, a significant part of our business plan budget is allocated to business development, sales and marketing which will include recruiting new staff for more direct sales and business development.

Coda Octopus Products Limited has the requisite accreditations for its business including being Lloyds Register accredited to ISO 9001:2015 and Cyber Essentials certification.

# Marine Engineering Businesses ("Services Segment")

Our Marine Engineering Businesses comprise Coda Octopus Colmek, Inc. based in Salt Lake City and Coda Octopus Martech Limited based in the United Kingdom.

These two operating entities supply engineered sub-assembly solutions which form part of mission critical integrated defense systems, test equipment, instrumentation, and the like. They operate as sub-contractors to prime defense contractors, and their engineering solutions are typically within broader defense programs where high levels of reliability and quality are essential pre-requisites for securing and maintaining these agreements with their customers. Typically, we prototype products for these customers and after going through various acceptance tests, including first article inspection approvals, we are given the production contracts. Many of these production contracts have a repeat orders profile which typically follows the life cycle of the defense program that is using the production part.

These arrangements often give us long term preferred/sole supplier status for the parts we supply, technology refresh and obsolescence management business opportunities with these customers and we generally use these long-standing relationships to win more contracts with these customers.

This business relies on increasing the number of new programs it attracts annually.

In addition, we are increasingly combining our engineering capabilities with our product offerings. This enables us to offer systems which are complete with installation and support to maximize the utilization of our collective expertise to advance our real time volumetric sonar technology.

# Coda Octopus Martech Limited ("Martech")

Martech operates in the specialized niche of bespoke design and manufacturing services mainly to the United Kingdom defense and subsea industries. Its services are provided on a custom sub-contract basis where high quality and high integrity devices are required in small quantities.

The Company enjoys pre-approvals to allow it to be short-listed for certain types of government contracts. Much of the more significant business secured by Martech is through the formal government or government contractor tendering process.



# Coda Octopus Colmek, Inc. ("Colmek")

Colmek are suppliers of embedded solutions and sub-assemblies which they design and manufacture and sell into mission critical integrated defense systems such as the Close-In-Weapons System (CIWS). This business was established 1977 and has been supporting several significant US defense programs for over 40 years, including Raytheon's CIWS and Northrop Grumman's Mine Hunting Systems Program. Colmek's business model entails designing sub-assembly prototypes for defense programs which typically lead to contracts for the manufacture, repair and upgrade of these sub-assemblies. We are the sole source for the parts that we supply into these programs. This business model ensures recurring and long tail revenues since we continue to supply parts, typically for the life of the program, which can span decades.

In order to diversify its business opportunity, in June 2014 Colmek completed the acquisition of the Thermite<sup>®</sup> which is a rugged visual mission computer line and the Sentiris<sup>®</sup> AV1 XMC video card for \$1,100,000 in cash. Colmek also acquired hardware, Thermite inventory and other intellectual property rights (such as software code and trademarks pertaining to these products). Thermite<sup>®</sup> was acquired with the goal of updating the technology and expanding the market for this rugged mission computer.

# Thermite<sup>®</sup> Rugged Visual Computers

- Rugged, graphics-based PCs designed to perform in the most brutal environmental conditions;
- Focus on graphics-based high-performance computing with integrated accelerated video capture capability;
- Lightweight, power efficient and conduction-cooled;
- Three models optimized for man-wearable, vehicle, and airborne platforms; and
- Programs include dismounted soldier training, mission rehearsal, real time imaging, robotic control, weapon system control, sensor processing and display.

We consider Thermite<sup>®</sup> to be an important part of our growth strategy. We have now designed and developed our next generation of the Thermite<sup>®</sup> Octal.

Within the Diver Augmented Vision Display (DAVD), Colmek supplies the "Diver Processing Pack" which is worn on the diver, and this is a variant of Thermite<sup>®</sup>.

Other products offered by Colmek include subsea telemetry and data acquisition systems, rugged workstations, analog-to-digital converters and rugged LCD displays.

# Competition

In our Products Segment, we are exposed to the following competitive challenges:

# Data Acquisition Products (GEO Products)

The industry for data acquisition and processing systems for sidescan and sub-bottom profiler data is fragmented with several companies occupying niche areas, and we face competition from different companies with respect to our different products.

In the field of geophysical products, Triton Imaging Inc., a US-based company, now part of the ECA Group (Toulon, France), Chesapeake, a US-based company, and Oceanic Imaging Consultants, Hawaii, USA, dominate the market with an estimated 25% each of world sales, while we believe that we control approximately 5% of world-wide sales.



#### GNSS Aided Inertial Positioning and Attitude Measurement Systems ("Motion Products")

In the field of GNSS-aided inertial positioning and attitude sensing equipment, where our product addresses a small segment of the overall market, we believe that we have four principal competitors: Teledyne Marine (part of US based Teledyne Technologies Inc.) which is focused on the mid-performance segments with an estimated 25% of the market; iXblue, a French company which covers all segments, with an estimated 20% of the market; Kongsberg Seatex AS, a Norwegian company (part of Kongsberg Gruppen) which has products across all segments, with an estimated 15% of the market; and Applanix, a Canadian company (part of Trimble) which has one major product focused on the high end of the market, with an estimated 20% of the market. We believe that our market share in this market segment of motion sensing equipment is about 5%. This market is fiercely competitive and with the advancement of technology coupled with the development of autonomous land and marine platforms there are additional vendors in the market such as SBG Systems S.A.S (a French based manufacturer of motion sensors). We sell our MOTION range as part of our equipment suite to complement our 3D sonar range as well as supplying it individually. The development and introduction of our F280 Series<sup>®</sup> of GNSS Aided Inertial Positioning and Attitude Measurement System<sup>®</sup> constitutes our new generation of Motion Products and gives us the opportunity to increase our market share.

# Real Time 3D/4D/5D and 6D Volumetric Sonar

In the field of Real Time 3D/4D/5D imaging, we are unaware of other companies offering a similar product. In this context it is important to understand some of the capabilities we bring to this field include:

- Acoustic Projector/Transmitter design, manufacturing, and testing
- Acoustic Receiver Array design, manufacturing, and testing
- Acoustic encapsulation and sensitivity measurement
- Acoustic Projector/Transmitter beam pattern and sensitivity measurement
- Pressure housing Design and Manufacture (sonar systems)
- 3D/5D/6D Real-Time digital beamforming (on-device)
- 1D and 2D Digital Beamforming
- Broadband Beamforming
- Signal Processing
- Active High Frequency Sonar Systems
- Passive Mid Frequency Sonar Systems
- Data acquisition and recording hardware and software
- Real-time 2D and 3D sonar visualization rendering and processing software

The entry into this market is dependent upon specialized marine electronics, acoustic and software development skills. The learning curve, which has resulted in the advancement of our real time 3D sonar device, is the culmination of two decades of research and development into this field. Companies such as Kongsberg Gruppen, R2Sonic, LLC, Tritech International Ltd., United Kingdom, BlueView Technologies Inc., USA (now a part of Teledyne Technologies Incorporated), and Norbit Group AS Norway are examples, but none of these sonar offerings are directly comparable or competitors to our real time volumetric 3D/4D/5D and 6D sonar solutions as their scanning sonar, single beam or multibeam sonars are not real time 3D imaging sonars and therefore cannot image moving targets underwater. Specifically, we believe that they do not have the same capabilities as our Echoscope<sup>®</sup> technology in terms of real time inspection and monitoring by generating 3D, 4D, 5D and 6D images of moving objects underwater including in environments in low or zero visibility conditions. Nor do they have the ability to use a single sonar for multiple real time 3D/4D images simultaneously. Notwithstanding it should be noted that Teledyne has acquired a significant number of substantial subsea companies (examples are Reson and BlueView). Teledyne has much greater resources, liquidity and market reach than our Company and has many operating verticals. We therefore can give no assurance that companies such as these will not enter this market. Furthermore, companies such as Kongsberg Gruppen and Teledyne can expend significantly more in any one fiscal year on R&D and Business Development, key pillars for increasing market share of underwater imaging sonars, than Coda Octopus. Notwithstanding, we believe that our recent development and introduction of 5D/6D - Echoscope PIPE<sup>®</sup>) sonar capability in conjunction with our software (4G USE<sup>®</sup> a multi-sensor platform) further distinguishes our volumetric sonars and significantly extends our lead over compet

We seek to compete on the basis of producing high quality products employing cutting edge technology that is easy to use by operators without specialized skills in sonar technology. We intend to continue our research and development activities to continually improve our products, seek new applications for our existing products, to develop new innovative products and grow the market for our products and expertise.

In our Services Segment, we are exposed to the following competitive challenges:

#### Marine Engineering Businesses

Through our marine engineering operations, Coda Octopus Colmek, Inc. and Coda Octopus Martech Limited, we are involved in custom engineering for the defense industry in the United States and in the United Kingdom. Martech and Colmek compete with larger contractors in the defense industry. Typical among these are Ultra Electronics, BAE Systems, and Thales, all of whom are also partners on various projects. In addition, the strongest competitors are often the clients themselves. Because of their size, they often have the option to proceed with a project under their Prime Defense Contract in-house instead of outsourcing to a sub-contractor like Martech or Colmek.

#### **Intellectual Property**

Our product portfolio and technologies are protected by intellectual property rights including trademarks, copyrights and patents. In the last 2 years we have advanced our existing sonar technology and have filed a number of significant patents applications pertaining to these inventions including covering our newly innovated 5D and 6D sonars. Furthermore, we have recently been awarded a patent which concerns a method of predicting and adjusting the laying of cable using sonar imaging. This is a significant patent for Offshore Renewables Market (Wind Energy), which is a rapidly increasing market sector and an important one for our growth. Our Echoscope<sup>®</sup> and Echoscope PIPE<sup>®</sup> technology is used for real time monitoring of cable installations for offshore wind projects. This Method which we have patented is used in conjunction with our Echoscope and automates the tracking of the cable (thus removing the need for an Echoscope<sup>®</sup> operator who previously would be manually clicking on the cable touchdown point). This method covered by our recently awarded patent also projects the cable touchdown point.

#### Patents

Our patented inventions along with our strategy to enhance these inventions are at the heart of the Company's strategy for growth and development. We expend a material part of our cash resources in building our Patent Portfolio. We also incentivize our staff by having in place a Patent Reward Scheme.

Our patent portfolio consists of the following:

Patent No.	Description	Expiration Date
US 7,466,628	Concerns a "Method of constructing mathematical representations of objects from reflected sonar signals."	January 1, 2027
US 7,489,592	Concerns a "Method of automatically performing a patch test for a sonar system, where data from a plurality of overlapping 3D sonar scans of a surface, as the platform is moved, are used to compensate for biases in mounting the sonar system on the platform".	July 8, 2027
US 7,898,902	Concerns a "method of representation of sonar images" allowing sonar three-dimensional (3D) data to be represented by a two-dimensional image.	July 13, 2028
US 8,059,486	Concerns a method of rendering volume representation of sonar images.	April 16, 2028
US 8,854,920	Concerns a method of volumetric rendering of three-dimensional sonar data sets	June 22, 2033
US 9,019,795	Concerns a method of object tracking using sonar imaging	November 30, 2033
US 10,088,566	Concerns a method of object tracking using sonar imaging	November 26, 2036
US 10,718,865	Concerns a method of compressing beamforming sonar data	March 1, 2039
US 10,816,652	Concerns a method of compressing sonar data	October 28, 2038
Japan 5565964	To provide a method for drilling/levelling thereof by an Underwater drilling/levelling work machine construction device	January 31, 2031
Japan 5565957	To Provide a construction management method by a three- dimensional Sonar by a construction management device	October 31, 2031
US 11,061,136	Concerns a method of tracking unknown possible objects with sonar	March 28, 2039
US 11204108**	Concerns a method of predicting and adjusting the laying of cable using sonar imaging.	March 22, 2039

\* This is a significant patent as it covers our new innovation relating to our 5D Real Time Imaging Sonar (a real time sonar providing full time series 3D data) – See above where we discuss more about 5D Sonars under section "About the Company's 5D and 6D Sonars Innovations"

\*\* This is a significant patent for Offshore Renewables Market. Our Echoscope<sup>®</sup> technology is used for real time monitoring of cable installations for offshore wind projects. This Method which we have patented is used in conjunction with our Echoscope and automates the tracking of the cable (thus removing the need for an Echoscope<sup>®</sup> operator who previously would be manually clicking on the cable touchdown point. This method also projects the cable touchdown point.

# Trademarks

We own the registered trademarks listed below and they are used in conjunction with the products that we market and sell:

Coda<sup>®</sup>, Octopus<sup>®</sup>, CodaOctopus<sup>®</sup>, CodaOctopus & Design<sup>®</sup>, Octopus & Design<sup>®</sup>, F180<sup>®</sup>, F280<sup>®</sup>, F280 Series<sup>®</sup>, Echoscope<sup>®</sup>, Echoscope 4G<sup>®</sup>, Echoscope 5D<sup>®</sup>, 5D Echoscope<sup>®</sup>, Echoscope <sup>®</sup>, Echoscope PIPE<sup>®</sup> Ping-Pong Echoscope Sonar<sup>®</sup>, Ping-Pong Echoscope<sup>®</sup>, Ping-Pong Sonar<sup>®</sup>, 4G Underwater Survey Explorer<sup>®</sup>, 4G USE<sup>®</sup>, Survey Engine<sup>®</sup>, Dimension<sup>®</sup>, DAseries<sup>®</sup>, GeoSurvey<sup>®</sup> CodaOctopus<sup>®</sup> Air, CodaOctopus<sup>®</sup> Vantage; CodaOctopus<sup>®</sup> UIS; CodaOctopus<sup>®</sup> USE, Sentiris<sup>®</sup> and Thermite<sup>®</sup>.

In addition, we have registered several internet domain names including www.codaoctopus.com; www.codaoctopusgroup.com; www.colmek.com and www.martechsystems.co.uk.

# Research and Development ("R&D")

Research and Development is foundational to our business strategy to ensure our growth strategy and maintain our competitiveness. During the fiscal years ended 2021 and 2020, we spent \$2,982,676 and \$3,188,389, respectively, on R&D, which in 2021 FY represented a reduction in this area of expenditures by 6.5%. With the crystallization of several significant hardware development projects by the Company, we would expect R&D expenditures to remain materially unchanged in 2022 financial year.

Our products are complex and therefore we can give no assurance that even with spending a significant part of our resources on R&D, we will be successful in our development goals or realize significant monetization of these developments. Furthermore, even following launch of any product we may not succeed. Moreover, we may incur significant research and development expenditures without realizing viable products.

#### **Government Regulation**

Because of the nature of some of our products, they may be subject to export control regimes including in the United States, United Kingdom, Denmark and Australia where we conduct business operations. Where our products are subject to such export control requirements, they may only be exported to our customers if there is a valid export license granted by the relevant government body. Moreover, these regulations may change from time to time in these jurisdictions, including the United States, depending on the existing relationship with the country to which the goods are exported. See Item 7 (Management's Discussion and Analysis of Financial Condition and Results of Operation) for further discussion on this topic.

We are also required to maintain certain accreditations such as ISO accreditation, cyber security certifications, approvals to hold government items or materials and/or certain personnel or facility clearances.

In addition, as a provider for the US Government, we may be subject to numerous laws and regulations relating to the award, administration, Defense Federal Acquisition Regulations ("DFARs") and performance of US Government contracts, including the False Claims Act. Non-compliance found by any one agency could result in fines, penalties, debarment, or suspension from receiving additional contracts with all US Government agencies. Given our dependence on US Government business, suspension or debarment could have a material adverse effect on our business and results of operations.

#### Employees

As of the date hereof, we employ approximately 95 employees worldwide, of which 12 hold management positions. A large majority of our employees have a background in science, technology and engineering, with a substantial part being educated to degree and PhD level. None of our employees are employed under a collective agreement and we have not experienced any organized labor difficulties in the past.

# ITEM 1A. RISK FACTORS

Not required for smaller reporting companies.

# ITEM 1B. UNRESOLVED STAFF COMMENTS.

None.

# **ITEM 2. PROPERTIES**

# Orlando, Florida

Our corporate offices are co-located with our subsidiary Coda Octopus Products, Inc. in Orlando. We own these business premises comprising 3,000 square feet that includes office space and R&D facilities.

# Salt Lake City, Utah, USA

Coda Octopus Colmek operates from its premises which comprises 16,000 square feet and includes manufacturing, R&D Facilities and office space. These premises are owned by Coda Octopus Colmek.

#### Edinburgh, Scotland, UK

Coda Octopus Products Limited (Edinburgh based) operates from its premises comprising 12,070 square feet of internal space and includes manufacturing, R&D Facilities and office space. These premises are owned by Coda Octopus Products Limited.

#### **Copenhagen**, Denmark

As a mitigation strategy in relation to the UK leaving the European Union membership, thus limiting trade relations with EU member states, we have established a Danish subsidiary, Coda Octopus Products A/S and leased business premises in Copenhagen, Denmark. The lease is a fixed term lease for the period September 1, 2019 to September 1, 2023.

Annual rent is DKK 131,625 plus Value Added Tax (being an equivalent of \$19,660 per annum) with an annual increase of 3%.

#### Portland, Dorset, UK

Martech uses premises owned by Coda Octopus Products Limited. These premises are located in the Marine Center in Portland, Dorset, United Kingdom, and comprise 9,890 square feet. The building comprises both office space and manufacturing and testing facilities. The lease was on a rent-free basis for a period of 2 years expiring December 31, 2020. Martech resumed paying Coda Octopus Products Limited rent in January 2021, amounting to the equivalent of \$56,457 per annum.

All non-US Dollar denominated rents are stated according to prevailing exchange rates as of the date of each respective lease agreement.

# ITEM 3. LEGAL PROCEEDINGS.

From time to time, we may become involved in various lawsuits and legal proceedings which arise in the ordinary course of business. However, litigation is subject to inherent uncertainties, and an adverse result in these or other matters may arise from time to time that may harm our business. We are currently not aware of any such legal proceedings that we believe will have, individually or in the aggregate, a material adverse effect on our business, financial condition or operating results.

# **ITEM 4. MINE SAFETY DISCLOSURES.**

Not Applicable.

#### PART II

# ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our common stock has been traded on the Nasdaq Capital Market under the symbol "CODA" since July 19, 2017. Prior thereto, it had been quoted on the OTCQX since February 8, 2017, under the symbol COGI, and prior thereto, on the OTC Pink Sheets under the symbol CDOC. The following table sets forth the range of high and low bid prices of our common stock as reported and summarized on the Nasdaq, for the periods indicated. These prices are based on inter-dealer bid and asked prices, without markup, markdown, commissions, or adjustments and may not represent actual transactions.

Year Ended October 31, 2021		HIGH	LOW	
First Quarter	\$	6.67	\$	5.21
Second Quarter	\$	9.50	\$	6.95
Third Quarter	\$	9.90	\$	7.70
Fourth Quarter	\$	9.50	\$	8.31
Year Ended October 31, 2020	_	HIGH	 LOW	
First Quarter	\$	9.26	\$	6.29
Second Quarter	\$	7.04	\$	4.63
Third Quarter	\$	6.17	\$	4.41
Fourth Quarter	\$	6.73	\$	5.42

We have not declared or paid any cash dividends on our common stock, and we currently intend to retain future earnings, if any, to finance the expansion of our business, and we do not expect to pay any cash dividends in the foreseeable future. The decision whether to pay cash dividends on our common stock will be made by our board of directors, in their discretion, and will depend on our financial condition, operating results, capital requirements and other factors that the board of directors considers significant.

# ITEM 6. SELECTED FINANCIAL DATA

Not applicable.

#### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OPERATIONS

# **Forward-Looking Statements**

The information herein contains forward-looking statements. All statements other than statements of historical fact made herein are forward looking. In particular, the statements herein regarding industry prospects and future results of operations or financial position are forward-looking statements. These forward-looking statements can be identified by the use of words such as "believes," "estimates," "could," "possibly," "probably," anticipates," "projects," "expects," "may," "will," or "should" or other variations or similar words. No assurances can be given that the future results anticipated by the forward-looking statements will be achieved. Forward-looking statements reflect management's current expectations and are inherently uncertain. Our actual results may differ significantly from management's expectations.

The following discussion and analysis should be read in conjunction with our financial statements, included herewith. This discussion should not be construed to imply that the results discussed herein will necessarily continue into the future, or that any conclusion reached herein will necessarily be indicative of actual operating results in the future. Such discussion represents only the best present assessment of our management.

#### **General Overview**

We operate two distinct business operations. These are:

- the Marine Technology Business (also referred to in this Form 10-K as "Products Business", "Products Operations" or "Products Segment"); and
- the Marine Engineering Business (also referred to in this Form 10-K as "Engineering Business", "Engineering Operations", or "Services Segment").

Our Marine Technology Business is a technology solution provider to the subsea and underwater market. It has a long-established pedigree in this market, and it innovates, designs, develops and manufactures proprietary solutions for this market (both for commercial and defense applications) including our range of flagship volumetric real time sonar solutions.

These solutions and products are used primarily in the underwater construction market, offshore oil and gas, offshore wind energy industry, and in the complex dredging, port security, mining and marine sciences sectors. Our customers include service providers to major offshore renewable companies, oil and gas ("O&G") companies, law enforcement agencies, ports, mining companies, underwater vehicle manufacturers, Prime Defense Contractors as OEM integrators, defense bodies, fisheries and research institutes.

Our Marine Engineering Business is a supplier of engineering services and embedded solutions (such as mission computers) to prime defense contractors such as Raytheon, Northrop Grumman, Thales Underwater, Atlas Electronik UK and Babcock International Group. Generally, the items supplied into the defense market are sub-systems in broader mission critical integrated systems and thus requires a high level of reliability, consistency in standards and robustness.

We have long-standing relationships with prime defense contractors, and we use these credentials to secure more business. We support some significant defense programs by supplying and maintaining proprietary parts (or parts for which we are preferred suppliers) through obsolescence management programs. These services provide recurring stream of revenues for our Services segment.



Both the Marine Technology Business and Marine Engineering Business have established synergies in terms of customers and specialized engineering skill sets (hardware, firmware and software) encompassing capturing, computing, processing and displaying data in harsh environments.

# Factors Affecting our Business

Our business is affected by a number of factors including those set out below:

# A. United Kingdom's withdrawal from the European Union ("Brexit")

The UK was a member of the European Union member states for close to 50 years. This membership enabled the freedom of movement of goods, persons, capital and services between member states. Following a referendum in 2016 the country voted to leave the EU. The UK withdrew from its membership of the EU on December 31, 2020. This withdrawal removed these rights.

As part of the withdrawal, the UK Government and EU reached an agreement on December 30, 2020, on trade in certain areas.

The change in the UK EU membership status adversely impacts our business in several important areas:

- Our shipments into the European Union are subject to customs process. This results in increased costs and time for the processing of shipments. This operates
  as a deterrent for EU customers to work with us. We endeavor to mitigate this by shipping to our subsidiary in Denmark which ships to our customer. This
  means increased costs which we are unable to recover and significant delays which may risks the project.
- Our technology requires training to support its effective implementation. Typically for sales and rentals we would mobilize our engineers to train and assist
  these customers in set up of the equipment. Under the new trade agreement, we will need to obtain the necessary work permits from the EU member state to
  which we intend to send our engineer. This will be time consuming and costly and the rules for granting such permit will vary from member state to member
  state. Furthermore, we have no precedent to know if these permits will be granted.
- We are not able to recruit from EU Member states without getting work permits. As a result, we are subject to skills shortages and significant increase in the costs of salaries as many technology companies are competing for the same skills.

The Company established a company, Coda Octopus Products A/S, in Denmark to maintain a presence in the European Union and to address some of the foreseeable issues. This subsidiary is crucial for our continued relationship with EU customers.

# B. Currency Risks:

The Company's operations are split between the United States, United Kingdom, Denmark and Australia. A large proportion of our revenues (approximately 73%) and costs are incurred outside of the USA with a significant part (68.3% of our total revenues) of that in the United Kingdom ("UK"). In addition, a significant part of our assets (both current and fixed) is held in British Pounds by our foreign subsidiaries. Significant currency fluctuations (particularly the British Pound or Danish Kroner versus the US Dollar) may affect our financial results and the value of our assets. With the conclusion of the trade agreement between the UK and EU which removed a lot of the ongoing uncertainty associated with the UK's withdrawal from the European Union we anticipate the British Pound will be less volatile against other major currencies including the US Dollar.

#### C. Impact of Coronavirus Outbreak (referred to in this Form 10-K as "Coronavirus", "Pandemic" or "COVID-19")

#### **General Impact**

The global outbreak of the Coronavirus has resulted in governments throughout the world, implementing measures restricting the freedom of movement of people and other curtailment of business activities including business closure to curb the spread of the Coronavirus.

The Company's operations started to be impacted from the Pandemic early in the second quarter of 2020 FY. During the 2020 FY this resulted in a steep decline in our business activities and therefore demand for our goods and services. This caused a fall in revenue with operating expenses remaining relatively fixed. This affected our overall financial performance in the 2020 FY.

Throughout the 2021 FY, we have been impacted less by the Pandemic when compared to the 2020 FY. However, we continue to be affected in that the Marine Technology Business heavily relies on trade shows and in-person visits to various countries such as Japan, South Korea, China and EU-Bloc to meet potential customers and conduct on-water demonstrations. Since March 2020, we have not been able to conduct business development through in-person trips. This has affected the pace of adoption and uptake of our products including both the Echoscope PIPE<sup>®</sup> and the DAVD systems, which require on-water demonstrations.

Furthermore, we sell our products and solutions globally. We are dependent on these countries allowing foreigners to enter the country. In 2021 FY Japan, China, Singapore, South Korea, Australia and New Zealand did not allow in-person visits. These limitations have severely hampered our ability to increase significant demand for our goods and services.

Finally, the Marine Technology offerings are used at sea. The Pandemic has resulted in an overall reduction of offshore activities. Only high priority projects are going ahead. This directly impacts on the demand for both the sale or rental of our products.

# Impact on Revenues and Earnings

Until the business environment normalizes, we are uncertain as to the extent of the impact the coronavirus outbreak will have on our future financial results. The inability to have unrestricted travel and movement which is crucial for in-person customer engagements, severely limits our ability to engage with our potential customers and therefore the opportunity to increase demand for our goods and services.

On the Products Business side, a significant part of our revenues is generated from field customer support work (training, assistance in mobilization of equipment or operating the equipment on behalf of our customers). Coronavirus has caused many of these field projects to be postponed indefinitely – which in turn negatively affects our revenues and financial results.

On the Services Business side, travel is also an important element as many of its engineering projects require customers to come to our facilities to conduct Critical Design Reviews ("CDRs"). Also, in-person customer engagement is important to increase demand for our services. The Pandemic has severely curtailed our ability to proactively engage our customers thereby adversely affecting the pipeline of opportunities we are pursuing. In addition, with Government employees working from home, the opportunity to have in-person engagements is significantly reduced. This directly reduces demand for our services.

Furthermore, the requirements for social distancing measures mean that we are significantly under-utilizing our capacity, particularly production capacity and thus increasing our overall costs of operations.

#### **Government Policies on Coronavirus**

Our operations are based in a number of countries, with each country establishing different rules related to Coronavirus including rules on restricting business operations, limiting staff travel work and quarantining rules. This has generally resulted in a much less predictable working environment for planning and delivering customer projects and project cost management. Several implications flow from this including:

- · Impairment of the business' productivity
- Project over runs
- Increased operation costs resulting from our Pandemic response
- Increase project costs due to the delay caused by self-isolation rules or business closure or restriction on travel to work
- Higher staff costs due to increased sick pay allowance which varies according to the country where the business operations are located, combined with lower overall productivity.

# Impact on Liquidity, Balance Sheet and Assets

Failure to curb the coronavirus Pandemic in the near future, coupled with a downturn in the global economic outlook, may adversely impact on our availability of our free cashflow, working capital and business prospects. As of October 31, 2021, we had cash and cash equivalents of \$17,747,656 and for the year then ended we generated \$3,269,770 of cash from operations. Based on our outstanding obligations including loans and notes payable, their terms and our cash balances we believe we have sufficient working capital to effectively continue our business operations for the foreseeable future.

#### **Products Business Outlook**

In the 2020 and 2021 FY we were impacted by varying degrees of limitation caused by the Pandemic.

In the 2020 FY the Products Business revenues were severely impacted by the Coronavirus Pandemic ("Pandemic"). In the Second Quarter of the 2020 FY, the business activities were severely curtained for this reason. Later in 2020 FY, the business climate started to improve with increased moderation of the global lockdown which facilitated more business activities. Notwithstanding, in the 2020 FY our business activities were severely limited by the Pandemic resulting in a steep decline in our financial performance for that period and a sharp reduction in our backlog. This also caused our pipeline of opportunities to shrink as business development, marketing and customer engagements were extremely limited.

In the 2021 FY, we saw an improvement in the business conditions with less restrictions. Nevertheless, have not returned to pre-Pandemic levels. In the 2021 FY we had limited opportunities to participate in trade shows and in-person customer engagements, which are key pillars for increasing the demand for our goods and services. In addition, we sell our products globally with most of our sales from Asia. A key pillar of the promotion and selling of our products is the ability to have in-person visits and engagements with our customers in their home countries and perform on-water demonstration. Also Industry Trade Shows are pivotal for our business development activities. An important trade show in the Asian calendar was the Japanese Offshore Renewable Wind Energy Trade Show which took place in October 2021. Due to the rules in place in Japan, foreign companies were not allowed to attend. The ongoing restrictions have meant that since March 2020, we have had very limited opportunities to travel to visit our customers in-person or perform on-water demonstration of our underwater products. This impacts the Company's ability to effectively promote its products and solution and therefore increase demands at a viable pace and hinders the building of meaningful pipeline of opportunities.

A significant part of the Products Business human capital and resources are based in the UK. In the 2021 FY period The UK Government introduced a tiered system to manage the Coronavirus outbreak in various regions of the UK. In January 2021, the Scottish Government moved to the highest levels of restrictions which introduced a national lockdown during January. This restriction hampers our ability to have meaningful interaction with our customers and therefore limit the amount of business development activities which we can pursue.



A substantial part of our revenues is generated by our UK operations. With the UK leaving the European Union, we believe that we may realize less sales from the EU member states countries unless we are able to effectively staff the Danish subsidiary, Coda Octopus Products A/S. With the ongoing Pandemic it has remained difficult to effectively recruit and train staff for our Danish operations.

We rely on specialist software development skills. There is an acute shortage of these skills which has resulted in reduced resourcing of these skills in our business and at the same time significantly increased costs associated with securing these skills. This impacts our ability to service and develop our products and/or serve to increase our overall costs, and therefore may impact on our financial results.

We rely on sophisticated electronics for our products, and we anticipate delay in the supply chain and increases in prices. This may affect, among other things, our gross margins and ability to fulfill customer orders in a timely manner along with a resulting decline in revenues.

In the 2021 FY the Products Business revenues were \$15,804,222 compared to \$11,278,181 in the 2020 FY, representing an increase of 40.1%.

#### Services Business Outlook

In the 2021 FY the Services Business revenues were \$5,527,305 compared to \$8,765,629 in the 2020 FY, representing a fall of 36.9%.

In 2020 FY the Services Business mainly executed backlog orders and therefore although it was affected by the Pandemic, it could use its resources on the backlog work. In 2021 FY due to the Pandemic, the Services Business had difficulties in performing business development and thereby increase the demand for its services. This was further compounded by the delays in receiving anticipated orders from Prime Defense Contractors.

The ongoing Pandemic combined with the protractedness of Defense Contracting has affected the performance of the Services Business.

The Services Segment business opportunities are concentrated around a few US Prime Defense Contractors and is very dependent on securing sub-contracts from these primes. This also means that the Services Segment revenues are from a highly concentrated source. Furthermore, a change in Administration always has the effect of delaying spending including on new defense projects and this is typical for the first year of the new Administration.

# D. Political Landscape/Exporting to China

We sell our products globally and increasingly to Asia. The recent change in both the US and UK Governments attitude towards trade with China and to a lesser extent the European Union member states, directly affects the sale of our products to customers based in China. Our real time 3D sonars which are rated above 300 meters along with our inertial navigation and attitude measurement sensors (F280<sup>®</sup> series) are subject to export control for certain countries, including China. We also are not allowed to promote our DAVD technology in China.

In December 22, 2020 the US Government Department of Commerce (Bureau of Industry and Security, Commerce) amended the Export Administration Regulations (EAR) to add seventy-seven (77) Chinese entities "determined ....to be acting contrary to the national security or foreign policy interests of the United States". The amended EAR in general states that there is a "presumption of denial" of grant of export licenses to these entities and their affiliates. In a new pronouncement dated November 4, 2021, the US Government has expanded the list significantly which is an indication that the US Government policy and disposition towards China is hardening and companies in the technology space will increasingly find it difficult to sell to China due to government restrictions.

The UK Government is generally in lock step with the US Government's position and recently, refused to grant export licenses for several applications for end users in China for the first time in 25 years of our dealing with the UK Export Control Organization. The curtailment of access to this market due to refusal to issue export licenses is likely to significantly impact our revenues from Asia.

Furthermore, even though our sonars which are rated at 250m or less do not require export licenses for China, and our other products such as our geophysical products and Pan & Tilt devices, the UK Customs are now indiscriminately seizing all our shipments which are destined for China.

In 2020 FY we were unable to meet demand for \$1,300,000 of sales order for China, due to refusal by the UK Government to issue export licenses. In the 2021 FY we had much less sales/opportunities enquiries from China than previous years.

The removal of China as a trading partner is likely to have significant negative impact on our revenues and growth strategy. China has one of the largest planned investment programs for offshore renewables, the market for which most of our technology is used for in China. After significant business development in China, we had started to see persistent and credible growth for our products in this market. Unless there is a change in this policy, we are likely to see a decline in growth and sales into the Chinese Market. It is estimated that around 50-75 multibeam sonars are sold to China Commercial Market each year (approximately \$10 million). It is this market we had started to make significant inroads in to increase our global market share. Unless the Government's current policy/stance changes and becomes favorable to resumption of trade with China, we are unlikely to realize this potential.



# E. Supply Chain Disruption

Due to the exceptionally high demand in the semi-conductor market, we are experiencing extreme lead times for components which are necessary for the manufacture and service of our products. We are also seeing significant price increases for these and other routine components. Both the extended lead time, in some instances 99 weeks lead time is being quoted by suppliers, and the price increase may affect our ability to meet customer requirements and make the prices of our products uncompetitive. The Products Business may reasonably endeavor to reduce the impact of the extended lead times we are experiencing by priming supply chain as far as possible. However, the impact on the Engineering Business is more severe and could grind their operations to a halt since this part of our business does not know what parts or components are required until their customers place an order for bespoke engineering work package. We therefore have a high risk that our Engineering Business' may be severely impacted by the shortages that we are currently experiencing. The increase in inventory in our financial statements evidence our mitigation strategy to increase inventory where we can.

Our technology is based on electronics that are designed and manufactured to our specification exclusively for us. These electronic components are costly. Advancement in technology may make these specialized components or circuits obsolete. Reengineering these key components could result in significant capital expenditure and also may cripple the production of our products since quick replacements cannot be found and would require new engineering work. Furthermore, there is no broader market for these components.

# F. Significant Increase in the Price of Raw Materials

In addition to the disruption in the Supply Chain, we are also experiencing very significant increase in price of raw materials which we are unlikely to be able to pass on to our customers. These increases may make the cost of making our products prohibitive and uncompetitive and could affect our margins and also the viability of our business.

# G. Defense Federal Acquisition Regulation Supplement ("DFARS")

As a sub-contractor to Prime Defense Contractors in general we are subject to flow-down from their contract with the Government. Some of these flow downs may be onerous. Recently we have been receiving DFARS for mandatory vaccination against COVID-19 of all our staff members who work in the Services Business in the US under Executive Order 14042. Executive order 14042 also establishes Safety Protocols for Federal Contractors/Subcontractors to safeguard against the spread of COVID-19. As a small business with limited resources and inability to attract key skills central to the business activities (engineering, software development etc), if we are unable to implement the DFAR due to personnel not willing to have the vaccination, we could lose vital skills which could impact our ability to provide the services we do, particularly in this competitive climate which currently prevails. The impact of losing staff is greater for a small business where it has limited surplus resources and necessarily suffers from a high degree of concentration of skills.

#### H. Shortage of Key Skills/Resourcing Levels

We are experiencing an extreme shortage of personnel with key skills which are critical to our business, such as electronic. software development skills, technical support engineers, field support engineers and business development skills. Recently, it was widely reported in both the UK and US media that there were over 1,000,000 unfilled vacancies.

This situation is further compounded by significant global increases in salaries. In addition, with the UK withdrawing from EU membership, this exacerbates an already critical situation for businesses.

Since we are a small business, we are hindered in our ability to compete for certain specialized electronic engineering skills as our remuneration package is not as competitive as those offered by bigger companies which are competing for the same skills.

We are looking to address the skills shortage by establishing a subsidiary in India, where potentially software development skills and support engineers' skills are more readily available (as we do not believe the local situation will improve in the near future- given the different Tech companies that are competing for the same skills). We can, however, give no assurance that this will serve as adequate mitigation for this issue.

# I. Supplying Products without Training

The underwater imaging products which we supply are complex. Customers benefit from our on-site training program as part of the adoption of the technology. The customers for our products are globally based. Since February 2020, we have not been able to provide hands-on field support to our customers. Pre-pandemic we would typically supply equipment with engineering support for training and mobilization assistance and would also provide a number of customer training events. The Pandemic has rendered this impossible due to the various and varying restrictions applicable in the places where our customers reside. Our products are complex and without support, there is substantially increased risks for customers' dissatisfaction, thus jeopardizing the long- term customer relationship and the reputation of the products.

#### J. Government Spending for Defense:

We are dependent on the timely allocation of funds to defense procurement by governments in the United States and the United Kingdom. A large part of our revenues in the Services Segment derives from government funding in the defense sector. In general, where there is a change of government, spending priorities may change from those priorities of the previous Administration. This may adversely impact on our revenues. Furthermore, the US Federal Defense Budget is dependent on the New Administration being able to secure approval in Congress for the defense budget. The slim majority on which the current Administration operates is likely to hinder future spending on new defense projects.

# K. Investments:

We lack the financial resources to advance our flagship technology at the commercially appropriate pace required to capture new markets and increase our sales which could facilitate new entrants to the market. For example, Teledyne Technologies Incorporated, a multi-billion company, has in recent years acquired a number of subsea companies that may speed up their entry into our market.

In relative terms, the Company has limited external sources of capital available, and as such is reliant upon its ability to sell its products and services to provide sufficient working capital for its operations and obligations. Notwithstanding, on or around November 27, 2019 the Company secured a \$4 million Revolving Credit Line from HSBC NA, its current bankers, which can be used for working capital purposes, including expansion activities as required. This line of credit is subject to annual renewals by HSBC.

# L. Technological Advancement:

A significant part of our growth strategy is predicated on our flagship real time volumetric imaging sonar technology and our Diver Augmented Vision Display (DAVD) solution. The technology space is inherently uncertain due to the fast pace of innovations and therefore we can give no assurance that we can maintain our leading position in these areas or that innovations in other areas may not surpass our solutions that we currently supply to the subsea market. An example of new technology entering the subsea market is LIDAR technology. However, unlike our sonar technology, LIDAR technology cannot be employed in zero visibility conditions and cannot generate a volume pulse or image moving objects required for real time inspection and monitoring underwater.

#### **Critical Accounting Policies and Estimates**

This discussion and analysis of our financial condition and results of operations is based on our consolidated financial statements that have been prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP"). The preparation of financial statements in conformity with US GAAP requires our management to make estimates and assumptions that affect the reported values of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported levels of revenue and expenses during the reporting period. Actual results could materially differ from those estimates.

Below is a discussion of accounting policies that we consider critical to an understanding of our financial condition and operating results and that may require complex judgment in their application or require estimates about matters which are inherently uncertain. A discussion of our significant accounting policies, including further discussion of the accounting policies described below, can be found in Note 2, "Summary of Accounting Policies" of our Consolidated Financial Statements.

# Revenue Recognition

All of our revenues are earned under formal contracts with our customers and are derived from both sales and rental of underwater technologies and equipment for imaging, mapping, defense and survey applications and from the engineering services that we provide. Our contracts do not include the possibility for additional contingent consideration so that our determination of the contract price does not involve having to consider potential variable additional consideration. Our product sales do not include a right of return by the customer.

Regarding our Products Segment, all of our products are sold on a stand-alone basis and those market prices are evidence of the value of the products. To the extent that we also provide services (e.g., installation, training, etc.), those services are either included as part of the product or are subject to written contracts based on the stand-alone value of those services. Revenue from the sale of services is recognized when those services have been provided to the customer and evidence of the provision of those services exist.

For further discussion of our revenue recognition accounting policies, refer to Note 2, paragraph h - "Revenue Recognition" in the financial statements.

# Stock based Compensation

We recognize the expense related to the fair value of stock based compensation awards within the consolidated statements of income and comprehensive income. The stock based fair value compensation is determined as of the date of the grant or the date at which the performance of the services is completed (measurement date) and is recognized over the periods in which the related services are rendered.

#### Income Taxes

The Company accounts for income taxes in accordance with Accounting Standards Codification Topic 740, Income Taxes (ASC 740). Under ASC 740, deferred income tax assets and liabilities are recorded for the income tax effects of differences between the bases of assets and liabilities for financial reporting purposes and their bases for income tax reporting. The Company's differences arise principally from the use of various accelerated and modified accelerated cost recovery system lives for income tax purposes versus straight line depreciation used for book purposes and from the utilization of net operating loss carry-forwards.

Deferred tax assets and liabilities are the amounts by which the Company's future income taxes are expected to be impacted by these differences as they reverse. Deferred tax assets are based on differences that are expected to decrease future income taxes as they reverse. Correspondingly, deferred tax liabilities are based on differences that are expected to increase future income taxes as they reverse. Note 7 to the Consolidated Financial Statements discusses the amounts of deferred tax assets and liabilities, and also presents the impact of significant differences between financial reporting income and taxable income.

For income tax purposes, the Company uses the percentage of completion method of recognizing revenues on long-term contracts which is consistent with the Company's financial reporting under U.S. GAAP.

# Goodwill and Intangible Assets

Goodwill and intangible assets consist principally of the excess of cost over the fair value of net assets acquired (i.e., goodwill), customer relationships, non-compete agreements and licenses. Goodwill was allocated to our reporting units based on the original purchase price allocation. Goodwill is not amortized and is evaluated for impairment annually or more often if circumstances indicate impairment may exist. Customer relationships, non-compete agreements, patents and licenses are being amortized on a straight-line basis over periods of 2 to 15 years. The Company amortizes its intangible assets using the straight-line method over their estimated period of benefit. We periodically evaluate the recoverability of goodwill and intangible assets and carefully consider events or circumstances that warrant revised estimates of useful lives or that indicate that impairment exists.

Step 1 of the goodwill impairment test used to identify potential impairment compares the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value, which is based on future discounted cash flows, exceeds the carrying amount, goodwill is not considered impaired. The Company has adopted Accounting Standards Codification 2017 - 04, Simplifying the Test for Goodwill Impairment, which permits the Company to impair the difference between carrying amount in excess of the fair value of the reporting unit as the reduction in goodwill.

At the end of each year, we evaluate goodwill on a separate reporting unit basis to assess recoverability, and impairments, if any, are recognized in earnings. An impairment loss would be recognized in an amount equal to the excess of the carrying amount of the reporting unit compared to the fair value of the reporting unit. To date, the Company has not had any goodwill impairments.

# Fiscal Year 2021 Consolidated Results of Operations

In this Form 10-K, the following meanings are ascribed to the terminologies set out immediately below:

FY	Financial Year
2020 FY	Means the Fiscal Year ended October 31, 2020
2021 FY	Means the Fiscal Year ended October 31, 2021

Although in the 2021 FY our financial results have improved over the 2020 FY, this should be contextualized by the fact that starting in the second quarter of the 2020 FY, our business was severely curtailed by the Pandemic resulting in a steep decline in our financial performance in 2020 FY.

Even though in the 2021 FY our financial results have improved over the 2020 FY, we are still not back to pre-Pandemic conditions, and we continue to be affected by constraints associated with the ongoing Pandemic. This in turn affects our business opportunities including limiting the sales and marketing effort that we can perform since our markets are global with a significant emphasis on Asia for our Marine Technology Business. It also reduces demand for our products and services and impacts on the pipeline we can build for future business.

However, the Business is still impacted by the constraints placed upon the global business environment from the ongoing Pandemic and the various measures taken by respective governments such as limitations on opening of business, quarantining rules or restrictions on travel (both domestic and abroad) and excluding foreigners from entering into the country (Japan, Singapore, China and South Korea, which are important markets for us). In addition, the Services Business financial performance in the 2021 FY was significantly below our business plan goals and this was largely due to delays in securing defense orders and to conduct meaningful business development activities, all of which impacted on the performance of the Services Business, and thus, the overall performance of the Group. Because of the slim congressional majority that the US Administration is operating with in a very divided political climate this has hindered the pace of defense spending and anticipated awards of projects.

In the 2021 FY, the Products Business generated 74.1% of our consolidated revenues and our Services Segment generated 25.9% of our consolidated revenues. In the 2020 FY the Products Business generated 56.3% of our consolidated revenues and our Services Segment generated 43.7% of our consolidated revenues.

In the 2021 FY we received \$648,872 under the Paycheck Protection Program (PPP) from the US Government. This amount was utilized in accordance with the purpose and objective of the program and has now been forgiven. The amount was recorded in our financial statements as "Other Income". We also received \$135,000 from the UK Government under its Coronavirus Job Retention Scheme ("CJRS"), this reduced our Selling General & Administrative Expenses. In 2021FY we also received a benefit of \$701,568 in Employee Retention Credits which resulted in the reduction of our tax obligations.

# Comparison of fiscal year ended October 31, 2021 to fiscal year ended October 31, 2020

The information provided below pertains to the Company's consolidated financial results. For information on the performance of each Segment including the disaggregation of revenues and geographical split, see Note 12 ("Segment Analysis") of our audited Consolidated Financial Statements of October 31, 2021 and 2020.

#### Revenue:

Year Ended October 31, 2021		Year Ended October 31, 2020	Percentage Change	
\$	21,331,527	\$ 20,043,810	Increase of 6.4%	

We realized an increase in revenues in the 2021 FY compared to the 2020 FY.

This is largely due to an increase in the revenues of the Products Business.

Products Business Revenues 2021 FY	\$ 15,804,222
Products Business Revenues 2020 FY	\$ 11,278,181
Services Business Revenues 2021 FY	\$ 5,527,305
Services Business Revenues 2020 FY	\$ 8,765,629

The Products Business revenues increased by 40.1% in the 2021 FY over the 2020 FY and the Services Business revenues declined by 36.9% over that same period. Notably, equipment sales and rental revenues generated by the Products Business increased significantly over the 2020 FY.

During the year ended October 31, 2021, the Company had one customer from whom it generated sales greater than 10% of net revenues. Revenue from this customer was \$2,484,173, or 12% of net revenues during the period. Total accounts receivable from this customer as of October 31, 2021 was \$468,149 or 11% of accounts receivable.

#### Gross Margin:

Year Ended October 31, 2021	Year Ended October 31, 2020	Percentage Change
69.2%	63.5%	Increase of 5.7 percentage points
(gross profit of \$14,769,718)	(gross profit of \$12,729,448)	

Gross Profit Margins reported in our financial results may vary according to several factors. These include:

- The percentage of consolidated sales attributed to our Marine Technology Business. The Gross Profit Margin yielded by the Marine Technology Business is generally higher than that of the Services Business;
- The percentage of consolidated sales attributed by the Services Business. The Services Business yields a lower gross profit margin on generated sales which are largely based on time and materials contracts (except for its Thermite<sup>®</sup> products);
  - The mix of sales within the Marine Technology Business including:
    - Outright Sale versus Rentals;
    - Hardware Sale versus Software;
    - Mix of Services rendered in the period Offshore Engineering Services versus Paid Customer Research and Development Projects
- The mix of engineering projects performed (design prototyping versus manufacturing), may also affect Gross Profit Margins;
- Level of applicable commissions earned by Third Party Sales Agents or Distributors on sales of our Products.
- Level of Depreciation associated with rental assets used by the Marine Technology Business for servicing the rental market.

In the 2021 FY Gross Profit Margins for the Marine Technology Business were 79.9% compared to 80.0% in the 2020 FY. For the Services Operation these were 38.6% in the 2021 FY compared to 42.3% in the 2020 FY.

Since there are more variable factors affecting Gross Profit Margins in the Marine Technology Business, a table showing a summary break-out of sales generated by the Marine Technology Business in the 2021 FY compared to the 2020 FY is set out below:

	2021 FY Products	 2020 FY Products	Percentage Change
Equipment Sales	\$ 10,914,124	\$ 7,183,580	51.9%
Equipment Rentals	2,324,773	1,361,151	70.8%
Software Sales	669,968	453,638	47.7%
Engineering Parts	-	-	N/A
*Services	1,895,357	2,279,812	(16.9)%
Total Net Sales	\$ 15,804,222	\$ 11,278,181	40.1%

\* Due to the restriction on global travel, the Marine Technology Business is often unable to attend customers sites to assist with engineering services such as set up of equipment and training. Since 2020 we have largely been supporting customers remotely and, in principle, we are less able to recover fees for virtual/on-line support. The reduction in revenue for this category reflects this shift.

In the 2021 FY we paid \$605,620 in commission compared to \$610,088 in the 2020 FY. Although equipment sales increased significantly, there was a higher percentage of direct sales in the 2021 FY compared to the 2020 FY where a significantly higher percentage emanated from Asia thus attracting more commission.

For more detailed information on the composition and disaggregation of our revenues, please refer to Note 13 ("Disaggregation of Revenue") of our audited Consolidated Financial Statements of October 31, 2021 and 2020.

# Research and Development (R&D):

Year Ended October 31, 2021	 Year Ended October 31, 2020	Percentage Change
\$ 2,982,676	\$ 3,188,389	Decrease of 6.5%

Research and Development costs are, in general, an ongoing cost for the Marine Technology Business operations since it will need to either maintain the products it has in the market or continue to advance these products to keep them competitive (both in price and performance) and to expand the product offerings which we have in the market.

In this connection, we continue to invest in research and development to further our business goals including maintaining our lead in the real time volumetric imaging sonar sector (Marine Technology Business) and becoming an embedded supplier of mission computers through re-engineering our Thermite<sup>®</sup> (now Thermite<sup>®</sup> Octal) via our Services Business and launching derivatives of the newly designed Thermite<sup>®</sup> Octal. The key unique selling point for the Thermite<sup>®</sup> range that is a rugged COTS system that we can customize these for specific customer requirements. Competing companies sell standard COTS mission computers and, in general, do not offer customize solutions. This is the business opportunity for our Thermite technology.

In the 2021 FY this category of expenditure decreased by 6.5%. The decrease is largely due to reduced spending in this area in the Marine Engineering Business (expenditures fell by 54.6% and was \$473,569 in the 2021 FY compared to \$1,042,243). This reflects our strategy to reduce expenditures on the Thermite<sup>®</sup> Octal development until we can gage customer requirements through the demonstrations and other engagements that we were performing pre-Pandemic.

In 2021 FY the Products Business continued to develop the range of its product offerings including its volumetric real time imaging sonar series, the new inertial navigation and positioning system (its new F280<sup>®</sup> series), its new sonar software platform and 4G USE<sup>®</sup> Software Development. The Products Business has now crystallized many of these developments and we do not expect this area of expenditures to materially increase in the 2022 FY.

In the 2020 FY, we had \$190,000 of R&D expenditures attributable to the Diver Augmented Vision Display (DAVD) System which was during that period funded by the Group. The subsequent generations of the DAVD (GEN 2, GEN 3 (and now GEN 4) are funded by the Office of Naval Research.

In the 2021 FY we have incurred exceptional expenses of \$363,900 for sub-contracting costs for an ASIC device for our sonar series. The overall anticipated expenditure for the new ASIC device is approximately \$1 million. The current ASIC device being used is obsolete and this has necessitated the development. We anticipate that we will complete the development of the ASIC Device in FY 2022.

Changes in this category by Segment are set out immediately below:

Description	 Amount	% increase / (decrease)
Marine Technology Business (Products Segment) 2021FY	\$ 2,509,107	28.3%
Marine Technology Business (Products Segment) 2020FY	\$ 1,955,364	
Marine Engineering Business (Services Segment) 2021 FY	\$ 473,569	(54.6)%
Marine Engineering Business (Services Segment) 2020 FY	\$ 1,042,243	
Coda Octopus Group, Inc. 2021 FY (representing the Head Up Display Costs)	\$ -	(100.0)%
Coda Octopus Group, Inc. 2020 FY	\$ 190,782	

#### Selling, General and Administrative Expenses (SG&A):

Year Ended October 31, 2021	 Year Ended October 31, 2020	Percentage Change
\$ 7,915,575	\$ 6,737,294	Increase of 17.5%

SG&A in the 2021 FY increased by 17.5% over the 2020 FY period. There are several factors which account for this increase. Some of the material factors are:

- Pandemic Relief Contributions: In the 2020 FY we had certain contributions relating to Pandemic-relief under the UK Government's Coronavirus Job Retention Scheme ("CJRS"). Although in the 2021 FY we had some contributions under the CJRS, these amounts were reduced by 91%. This affects the area of Wages and Salaries.
- Increase in Legal and Professional Fees. In the 2020 FY due to the uncertainties of the impact of the Pandemic on the Business, we had certain waivers of fees by our CEO and Board members which, in the 2020 FY reduced expenditures relating to this category. In the 2021 FY we also incurred bonus costs of \$100,000 to our CEO. We also paid bonus of \$55,034 to a key member of staff.
- Stock Based Compensation Expenses (Non-Cash Item). In the 2021 FY we expensed \$1,050,821 for stock based compensation as compared to \$610,780 in the corresponding 2020 FY, representing an increase of 72%

Further discussions on SG&A are set out immediately below.



# Key Areas of SG&A Expenditure across the Group for the year ended October 31, 2021 compared to the year ended October 31, 2020

Expenditure	0	ctober 31, 2021	 October 31, 2020	Percentage Change
Wages and Salaries	\$	3,361,494	\$ 3,194,061	Increase of 5.2%
Legal and Professional Fees (including accounting, audit and				
investment banking services)	\$	1,284,590	\$ 1,004,340	Increase of 27.9%
Rent for our various locations	\$	51,443	\$ 55,581	Decrease of 7.4%
Marketing	\$	48,214	\$ 92,296	Decrease of 47.8%

We incurred a material increase in the category of expenditures relating to Wages and Salaries. In the 2020 FY we had contributions under the CJRS of \$257,844 compared to \$135,000 in the 2021 FY. Without this contribution, the real cost of Wages and Salaries in the 2021 FY would be \$3,496,494 and \$3,451,905 in the 2020 FY. Due to the scarcity of skills, we require for our business we are experiencing a significant pressure in the costs of Wages and Salaries. Market conditions for wages and salaries have changed significantly. We are seeing a persistently sharp rise in the costs of labor in the market and therefore anticipate that this area of expenditures will continue to increase in the 2022 Financial Year.

In the 2021 FY expenditures relating to the category of "Rent" reduced by 7.4% compared to FY 2020. Rent is not a material expenditure in the Group as most premises which we now use for our business operations are owned by the Company except for premises used in Denmark and other small storage facilities that we use in other parts of the Group.

In 2021 FY expenditures relating to the category of "Marketing" was reduced by 47.8% due to decreases in travel and trade show costs as a result of the Pandemic which restricted movement of people. In the event that the Pandemic should recede allowing for unrestricted global travel this is an area of expenditures which we project will increase significantly. We are also investing in building a global brand for our products and this will require significant investment in the 2022 through to 2024 Financial Years – subject to the Pandemic-related barriers discussed throughout being removed. We are budgeting approximately \$400,000 per year for marketing within our business plan. These amounts will include personnel costs, marketing equipment and material costs, website development etc. and a products channel, but this will be intended for our products and brands in the market.

In the 2021 FY we had expenses of \$1,050,821 for stock based compensation (a non-cash item) as compared to \$610,780 in the corresponding 2020 FY.

# **Operating Income:**

Year Ended October 31, 2021	 Year Ended October 31, 2021	Percentage Change
\$ 3,871,467	\$ 2,803,765	Increase of 38.1%

In the 2021 FY Operating Income increased by 40.0%, although Total Operating Expenses increased by 9.2%. The increase in Operating Income is largely due to the increase in Revenue by 6.4% over the 2020FY coupled with an increase in our Gross Profit Margins.

#### Other Income:

Year Ended October 31, 2021	Year Ended October 31, 2020	Percentage Change
\$ 1,435,382	\$ 668,245	Increase of 114.8%

In the Financial Year Other Income increased by 114.8%.

The makeup of Other Income is as follows:

In both Financial Years 2021 and 2020 we received in \$648,872 and \$648,871, respectively, under the Paycheck Protection Program scheme ("PPP") which the US Administration made available as part of the Pandemic response package for US companies. All the PPP amounts received have been utilized in accordance with the purpose and objective of the program and these amounts have now been forgiven under the Program.

In addition, in Financial Year 2021 we received \$701,568 in Employee Retention Credits (ERC), as part of the Pandemic response package for US companies. These are payroll tax refunds for maintaining our employees throughout the Pandemic

In addition to the amounts received pursuant to the PPP and ERC schemes described above, we have in the 2021 FY recorded an amount of \$84,942 for Other Income in our Financial Statements.

#### Interest Expense:

Year Ended October 31, 2021	 Year Ended October 31, 2020	Percentage Change
\$ 53,605	\$ 70,203	Decrease of 23.6%

In the 2021 FY Interest Expenses reduced by 23.6%. This is due to the reduction in the principal amount outstanding under our Senior Secured Debenture with HSBC NA. This loan will mature in December 2021 – see Note 16 Subsequent Events of Notes to the Consolidated Financial Statements for further information on the HSBC Debentures. We therefore do not anticipate Interest Expense to be a material item of expenses in our financial statements.

# Net Income before Income taxes for the year ended October 31, 2021, compared to the year ended October 31, 2020

Year Ended October 31, 2021	 Year Ended October 31, 2020	Percentage Change
\$ 5,253,244	\$ 3,401,807	Increase of 54.4%

In the 2021 FY, Net Income before taxes increased by 54.4% due to an increase in revenues (by 6.4% or \$1,287,717 over the previous 2020 FY), an increase in Other Income and a reduction in the category of Interest Expenses.

#### Net Income after Income taxes for the year ended October 31, 2021 compared to the year ended October 31, 2020

Year Ended October 31, 2021	Year Ended October 31, 2020	Percentage Change
\$ 4,947,765	\$ 3,343,585	Increase of 48.0%

In the 2021 FY Net Income after taxes increased by 48.0%. This is due to the increase in Net Income before Income taxes coupled with the recording in the 2021 FY of \$701,568 in Employee Retention Credits which we received as part of the US Government's response to the Pandemic compared to \$0 in the 2020 FY.

# Comprehensive Income for the year ended October 31, 2021 compared to the year ended October 31, 2020

Year Ended October 31, 2021	Year Ended October 31, 2020	Percentage Change
\$ 5,601,984	\$ 3,157,715	Increase of 77.4%

In the 2021 FY Comprehensive Income increased by 77.4%. A large part of our Comprehensive Income changes relates to foreign currency adjustments relating to fluctuations during the reporting period.

We conduct a large part of our business in various foreign currencies, for example, the British pound, Danish Kroner, Euros and Australian Dollars.

This category is affected by foreign currency adjustments during the reporting period. In the 2021 FY we had a gain of \$654,219 compared to a loss of \$185,870 in the 2020 FY. There are generally significant foreign currency fluctuations, particularly between the US dollar (our reporting currency) and the British Pound. Since the UK decided to leave the European Union, the British Pound has been falling significantly against the US dollar (see Note 2, paragraph n of Notes to the audited Consolidated Financial Statements for October 31, 2021 and 2020 for fuller information regarding our Foreign Currency Translation policy).

# Segment Analysis

We are operating in two reportable segments, which are managed separately based upon fundamental differences in their operations. Segment operating income is total segment revenue reduced by operating expenses identifiable with the business segment. Overhead includes general corporate administrative costs.



The Company evaluates performance and allocates resources based upon operating income. The accounting policies of the reportable segments are the same as those described in the summary of accounting policies.

There are inter-segment sales in the table below which have been eliminated from our financial statements. However, for the purpose of segment reporting, these inter-segment sales are included in the table below only.

The following tables summarize certain balance sheet and statement of operations information by reportable segment for the financial years ending October 31, 2021 and 2020, respectively.

Coda Octopus Martech and Coda Octopus Colmek ("Services Segment" or "Marine Engineering Business") are providing engineering services as sub-contractors mainly to prime defense contractors and Coda Octopus Products operations are comprised primarily of product sales, technology solutions sales, rental of equipment and/or software and associated services ("Products Segment" or "Marine Technology Business").

The Company's reportable business segments sell their goods and services in four geographic locations:

- Americas
- Europe
- Australia/Asia
- Middle East/Africa

Cost of Revenues3,169,8353Gross Profit12,634,3872Research & Development2,509,107Selling, General & Administrative3,220,8832Total Operating Expenses5,729,9902Income (Loss) from Operations6,904,3970Other Income (Expense)354,3731Interest Expense(12,588)1Total Other Income (Expense)341,7851Income (Loss) before Income Taxes7,246,1821Income Tax Benefit (Expense)35,0320Current Tax Benefit (Expense)35,0320Deferred Tax (Expense) Benefit(418,338)0	,758,566 2	- \$ 21,331,527 - 6,561,809 - 14,769,718 - 2,982,676 2,409,695 7,915,575 2,409,695 10,898,251
Cost of Revenues3,169,8353Gross Profit12,634,3872Research & Development2,509,107Selling, General & Administrative3,220,8832Total Operating Expenses5,729,9902Income (Loss) from Operations6,904,3970Other Income (Expense)354,3731Interest Expense(12,588)1Total Other Income (Expense)341,7851Income (Loss) before Income Taxes7,246,1821Income Tax Benefit (Expense)35,0320Current Tax Benefit (Expense)35,0320Deferred Tax (Expense) Benefit(418,338)0	,391,974 ,135,331 473,569 ,284,997 2 ,758,566 2	- 6,561,809 - 14,769,718 - 2,982,676 2,409,695 7,915,575
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Total Operating Expenses5,729,9902Income (Loss) from Operations6,904,3970Other Income (Expense)0Other Income354,3731Interest Expense(12,588)Total Other Income (Expense)341,7851Income (Loss) before Income Taxes7,246,182Income Tax Benefit (Expense)35,032Current Tax Benefit (Expense)35,032Deferred Tax (Expense) Benefit(418,338)	,758,566 2	
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Other Income354,3731Interest Expense(12,588)Total Other Income (Expense)341,7851Income (Loss) before Income Taxes7,246,182Income Tax Benefit (Expense)35,032Current Tax Benefit (Expense)35,032Deferred Tax (Expense) Benefit(418,338)		
Total Other Income (Expense)341,7851Income (Loss) before Income Taxes7,246,182Income Tax Benefit (Expense)7,246,182Current Tax Benefit (Expense)35,032Deferred Tax (Expense) Benefit(418,338)	,079,374	1,635 1,435,382
Income (Loss) before Income Taxes 7,246,182 Income Tax Benefit (Expense) Current Tax Benefit (Expense) 35,032 Deferred Tax (Expense) Benefit (418,338)	(19,668)	(21,349) (53,605)
Income Tax Benefit (Expense)Current Tax Benefit (Expense)Deferred Tax (Expense) Benefit(418,338)	,059,706	(19,714) 1,381,777
Current Tax Benefit (Expense)35,032Deferred Tax (Expense) Benefit(418,338)	436,471 (2	2,429,409) 5,253,244
Deferred Tax (Expense) Benefit (418,338)		
	(51,624)	- (16,592)
	409,205	(279,754) (288,887)
Total Income Tax Benefit (Expense)     (383,306)	357,581	(279,754) (305,479)
Net Income (Loss)         \$         6,862,876         \$	794,052 \$ (2	2,709,163) \$ 4,947,765
Supplemental Disclosures		
Total Assets \$ 30,631,442 \$ 14	,117,747 \$	716,230 \$ 45,465,419
Total Liabilities \$ 3,166,999 \$	849,306 \$	400,041 \$ 4,416,346
Revenues from Intercompany Sales - eliminated from sales above \$ 2,075,387 \$	355,608 \$ 3	3,470,000 \$ 5,900,995
Depreciation and Amortization \$ 780,434 \$	114,022 \$	29,617 \$ 924,073
Purchases of Long-lived Assets \$ 793,995 \$	51,907 \$	118,302 \$ 964,204
35	51,907 5	,

		ine Technology ness (Products)	Marine Engineering Business (Services)		Overhead		Total	
Year Ended October 31, 2020								
Revenues from External Customers	\$	11,278,181	\$	8,765,629	\$	-	\$	20,043,810
Cost of Revenues		2,254,008		5,060,354		<u> </u>		7,314,362
Gross Profit		9,024,173		3,705,275		-		12,729,448
Research & Development Selling, General & Administrative		1,955,364 2,779,662		1,042,243 2,260,849		190,782 1,696,783		3,188,389 6,737,294
Total Operating Expenses		4,735,026		3,303,092		1,887,565		9,925,683
Income (Loss) from Operations		4,289,147		402,183		(1,887,565)		2,803,765
<b>Other Income (Expense)</b> Other Income Interest (Expense)		141,511 (10,612)		526,734 (15,672)	_	(43,919)		668,245 (70,203)
Total Other Income (Expense)		130,899		511,062		(43,919)		598,042
Income (Loss) before Income Taxes		4,420,046		913,245		(1,931,484)		3,401,807
Income Tax (Expense) Benefit Current Tax Benefit (Expense) Deferred Tax (Expense) Benefit Total Income Tax (Expense) Benefit	<u> </u>	63,590 (196,664)		273,666		(12,927) (185,887)		50,663 (108,885)
	•	(133,074)		273,666		(198,814)		(58,222)
Net Income (Loss)	\$	4,286,972	\$	1,186,911	\$	(2,130,298)	\$	3,343,585
Supplemental Disclosures								
Total Assets	\$	22,200,123	\$	14,347,827	\$	1,491,201	\$	38,039,151
Total Liabilities	\$	1,572,314	\$	1,321,011	\$	749,558	\$	3,642,883
Revenues from Intercompany Sales - eliminated from sales above	\$	997,150	\$	354,373	\$	2,700,000	\$	4,051,523
Depreciation and Amortization	\$	678,449	\$	105,775	\$	22,462	\$	806,686
Purchases of Long-lived Assets	\$	811,352	\$	19,660	\$	167,323	\$	998,335
		36						

### Liquidity and Capital Resources

As of October 31, 2021, the Company had an accumulated deficit of \$18,477,857, working capital of \$31,310,563 and stockholders' equity of \$41,049,073. For the year then ended, the Company generated cash flow from operations of \$3,269,770.

We believe that our current level of cash and cash generation will be sufficient to meet our short and medium-term liquidity needs. As of October 31, 2021, we had cash on hand of approximately \$17.75 million and both billed and unbilled receivables of approximately \$5.29 million. Our current cash balance represents approximately 27 months of Selling, General and Administrative Expenses. The Company continues to critically evaluate the level of expenses that we incur and reduce those expenses as appropriate.

We also have access to a revolving line of credit of \$4 million from HSBC NA. This line of credit is available to the Company for short-term working capital purpose. All amounts under the Revolving Line of Credit are payable at the end of each financial year. The facility was renewed for another year and extends to November 2022. To date, the Company has not borrowed any funds under this credit line.

Our main liquidity issues are forward buying components and inventory for our products which encompass specialized electronics for which there is no after-market except for the products which they are designed to for, funding our research and development program ("R&D") which requires significant expenditures in attracting engineering skills and incurring non-recoverable costs for researching, developing and prototyping products and managing our currency exposure and business development and marketing costs required for the success of our business.

## **Operating Activities**

Net cash generated from operating activities for the year ended October 31, 2021 was \$3,269,770. We recorded net income for the period of \$4,947,765. Other items in uses and sources of funds from operations included non-cash charges related to depreciation and amortization, deferred tax asset and stock-based compensation, which collectively totaled \$2,460,020. Funding from the Paycheck Protection Program was recognized as income and reduced cash from operating activities by \$648,872. Changes in operating assets decreased net cash from operating activities by \$1,283,012.

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## **Investing Activities**

Net cash used in investing activities for the year ended October 31, 2021 was \$964,204.

## **Financing Activities**

Net cash provided in financing activities for the year ended October 31, 2021 was \$139,233 and resulted in paying down the debt of the Company and receiving funding from the Paycheck Protection Program.

## Secured Promissory Note

On April 28, 2017, Coda Octopus Group, Inc. (the "Company") together with its wholly owned US subsidiaries, Coda Octopus Products, Inc. and Coda Octopus Colmek, Inc. (together, the "Subsidiaries"), entered into a loan agreement with HSBC Bank NA (the "Lender") for a loan in the principal amount of \$8,000,000 (the "Loan"). The annual interest rate is fixed at 4.56%.

The obligations in connection with the repayment of the Loan are secured by all assets of the Company and its Subsidiaries. In addition, the repayment of the Loan is guaranteed by three of the Company's overseas subsidiaries.

In March 2018, the Company repaid a significant portion of the outstanding HSBC Debenture. As of October 31, 2021, we had \$63,559 outstanding under this loan.

The remaining balance of \$63,559 was repaid by the end of the calendar year of 2021 - see Note 16 Subsequent Events of Notes to the Consolidated Financial Statements for further information on the HSBC Debentures.

All security interests held by HSBC NA is expected to be released pursuant to the terms of the Loan Documents (Security Agreement). There will then be no encumbrances relating to debentures recorded against the Company and/or its assets.

### **Foreign Currency**

The Company maintains its books in local currency: US Dollars for its US operations, British Pounds for its United Kingdom operations, Danish Kroner for its Danish operations and Australian Dollars for its Australian operations.

For the 2021 FY, 27% of the Company's operations were conducted inside the United States and 73% outside the United States through its wholly owned subsidiaries. As a result, currency fluctuations may significantly affect the Company's sales, profitability, balance sheet valuations and financial position when the foreign currencies of its international operations are translated into U.S. dollars for financial reporting purposes. In addition, we are also subject to currency fluctuations may affect the Company's business and financial position, there is a risk that such fluctuations will have an adverse impact on the Company's sales, profits, balance sheet valuations and financial position. Because differing portions of our revenues and costs are denominated in foreign currency, movements in those currencies could impact our margins by, for example, decreasing our foreign revenues when the dollar strengthens and not correspondingly decreasing our expenses. The Company does not currently hedge its currency exposure. In the future, we may engage in hedging transactions to mitigate foreign exchange risk.



The translation of the Company's denominated balance sheets and results of operations into US dollars (USD) are affected by changes in the average value of USD against the currencies of our foreign subsidiaries (British, Danish and Australian) included in our consolidated results.

British Operations 2021 FY and 2020 FY	British Pound against USD	Average exchange rate was \$1.3758 USD to
		the GBP against \$1.2897 USD
Australian Operations 2021 FY and 2020 FY	Australian Dollar ("AUD") against USD	Average exchange rate was \$0.7531 against \$0.6830 USD
Danish Operations 2021 FY and 2020 FY	Danish Kroner (DKK) against USD	Average exchange rate was \$0.1603 against
Danish Operations 2021 1 1 and 2020 1 1	Danish Kioner (DKK) against 05D	\$0.1517 USD to the DKK

An increase in the value of the GBP against the USD by 6.7% An increase in the value of the AUD against the USD by 10.3% An increase in the value of the DKK against the USD by 5.7%

These are the values we have used in the calculations below which show the impact of these currency fluctuations on our operations in the 2021 FY:

	British Po	Pounds Australian Dollar		Dollar	Danish Kroner		US Dollars		
	Actual Rates	Constant Rates	Actual Rates	Constant Rates	Actual Rates	Constant Rates	Actual Rates	Constant Rates	Total Effect
Revenues	14,587,423	13,674,591	-	-	1,024,206	969,592	15,611,629	14,644,183	967,446
Costs	10,429,820	9,777,157	(34,449)	(31,243)	37,767	35,753	10,433,138	9,781,667	651,471
Net profit (losses)	4,157,603	3,897,434	34,449	31,243	986,439	933,839	5,178,491	4,862,516	315,975
Assets	23,537,209	22,265,882	34,735	32,446	1,785,049	1,796,581	25,356,993	24,094,910	1,262,083
Liabilities	(2,548,701)	(2,411,037)	(2,574)	(2,404)	(30,623)	(30,821)	(2,581,898)	(2,444,262)	(137,636)
Net assets	20,988,508	19,854,846	32,161	30,042	1,754,426	1,765,760	22,775,095	21,650,648	1,124,447

This table shows that the effect of constant exchange rates, versus the actual exchange rate fluctuations, increased net income for the year by \$315,975 and increased net assets by \$1,124,447. These amounts are material to our overall financial results.

Since the UK voted to leave the European Union membership in 2016 until recently, the UK's future trade relationship with the European Union was uncertain. This uncertainty gave rise to significant volatility of the UK Pound against major currencies including the US Dollar causing us to suffer losses due to currency fluctuations. With the future relationship now determined, it is anticipated that the fluctuations between the British Pound and other major currencies including the US Dollar will not be as extreme and we anticipate that losses suffered due to this is likely to reduce.

### **Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements.

### Inflation

The effect of inflation on the Company's operating results in the 2021 FY was not significant.

Notwithstanding, while the past few years have seen fairly benign rates of inflation in labour and materials both in the countries in which we operate, those that we source from and those that we sell to, since the end of the 2021 FY, we are now seeing worrying signs of inflation in almost all countries. In the US, UK and Denmark, countries in which we have operations, inflation has moved from 1.2%, 0.9%, and 0.3% in 2020 to 7.0%, 5.4%, and 1.6% today respectively.

This is combined with shortages of supply both in components and availability of skills and labour. As examples, we have seen labour rates for new hires in the US, UK and Denmark rise by approximately 10%, which leads to knock-on demands for increased pay across all our existing staff. We have also seen some key component availability go from 4-week lead time to 78 weeks combined with significant price increases of on some components for our products. The levels of our margins are therefore at risk and preservation of our margins is dependent upon our ability to pass on these increases to our customers which is improbable, particularly since our customer base is global (in the Far East inflation profiles are very different).

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Reference is made to the Index of Financial statements following Part III of this Report for a listing of the Company's Consolidated Financial Statements and Notes thereto.

# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

## **ITEM 9A. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended (the "Exchange Act") is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's (the "SEC") rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file under the Exchange Act is accumulated and communicated to our management, including our principal executive and financial officers, as appropriate to allow timely decisions regarding required disclosure.

The Company's management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial (and principal accounting) Officer, performed an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Exchange Act) as of October 31, 2021. Based upon that evaluation the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this report.

### Management's Report on Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed by, or under the supervision of, a public company's principal executive and principal financial officers, or persons performing similar functions, and effected by the board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with US generally accepted accounting principles ("US GAAP") including those policies and procedures that: (i) pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the company, (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with US GAAP, and that receipts and expenditures are being made only in accordance with authorizations of management and directors of the company, and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Management is responsible for establishing and maintaining adequate internal control over financial reporting. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has assessed the effectiveness of our internal control over financial reporting as of October 31, 2021. In making this assessment, our management used the criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO 2013 Framework). Based on its assessment, our management believes that, as of October 31, 2021, our internal control over financial reporting was effective based on those criteria.

This annual report does not include an attestation report of the Company's independent registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by the Company's independent registered public accounting firm pursuant to rules of the SEC that permit the Company to provide only management's report in this annual report.

### **Changes in Internal Control over Financial Reporting**

During the year ended October 31, 2021, there were no changes in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) and 15d–15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## ITEM 9B. Other Information

Not Applicable



### PART III

# ITEM 10. DIRECTORS, EXECUTIVE OFFICERS, AND CORPORATE GOVERNANCE

### **Directors and Executive Officers**

The following persons are the executive officers and directors as of the date hereof:

Name	Age	Position		
Annmarie Gayle	57	Chief Executive Officer and Chairman		
Michael Midgley	69 Chief Financial Officer,			
Kevin Kane	57	Chief Executive Officer (Coda Octopus Colmek)		
Blair Cunningham	52	President of Technology		
Michael Hamilton	74	Director		
Captain Charlie Plumb	79	Director		
Mary Losty	61	Director		
Tyler G. Runnels	65	Director		

Annmarie Gayle has been our Chief Executive Officer and a member of the Board of Directors since 2011 and our Chairman since March 2017. She is also our Chief Executive Officer for our flagship products business, Coda Octopus Products, Limited (UK) since 2013. Prior thereto, she spent two years assisting with the restructuring of our Company. She previously served with the Company as Senior Vice President of Legal Affairs between 2006 and 2007. Earlier in her career she worked for a leading City-London law firm specializing in Intellectual Property Rights, the United Nations and the European Union. Ms. Gayle has a strong background in restructuring and has spent more than 12 years in a number of countries where she has been the lead adviser to a number of transitional administrations on privatizing banks and reforming state-owned assets in the Central Eastern European countries including banking, infrastructure, mining and telecommunications assets. Ms. Gayle has also managed a number of large European Union funded projects providing transitional support and capacity. Ms. Gayle holds a Law degree gained at the University of London and a Master of Law degree in International Commercial Law from Cambridge University and has completed her professional law exams to practice law in England & Wales. Because of her wealth of experience in corporate governance, large scale project management, restructuring, strategy, structuring and managing corporate transactions, we believe that she is highly qualified to act as our Chief Executive Officer.

*Michael Midgley* joined the Company in the capacity as Financial Controller in 2008. He was appointed as our Chief Financial Officer in December 2017 and has been our acting Chief Financial Officer since 2013. He also served as Chief Executive Officer of Colmek from 2010 to July 2021. He is a qualified CPA and has had his own practice as well as working for regional accounting firms, specializing in SEC and Tax practice areas. Mr. Midgley attended the University of Utah where he obtained a BA in Accounting. Due to Mr. Midgley's expertise in financial reporting, we believe that he is highly qualified to serve as the Company's Chief Financial Officer.

*Blair Cunningham* joined the Company in July 2004 and has had a number of roles in the Company including Chief Technology Officer between July 2004 and July 2005. He is currently our President of Technology. Mr. Cunningham received an HND in Computer Science in 1989 from Moray College of Further Education, Elgin, Scotland. Because of Mr. Cunningham's expertise in technology, systems software development and project management, the Company believes that he is highly qualified to serve in his current roles.

*Kevin Kane* joined the Company in July 2021. He is the Chief Executive Officer of Coda Octopus Colmek, Inc. ("Colmek"). Mr. Kane holds a Bachelor of Science Degree in Computer Engineering from the Rochester Institute of Technology, and a Master of Business Administration degree from Saint John Fisher College (USA). Because of Kane's background and experience working with Prime Defense Contractors in the area of business development, the Company believes that he is highly qualified to serve as the Divisional Chief Executive Officer of Colmek.

*Michael Hamilton* was our Chairman of the Board between June 2010 and March 2017. He is currently serving as an independent director of our Board. Since 2014, Mr. Hamilton has provided accounting and valuation services for a varied list of clients. He was Senior Vice President of Powerlink Transmission Company from 2011 through 2014. From 1988 to 2003, he was an audit partner at PricewaterhouseCoopers. He holds a Bachelor of Science in Accounting from St. Frances College and is a certified public accountant and is accredited in business valuation. Because of Mr. Hamilton's background in auditing, strategic corporate finance solutions, financial management and financial reporting, we believe that he is highly qualified to be a member of our Board of Directors.

*G. Tyler Runnels* was elected as a director at the 2018 annual meeting. Mr. Runnels has nearly 30 years of investment banking experience including debt and equity financings, private placements, mergers and acquisitions, initial public offerings, bridge financings, and financial restructurings. Since 2003 Mr. Runnels has been the Chairman and Chief Executive Officer of T.R. Winston & Company, LLC, an investment bank and member of FINRA, where he began working in 1990. Mr. Runnels was an early-stage investor in our company and T.R. Winston & Company, LLC has served as our exclusive placement agent in one of our private placements raising early rounds of capital for our company. Mr. Runnels has successfully completed and advised on numerous transactions for clients in a variety of industries, including healthcare, oil and gas, business services, manufacturing, and technology. Mr. Runnels is also responsible for working with high-net-worth clients seeking to diversify their portfolios to include real estate products through established relationships with real estate brokers, accountants, attorneys, qualified intermediaries and financial advisors. Prior to joining T.R. Winston & Co., LLC, Mr. Runnels held the position of Senior Vice President of Corporate Finance for H.J. Meyers & Company, a regional investment bank. Mr. Runnels received a B.S. and MBA from Pepperdine University. Mr. Runnels holds FINRA Series 7, 24, 55, 63 and 79 licenses.

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*Captain J. Charles Plumb* has been a member of Coda's Board of Directors since September 2019. Captain Plumb is a retired U.S. Navy fighter pilot. On his 75<sup>th</sup> combat mission, just five days before the end of his tour in Vietnam, he was shot down over Hanoi, taken prisoner and tortured. During his nearly six years as a prisoner of war, he distinguished himself as a pro in underground communications. He was a great inspiration to all the other POWs and served as chaplain for two years. Following his repatriation, Captain Plumb continued his Navy flying career in Reserve Squadrons where he flew A-4 Sky Hawks, A-7 Corsairs and FA-18 Hornets. His last two commands as a Naval Reservist were on the Aircraft Carrier Corral Sea and at Fighter Air Wing in California. He retired from the United States Navy after 28 years of service. His military honors include two Purple Hearts, the Legion of Merit, the Silver Star, the Bronze Star and the P.O.W. Medal. He has been a motivational speaker, consultant and executive coach since 1973. His clients include General Motors, FedEx, Hilton, Aflac, the U.S. Navy, BMW and NASA. Since 2010, he has been member of the Board of Directors of the Lightspeed Aviation Foundation. Captain Plumb earned a B.S. in electrical engineering from the U.S. Naval Academy at Annapolis. We selected Captain Plumb to be a member of the Board of Directors because of his close ties to the U.S. Defense establishment.

*Mary Losty* has been a director since July 2017. She is a private investor in both US equities and real estate. She currently serves as Commissioner on both Dorchester County and the City of Cambridge, Maryland's Planning and Zoning Commissions. She also serves as a Committeeman for the Eastern Shore Land Conservancy as well as the Pine Street Committee of Cambridge, MD. She served as a member of the Board of Procera Networks, Inc. from March 2007 until that company was successfully sold in June 2015 to a private equity firm. She was a member of that company's Audit Committee and the former Chairman of the Nominating and Governance Committee. Ms. Losty was a director of Blue Earth, Inc. (formerly Genesis Fluid Solutions Holdings, Inc.) from 2009 to 2011. Ms. Losty retired in 2010 as the General Partner at Cornwall Asset Management, LLC, a portfolio management firm located in Baltimore, Maryland, where she was responsible for the firm's investment in numerous companies since 1998. Ms. Losty's prior experience includes working as a portfolio manager at Duggan & Associates from 1992 to 1998 and as an equity research analyst at M. Kimelman & Company from 1990 to 1992. Prior to that, she worked as an investment banker at Morgan Stanley and Co., and for several years prior to that she was the top aide to James R. Schlesinger, a five-time U.S. cabinet secretary. Ms. Losty received both her BS and JD from Georgetown University, the latter with magna cum laude distinction. We believe that Ms. Losty's extensive dealings with the investment community makes her highly qualified to be a member of our Board of Directors.

## **Family Relationships**

Other than Tyler Runnels and Charlie Plumb who are brothers in law, none of our Directors are related by blood, marriage, or adoption to any other Director, executive officer, or other key employees.



## **Board Leadership Structure**

The Board of Directors is currently chaired by the Chief Executive Officer of the Company, Annmarie Gayle. The Company believes that combining the positions of Chief Executive Officer and Chairman of the Board of Directors helps to ensure that the Board of Directors and management act with a common purpose. Integrating the positions of Chief Executive Officer and Chairman can provide a clear chain of command to execute the Company's strategic initiatives. The Company also believes that it is advantageous to have a Chairman with an extensive history with, and knowledge of, the Company. Notwithstanding the combined role of Chief Executive Officer and Chairman, key strategic initiatives and decisions involving the Company are discussed and approved by the entire Board of Directors. The Company believes that the current leadership structure and processes maintains an effective oversight of management and independence of the Board of Directors as a whole without separate designation of a lead independent director. However, the Board of Directors will continue to monitor its functioning and will consider appropriate changes to ensure the effective independent function of the Board of Directors in its oversight responsibilities.

## Independence of the Board of Directors and its Committees

After review of all relevant transactions or relationships between each director, or any of his or her family members, and the Company, its senior management and its Independent Registered Public Accounting Firm, the Board of Directors has determined that all of the Company's directors are independent within the meaning of the applicable NASDAQ listing standards, except Ms. Gayle, the Company's Chairman and Chief Executive Officer. The Board of Directors met 4 times and acted by unanimous written consent 4 times during the fiscal year ended October 31, 2021. Each member of the Board of Directors attended all meetings of the Board of Directors held in the last fiscal year during the period for which he or she was a director and of the meetings of the committees on which he or she served in the last fiscal year during the period for which he or she was a committee member.

The Board of Directors has three committees: the Audit Committee, the Compensation Committee and the Nominating Committee. Below is a description of each committee of the Board of Directors. The Board of Directors has determined that each member of each committee meets the applicable rules and regulations regarding "independence" and that each member is free of any relationship that would interfere with his or her individual exercise of independent judgment with regard to the Company.

### Audit Committee

The Audit Committee of the Board of Directors oversees the Company's corporate accounting and financial reporting process. For this purpose, the Audit Committee performs several functions. The Audit Committee, among other things: evaluates the performance, and assesses the qualifications, of the Independent Registered Public Accounting Firm; determines and pre-approves the engagement of the Independent Registered Public Accounting Firm to perform any proposed, permissible non-audit services; determines whether to retain or terminate the existing Independent Registered Public Accounting Firm or to appoint and engage a new independent registered Public Accounting Firm for the ensuing year; confers with management and the Independent Registered Public Accounting Firm regarding the effectiveness of internal control over financial reporting; establishes procedures as required under applicable law, for the receipt, retention and treatment of complaints received by the Company regarding accounting or auditing matters; reviews the financial statements to be included in the Company's Annual Report on Form 10-K and the Company's periodic quarterly filings on Form 10-Q, recommends whether or not such financial statements should be so included; and discusses with management and the Independent Registered Public Accounting Firm to the Company's quarterly financial statements.

The Audit Committee is currently composed of three outside directors: Michael Hamilton (Chairman), Mary Losty and Captain J. Charles Plumb. The Audit Committee met four times during the fiscal year ended October 31, 2021. The Audit Committee Charter is available on the Company's website, www.codaoctopusgroup.com.



The Board of Directors periodically reviews the NASDAQ listing standards' definition of independence for Audit Committee members and has determined that all members of the Company's Audit Committee are independent (as independence is currently defined in Rule 5605(c)(2)(A) of the NASDAQ listing standards and Rule 10A-3(b)(1) of the Securities Exchange Act, as amended). The Board of Directors has determined that Michael Hamilton qualifies as an "audit committee financial expert," as defined in applicable SEC rules. The Board of Directors made a qualitative assessment of Mr. Hamilton's level of knowledge and experience based on a number of factors, including his formal education and his service in executive capacities having financial oversight responsibilities.

## **Compensation Committee**

The Compensation Committee of the Board of Directors reviews, modifies and approves the overall compensation strategy and policies for the Company. The Compensation Committee, among other things, reviews and approves corporate performance goals and objectives relevant to the compensation of the Company's officers; determines and approves the compensation and other terms of employment of the Company's Chief Executive Officer; determines and approves the compensation and other terms of employment of the Company's stock option and purchase plans, pension and profit sharing plans and other similar programs.

The Compensation Committee is composed of three outside directors: Michael Hamilton (Chairman), Mary Losty and G. Tyler Runnels. All members of the Compensation Committee are independent (as independence is currently defined in Rule 5605(a)(2) of the NASDAQ listing standards). The Compensation Committee met three times during the fiscal year ended October 31, 2021. The Compensation Committee Charter is available on the Company's website at: <u>www.codaoctopusgroup.com</u>.

## **Compensation Committee Interlocks and Insider Participation**

No member of our compensation committee has at any time been an employee of ours. None of our executive officers serves as a member of the board of directors or compensation committee of any entity that has one or more executive officers serving as a member of our board of directors or compensation committee.

### Nominating Committee

The Nominating Committee of the Board of Directors is responsible for, among other things, identifying, reviewing and evaluating candidates to serve as directors of the Company; reviewing, evaluating and considering incumbent directors; recommending to the Board of Directors candidates for election to the Board of Directors; making recommendations to the Board of Directors regarding the membership of the committees of the Board of Directors, and assessing the performance of the Board of Directors.

The Nominating and Governance Committee is currently composed of three outside directors: Mary Losty (Chair), G. Tyler Runnels and Captain J. Charles Plumb. All members of the Nominating Committee are independent (as independence is currently defined in Rule 5605(a)(2) of the NASDAQ listing standards). The Nominating Committee met one time during the fiscal year ended October 31, 2021. The Nominating Committee Charter is available on the Company's website at www.codaoctopusgroup.com.

The Nominating Committee has not established any specific minimum qualifications that must be met for recommendation for a position on the Board of Directors. Instead, in considering candidates for director the Nominating Committee will generally consider all relevant factors, including among others the candidate's applicable education, expertise and demonstrated excellence in his or her field, the usefulness of the expertise to the Company, the availability of the candidate to devote sufficient time and attention to the affairs of the Company, the candidate's reputation for personal integrity and ethics and the candidate's ability to exercise sound business judgment. Other relevant factors, including diversity, experience and skills, will also be considered. Candidates for director are reviewed in the context of the existing membership of the Board of Directors (including the qualities and skills of the existing directors), the operating requirements of the Company and the long-term interests of its stockholders.

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The Nominating Committee considers each director's executive experience and his or her familiarity and experience with the various operational, scientific and/or financial aspects of managing companies in our industry.

With respect to diversity, the Nominating Committee seeks a diverse group of individuals who have executive leadership experience and a complementary mix of backgrounds and skills necessary to provide meaningful oversight of the Company's activities. The Company meets the NASDAQ standards for diversity on the board of directors. The Nominating Committee annually reviews the Board's composition in light of the Company's changing requirements. The Nominating Committee uses the Board of Director's network of contacts when compiling a list of potential director candidates and may also engage outside consultants. Pursuant to its charter, the Nominating Committee will consider, but not necessarily recommend to the Board of Directors, potential director candidates recommended by stockholders. All potential director candidates are evaluated based on the factors set forth above, and the Nominating Committee has established no special procedure for the consideration of director candidates recommended by stockholders.

## **Employment Agreements**

#### Annmarie Gayle

Pursuant to the terms of an employment agreement dated March 16, 2017, the Company employs Ms. Gayle as its Chief Executive Officer on a full-time basis and a member of its Board of Directors. Effective July 1, 2019, Ms. Gayle's annual salary was revised from \$230,000 to \$305,000. She is also entitled to an annual performance bonus of up to \$100,000, upon achieving certain targets that are to be defined on an annual basis. The agreement provides for 30 days of paid vacation in addition to public holidays observed in Denmark where she is resident.

The agreement has no definitive term and may be terminated upon twelve months' prior written notice by Ms. Gayle. In the event that the Company terminates her at any time without cause, she is entitled to a payment equal to her annual salary as well as a separation bonus of \$150,000. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes a 12-month non-compete and non-solicitation provision.

## Blair Cunningham

Under the terms of an employment contract dated January 1, 2013, our wholly owned subsidiary Coda Octopus Products, Inc. employs Blair Cunningham as its Chief Executive Officer and President of Technology. He is being paid an annual base salary of \$200,000 with effect from January 1, 2020, subject to review by the Company's Chief Executive Officer. Mr. Cunningham is entitled to 25 vacation days in addition to any public holiday.

The agreement may be terminated only upon twelve-month prior written notice without cause. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes an 18-month non-compete and non-solicitation provision.

## Michael Midgley

Pursuant to the terms of an employment agreement dated June 1, 2011, Mike Midgley was appointed the Chief Executive Officer of our wholly owned subsidiary Coda Octopus Colmek, Inc and our Chief Financial Officer. He is being paid an annual salary of \$210,000 with effect from January 1, 2020, subject to an annual review by Colmek's Board of Directors and the Company's Chief Executive Officer. Mr. Midgley is entitled to 20 vacation days in addition to any public holiday.



## Change in Role

On December 6, 2017, the board of directors of the Company appointed Mr. Midgley to be the Company's Chief Financial Officer. In connection with this appointment, all rights and obligations under Mr. Midgley's employment agreement with Colmek were transferred to and have been assumed by the Company.

### Amendment to Michael Midgley's Employment Agreement

The Company and Mr. Midgley entered into an agreement for the Amendment of his Employment Agreement on February 15, 2021.

The following amendments were made:

Role	Now Chief Financial Officer of the Company. Removing the position of CEO of Coda Octopus Colmek.
Reduction in hours	Working hours reduced to approximately 60% and his compensation reduced proportionally to \$126,000.
Paid Time Off	Reduced proportionately and is now 12 days
Benefits	Reduced proportionately

The agreement may be terminated at any time upon 4 months prior written notice. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes a 12-month non-compete and non-solicitation provision.

#### Kevin Kane

Pursuant to the terms of an Employment Agreement dated May 7, 2021, as amended and modified, Kevin Kane was appointed the Chief Executive Officer of Colmek commencing July 6, 2021. The Employment Agreement provides for an annual base salary of \$200,000. He will also be eligible for an annual performance bonus based on the Company's financial performance. Assuming that the Company meets its targets during the current fiscal year, Mr. Kane will be paid a performance bonus of \$12,000. As a further inducement, he was granted 15,000 restricted stock units out of the Company's 2017 Stock Incentive Plan that vest in three equal annual instalments commencing on the first anniversary of grant.

The agreement may be terminated by the Company at any time. In the event that the Company terminates the employment agreement for whatever reason, the following severance payments apply:

Year 1 of employment	2 Weeks
Year 2 of employment	1 Month
Year 3 of employment	4 Months

The agreement includes a 12-month non-compete and non-solicitation provision.

## **Code of Ethics**

We have adopted a code of ethics for all our employees, including our chief executive officer, principal financial officer and principal accounting officer or controller, and/or persons performing similar functions, which is available on our website, under the link entitled "Code of Ethics".

## **ITEM 11. EXECUTIVE COMPENSATION**

The Summary Compensation Table shows certain compensation information for services rendered for the fiscal years ended October 31, 2021 and 2020 by our executive officers. The following information includes the dollar value of base salaries, bonus awards, stock options grants and certain other compensation, if any, whether paid or deferred.

Name and Principal Position	Year	Salary	Bonus	Restricted Stock Awards	Option Awards	* All Other Compensation	Total
		(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Annmarie Gayle*	2021	305,000	100,000	-0-	-0-	-0-	405,000
Chief Executive Officer	2020	271,115	-0-		221,000	-0-	491,115
Michael Midgley	2021	193,846	-0-	26,400-	-0-	16,633	236,879
Chief Financial Officer	2020	208,077	-0-	-0-	221,000	15,998	445,075
Kevin Kane**	2021	86,615	-0-	132,000	-0-	431	219,046
Divisional Chief Executive Officer	2020	-0-	-0-	-0-	-0-	-0-	-0-
v v							
Blair Cunningham	2021	213,160	-0-	26,400	-	20,857	260,417
President of Technology	2020	195,192	-0-	-0-	165,750	19,257	380,199

\*The amounts described in the category of "All Other Compensation" comprise Health, Dental, Vision, Short Term Disability, Long Term Disability and Accidental Death and Dismemberment insurance premiums which the Company contributed to the officers' identified plan.

\* Ms. Gayle's annual salary is \$305,000. During the Pandemic she waived certain amounts of her salary as is disclosed on Form 8-K filed with the SEC in 2020.

\*\* Mr. Kevin Kane took over as Divisional Chief Executive Officer of Coda Octopus Colmek in July 2021. Previously, this role had been discharged by Mr. Michael Midgley.

### Grants of restricted stock awards at October 31, 2021

		All other restricted awards;		
		number of	Exercise	
		securities	or base	Grant date
		underlying	price of	fair value
		restricted stock	restricted stock	of restricted stock
Name	Grant Date	awards	awards	awards
Kevin Kane	6/9/2021	15,000	8.80	132,000
Michael Midgley	6/9/2021	3,000	8.80	26,400
Blair Cunningham	6/9/2021	3,000	8.80	26,400

### Outstanding option awards at October 31, 2021

	Option Awards				
	Number of	Number of			
	securities	securities	Exercise		
	underlying	underlying	or base		
	unexercised	unexercised	price of	Option	
	options	options	option	expiration	
Name	exercisable	unexercisable	swards	date	
Annmarie Gayle	66,667	-	4.62	3/23/2023	
Michael Midgley	66,667	-	4.62	3/23/2023	
Blair Cunningham	50,000	-	4.62	3/23/2023	

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	Option Awa	ards
	Number of	
	shares	Value
	acquired on	realized on
Name	exercise	exercise
Annmarie Gayle	16,630	76,831
Michael Midgley	16,107	74,415
Blair Cunningham	11,456	52,927

### DIRECTOR COMPENSATION

The following table sets forth the compensation paid to each of our directors (who are not also officers of the Company) for the fiscal year ended October 31, 2021, in connection with their services to the company. In accordance with the SEC's rules, the table omits columns showing items that are not applicable. Except as set forth in the table, no other persons were paid any compensation for director services.

	Fees Earned		
	or Paid in	Stock Awards	Total
Name	Cash (\$)	(\$)	(\$)
Michael Hamilton	40,000	-	40,000
Captain J Charles Plumb	40,000	-	40,000
Mary Losty	40,000	-	40,000
Tyler G Runnels	40,000		40,000

#### **Stock Incentive Plans**

The Company has two active Stock Incentive Plan. 2017 Stock Incentive Plan and 2021 Stock Incentive Plan.

### 2017 Stock Incentive Plan

On December 6, 2017, the Board of Directors adopted the 2017 Stock Incentive Plan (the "2017 Plan"). The purpose of the Plan is to advance the interests of the Company and its stockholders by enabling the Company and its subsidiaries to attract and retain qualified individuals through opportunities for equity participation in the Company, and to reward those individuals who contribute to the Company's achievement of its economic objectives. The Plan was adopted subject to stockholders' approval. This Plan was approved by Stockholders at its meeting held on July 24, 2018.

The maximum number of shares of Common Stock that will be available for issuance under the Plan is 913,612. The shares available for issuance under the Plan may, at the election of the Committee, be either treasury shares or shares authorized but unissued, and, if treasury shares are used, all references in the Plan to the issuance of shares will, for corporate law purposes, be deemed to mean the transfer of shares from treasury.

The Plan is administered by the Compensation Committee of the Board of Directors which has the authority to determine all provisions of Incentive Awards as the Committee may deem necessary or desirable and as consistent with the terms of the Plan, including, without limitation, the following: (i) eligible recipients; (ii) the nature and extent of the Incentive Awards to be made to each Participant; (iii) the time or times when Incentive Awards will be granted; (iv) the duration of each Incentive Award; and (v) the restrictions and other conditions to which the payment or vesting of Incentive Awards may be subject.

During the fiscal year ended October 31, 2021, the Company granted 127,500 restricted stock awards to purchase an aggregate of 127,500 shares of common stock pursuant to the terms of the 2017 Plan to various eligible individuals. During the year 8,000 options were forfeited. As a result, as of October 31, 2021, there were 238,112 shares available for future issue under the 2017 Plan.

#### 2021 Stock Incentive Plan

On July 12, 2021, the Board of Directors adopted the 2021 Stock Incentive Plan (the "2021 Plan"). The 2021 Plan was approved by the Company's stockholders at its meeting held on August 2, 2021. The 2021 Plan is identical to the 2017 in all material respects, except that the number of shares available for issuance thereunder is 1,000,000.

During the fiscal year ended October 31, 2021, no grants were made under the 2021 Plan and there were 1,000,000 shares available for future issue under the 2021 Plan.

### Section 16(a) Beneficial Ownership Reporting Compliance

Under the Exchange Act, our directors, our executive officers, and any persons holding more than 10% of our common stock are required to report their ownership of the common stock and any changes in that ownership to the SEC. To our knowledge, based solely on our review of the copies of such reports received or written representations from certain reporting persons that no other reports were required, except as set forth below, we believe that during our fiscal year ended October 31, 2020, no reports relating to our securities required to be filed by current reporting persons were filed late.

We will continue monitoring Section 16 compliance by each of our directors and executive officers and will assist them where possible in their filing obligations.

## ITEM 12. SECURITIES OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth information as of January 31, 2022, regarding the beneficial ownership of our Common Stock, based on information provided by (i) each of our executive officers and directors; (ii) all executive officers and directors as a group; and (iii) each person who is known by us to beneficially own more than 5% of the outstanding shares of our Common Stock. The percentage ownership in this table is based on 10,857,195 shares issued and outstanding as of January 31, 2022.

Unless otherwise indicated, we believe that all persons named in the following table have sole voting and investment power with respect to all shares of Common Stock that they beneficially own.

Name and Address of Beneficial Owner <sup>(1)</sup>	Amount and Nature of Beneficial Ownership of Common Stock	Percent of
Name and Address of Beneficial Owner (*)		Common Stock
	1,143	
Annmarie Gayle <sup>(2)</sup>	2,304,581	21.2%
Michael Midgley <sup>(3)</sup>	33,333	*
Blair Cunningham <sup>(4)</sup>	52,298	*
Kevin Kane <sup>(5)</sup>	-0-	n/a
J. Charles Plumb	11,434	*
Mary Losty	57,143	*
Niels Sondergaard Carit Etlars Vej 17A 8700 Horsens		
Denmark	2,241,581	20.6%
G. Tyler Runnels <sup>(6)</sup> 2049 Century Park East, Suite 320 Los Angeles, CA 90067	1,125,685	10.4%
J. Steven Emerson <sup>(7)</sup> 1522 Ensley Avenue Los Angeles, CA 90024	1,168,232	10.8%
Bryan Ezralow <sup>(8)</sup> 23622 Calabasas Rd. Suite 200		
Calabasas, CA 91302 Tocqueville Asset Management LP 40 West 57th Street, 19th Floor	1,073,120	9.9%
New York, NY 10019	544,003	5.0%
All Directors and Executive Officers as a Group (Eight persons):	3,585,617	33.0%

\*) Less than 1%.

 Unless otherwise indicated, the address of all individuals and entities listed below is c/o Coda Octopus Group, Inc. 3300 S Hiawassee Rd, Suite 104-105, Orlando, Florida, 32835.

2) Consists of 29,667 shares held by Ms. Gayle and 2,241,581 shares beneficially owned by Ms. Gayle's spouse, Niels Sondergaard. Ms. Gayle disclaims any beneficial ownership in those shares. Also includes 33,333 shares issuable upon exercise of options that will become exercisable within 60 days of the date hereof.

3) Consist of shares issuable upon exercise of options that will become exercisable within 60 days of the date hereof.

4) Includes 25,000 shares issuable upon exercise of options that will become exercisable within 60 days of the date hereof.

5) Does not include 15,000 shares issuable upon excise of restricted stock award units that vest in three equal annual installments commencing on July 6, 2022.

- 6) Includes 859,331 shares held by the G. Tyler Runnels and Jasmine Niklas Runnels TTEES of The Runnels Family Trust DTD 1-11-2000 of which Mr. Runnels is a trustee; 227,700 shares held by T.R. Winston; 24,368 shares held by TRW Capital Growth Fund, Ltd.; and 14,286 shares held by Pangaea Partners. The Company has been advised that Mr. Runnels has voting and dispositive power with respect to all of these shares.
- 7) Includes the following: 167,081 held by J. Steven Emerson IRA R/O II; 300,000 shares held by J. Steven Emerson Roth IRA; 49,328 shares held by the Brian Emerson IRA; 310,928 shares held by Emerson Partners; 180,250 shares held by 1993 Emerson Family Trust; 8,286 shares held by the Alleghany Meadows IRA; 8,286 shares held by the Jill Meadows IRA; and 144,073 shares held by the Emerson family Foundation. The Company has been advised that Mr. Emerson has voting and dispositive power with respect to all of these shares.
- 8) Consists of 896,079 shares held by the Bryan Ezralow 1994 Trust u/t/d 12/22/1994; and 177,041 shares held by EZ MM&B Holdings, LLC. According to filings made with the SEC, Mr. Ezralow has voting and dispositive power with respect to these shares.



## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

None that are required to be reported herein.

# ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

Audit Fees. The aggregate fees billed by Frazier & Deeter, LLC, our principal accountants, for professional services rendered for the audit and audit related services of the Company's annual financial statements for the last two fiscal years and for the reviews of the financial statements included in the Company's Quarterly reports on Form 10-Q during the last two fiscal years 2021 and 2020 were \$247,118 and \$212,369 respectively.

Tax Fees. The Company did not engage its principal accountants to render any tax services to the Company during the last two fiscal years.

All Other Fees. The Company did not engage its principal accountants to render services to the Company during the last two fiscal years, other than as reported above.

Prior to the Company's engagement of its independent auditor, such engagement is approved by the Company's Audit Committee. The services provided under this engagement may include audit services, audit-related services, tax services and other services. Pre-approval is generally provided for up to one year and any pre-approval is detailed as to the particular service or category of services and is generally subject to a specific budget. Pursuant to the Company's Audit Committee Charter, the independent auditors and management are required to report to the Company's audit committee at least quarterly regarding the extent of services provided by the independent auditors in accordance with this pre-approval, and the fees for the services performed to date. The audit committee may also pre-approve particular services on a case-by-case basis. All audit-related fees, tax fees and other fees incurred by the Company for the year ended October 31, 2021, were approved by the Company's audit committee.

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# ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

Exhibit	
Number	Description
2.1	Plan and Agreement of Merger dated July 12, 2004 by and between Panda and Coda Octopus *
3.1	Restated Certificate of Incorporation**
3.1.1.	Certificate of Designation of Preferences, Rights and Limitations of Series C Convertible Preferred Stock*****
3.2	By-Laws *
10.25	Deed of Amendment to Loan Note Transaction Documents dated October 31, 2015 by and between the Company and CCM Holdings LLC***
10.26	[Reserved]
10.27	Employment Contract between Coda Octopus Colmek, Inc. and Mike Midgley****
10.28	[Reserved]
10.29	Employment Contract dated January 1, 2013 between Coda Octopus Products, Inc. and Blair Cunningham****
10.30	Deed of Amendment to Loan Note Transaction Documents dated October 17, 2016 by and between the Company and CCM Holdings LLC**
10.31	Deed of Amendment to Loan Note Transaction Documents dated November 1, 2016 by and between the Company and CCM Holdings LLC*****
10.32	Employment Contract dated March 16, 2017 between the Company and Annmarie Gayle*****
10.33	Loan Agreement, dated as of April 28, 2017, by and between Coda Octopus Group, Inc., Coda Octopus Products, Inc., Coda Octopus Colmek, Inc. and HSBC
	Bank USA, N.A.*****
10.34	Form of Security Agreement, dated April 28, 2017*****
10.35	Promissory Note dated April 28, 2017*****
10.36	2017 Stock Incentive Plan******
10.37	Employment Agreement dated May 7, 2021 between Coda Octopus Colmek, Inc and Kevin Kane (filed herewith)
10.38	2021 Stock Incentive Plan****** Code of Ethics******
14	Consent of Frazier & Deeter, LLC (filed herewith)
23.1 31.1	Chief Executive Office and Chief Financial Officer Certification
31.1 32	Certificate Pursuant to 18 U.S.C Section 1350
32	Certificate Pulsualit to 16 0.5.0 Section 1550
101.INS	Inline XBRL Instance Document
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)
*	Incorporated by reference to the Company's Registration Statement on Form SB-2 (SEC File No.143144)
**	Incorporated by reference to the Company's Registration Statement on Form 10.
***	Incorporated by reference to the Company's Annual Report on Form 10-KSB for the year ended October 31, 2007
****	Incorporated by reference to the Company's Annual Report on Form 10-KSB for the year ended October 31, 2010
****	Incorporated by reference to the Company's Registration Statement on Form 10/A filed March 29,2017
*****	Incorporated by reference to the Company's Current Report on Form 8-K filed May 2, 2017
*****	Incorporated by reference to the Company's Annual Report on Form 10 for the year ended October 31, 2017
******	Incorporated by reference to the Company's Definitive Proxy Statement filed August 2, 2021
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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATE: February 14, 2022

CODA OCTOPUS GROUP, INC.

/s/ Annmarie Gayle

Chief Executive Officer

### POWER OF ATTORNEY

Each person whose signature appears below constitutes and appoints Annmarie Gayle, his or her true and lawful attorney-in-fact and agent, with full power of substitution and re-substitution, severally, for him or her and in his or her name, place and stead, in any and all capacities, to sign any and all amendments to this annual report on Form 10-K, and to file the same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in and about the premises, as fully to all intents and purposes as he/she might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents, or any of them or their or his or her substitute or substitutes, may lawfully do or cause to be done by virtue hereof. This power of attorney may be executed in counterparts.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Annmarie Gayle Annmarie Gayle	Chief Executive Officer and Chairman (Principal Executive Officer)	February 14, 2022
/s/ Michael Midgley Michael Midgley	Chief Financial Officer (Principal Financial and Accounting Officer)	February 14, 2022
/s/ Michael Hamilton Michael Hamilton	Director	February 14, 2022
/s/ Captain Charlie Plumb Charlie Plumb	Director	February 14, 2022
/s/ Mary Losty Mary Losty	Director	February 14, 2022
/s/ G. Tyler Runnels	Director	February 14, 2022
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# INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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## **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of Coda Octopus Group, Inc.

## **Opinion on the Consolidated Financial Statements**

We have audited the accompanying consolidated balance sheets of Coda Octopus Group, Inc. and subsidiaries (the "Company") as of October 31, 2021 and 2020, and the related consolidated statements of income and comprehensive income, changes in stockholders' equity, and cash flows for the years ended October 31, 2021 and 2020, and the related notes (collectively referred to as the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of October 31, 2021 and 2020, and the results of their operations and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's consolidated financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

## **Critical Audit Matters**

Critical audit matters are matters arising from the current period audit of the consolidated financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. We determined that there are no critical audit matters.

### /s/ Frazier & Deeter, LLC

We have served as the Company's auditor since 2014.

Tampa, Florida February 14, 2022

# CODA OCTOPUS GROUP, INC. Consolidated Balance Sheets October 31, 2021 and 2020

	2021		2020	
ASSETS				
CURRENT ASSETS				
Cash	\$	17,747,656	\$ 15,134,289	
Accounts Receivable, net		4,207,996	2,014,660	
Inventory		10,691,177	9,142,273	
Unbilled Receivables		1,080,384	861,300	
Prepaid Expenses		1,202,327	289,204	
Other Current Assets		627,619	244,171	
Total Current Assets		35,557,159	27,685,897	
FIXED ASSETS				
Property and Equipment, net		6,037,101	6,059,900	
OTHER ASSETS				
Goodwill and Other Intangibles, net		3,794,383	3,731,452	
Deferred Tax Asset		76,776	561,902	
Total Other Assets		3,871,159	4,293,354	
		-,,,,,,,,,,,,,-	 .,_,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Total Assets	\$	45,465,419	\$ 38,039,151	

The accompanying notes are an integral part of these consolidated financial statements

# CODA OCTOPUS GROUP, INC. Consolidated Balance Sheets (Continued) October 31, 2021 and 2020

	2021	2020
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES		
Accounts Payable	\$ 1,454,611	\$ 1,284,097
Accrued Expenses and Other Current Liabilities	740,449	584,202
Note Payable	63,559	509,769
Deferred Revenue	 1,999,841	 1,006,454
Total Current Liabilities	4,258,460	3,384,522
LONG TERM LIABILITIES		
Deferred Revenue, less current portion	157,886	195,022
Note Payable, less current portion	 	 63,339
Total Long Term Liabilities	 157,886	258,361
Total Liabilities	 4,416,346	 3,642,883
STOCKHOLDERS' EQUITY		
Common Stock, \$.001 par value; 150,000,000 shares authorized, 10,857,195 shares issued and		
outstanding as of October 31, 2021, and 10,751,881 shares issued and outstanding as of October 31,	10.050	10.752
2020, respectively	10,858 61,183,131	10,753
Additional Paid-in Capital Accumulated Other Comprehensive Loss	, ,	60,132,415
Accumulated Deficit	(1,667,059) (18,477,857)	(2,321,278) (23,425,622)
		 · · · · · · · · · · · · · · · · · · ·
Total Stockholders' Equity	 41,049,073	 34,396,268
Total Liabilities and Stockholders' Equity	\$ 45,465,419	\$ 38,039,151

The accompanying notes are an integral part of these consolidated financial statements

# CODA OCTOPUS GROUP, INC. Consolidated Statements of Income and Comprehensive Income For the Periods Indicated

		Year Ended October 31,			
	202	1	2020		
Net Revenues	\$ 2	\$1,331,527	20,043,810		
Cost of Revenues		6,561,809	7,314,362		
Gross Profit	1	4,769,718	12,729,448		
OPERATING EXPENSES					
Research & Development		2,982,676	3,188,389		
Selling, General & Administrative		7,915,575	6,737,294		
Total Operating Expenses	1	0,898,251	9,925,683		
INCOME FROM OPERATIONS		3,871,467	2,803,765		
OTHER INCOME					
Other Income		1,435,382	668,245		
Interest Expense		(53,605)	(70,203)		
Total Other Income		1,381,777	598,042		
INCOME BEFORE INCOME TAX EXPENSE		5,253,244	3,401,807		
INCOME TAX BENEFIT (EXPENSE)					
Current Tax (Expense) Benefit		(16,592)	50,663		
Deferred Tax Expense		(288,887)	(108,885)		
Total Income Tax Expense		(305,479)	(58,222)		
NET INCOME	<u>\$</u>	4,947,765 \$	3,343,585		
NET INCOME PER SHARE:					
Basic	\$	0.46 \$	0.31		
Diluted	\$	0.44 \$	0.30		
WEIGHTED AVERAGE SHARES:					
Basic	1	0,804,074	10,733,799		
Diluted		1,309,740	11,294,799		
			2 2 42 505		
NET INCOME	\$	4,947,765 \$	3,343,585		
Foreign Currency Translation Adjustment		654,219	(185,870)		
Total Other Comprehensive Income (Loss)	<u>\$</u>	654,219 \$	(185,870)		
COMPREHENSIVE INCOME	<u>\$</u>	5,601,984 \$	3,157,715		

The accompanying notes are an integral part of these consolidated financial statements

# CODA OCTOPUS GROUP, INC. Consolidated Statements of Changes in Stockholders' Equity For the Year's Ended October 31, 2021 and 2020

	Commo	on Stoc	k	Additional Paid-in	-	Other Other	Accumulated	
	Shares	Α	mount	Capital	In	come (Loss)	Deficit	Total
Balance, October 31, 2019	10,721,881	\$	10,723	\$ 59,521,665	\$	(2,135,408)	\$ (26,769,207)	\$ 30,627,773
Employee stock based compensation	-		-	441,280		-	-	441,280
Consultant stock based compensation	30,000		30	169,470		-	-	169,500
Foreign currency translation adjustment	-		-	-		(185,870)	-	(185,870)
Net Income	-		-	-		-	3,343,585	3,343,585
Balance, October 31, 2020	10,751,881	\$	10,753	\$ 60,132,415	\$	(2,321,278)	\$ (23,425,622)	\$ 34,396,268
Employee stock based compensation				830,071				830,071
Stock issued for options exercised	80,314		80	(80)				-
Consultant stock based compensation	25,000		25	220,725				220,750
Foreign currency translation adjustment						654,219		654,219
Net Income							4,947,765	4,947,765
Balance, October 31, 2021	10,857,195	\$	10,858	\$ 61,183,131	\$	(1,667,059)	\$ (18,477,857)	\$ 41,049,073

The accompanying notes are an integral part of these consolidated financial statements

# CODA OCTOPUS GROUP, INC. Consolidated Statements of Cash Flows

	Year Ended October 31,			31,
		2021		2020
CASH FLOWS FROM OPERATING ACTIVITIES				
Net income	\$	4,947,765	\$	3,343,585
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		924,073		806,686
Stock based compensation		1,050,821		610,780
Deferred income taxes		485,126		69,782
Funding from Paycheck Protection Program recognized as income		(648,872)		(648,871)
(Increase) decrease in operating assets:				
Accounts receivable		(2,193,336)		2,417,311
Inventory		(1,063,163)		(3,791,759)
Unbilled receivables		(219,084)		1,418,062
Other current assets		(383,449)		54,016
Prepaid expenses		(913,123)		(91,064)
Increase (decrease) in operating liabilities:				
Accounts payable and other current liabilities		326,761		18,137
Deferred revenue		956,251		227,741
Net Cash Provided by Operating Activities		3,269,770		4,434,406
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchases of property and equipment		(850,894)		(835,132)
Purchases of other intangible assets		(113,310)		(163,203)
Net Cash Used in Investing Activities		(964,204)		(998,335)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of note payable		(509,549)		(486,466)
Proceeds from Paycheck Protection Program		648,872		648,871
Net Cash Provided by Financing Activities		139.323		162,405
EFFECT OF CURRENCY TRANSLATION ON CHANGES IN CASH		168,478		(185,870)
		100,170		(100,070)
NET INCREASE IN CASH		2,613,367		3,412,606
CASH AT THE BEGINNING OF THE PERIOD		15,134,289		11,721,683
		13,134,207		11,721,005
CASH AT THE END OF THE PERIOD	\$	17,747,656	\$	15,134,289
SUPPLEMENTAL CASH FLOW INFORMATION				
Cash paid for interest	\$	53,605	\$	70,202
Cash paid for taxes	\$	-	\$	_
			-	

The accompanying notes are an integral part of these consolidated financial statements

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 1 - ORGANIZATION AND DESCRIPTION OF BUSINESS

Coda Octopus Group, Inc. ("Coda," "the Company," or "we") operates two distinct operating business units. These are the Marine Technology Business ("Products Business", "Products Operations" or "Products Segment") and the Marine Engineering Business ("Services Business", "Engineering Business" or "Engineering Operations"). The Marine Technology Business sells technology solutions to the subsea and underwater markets. These are designed, developed, manufactured and supported by the Business. Among the solutions it designs and develops, and which currently is its main revenue generating product, is its real time 3D volumetric imaging sonar which is a patented unique and leading product in the subsea/underwater market and marketed under the name Echoscope<sup>®</sup>. It also recently launched a new diver management system (Diver Augmented Vision Display (DAVD)) system addressing the global defense and commercial diving market and which it believes is a significant part of its growth pillars. The Marine Engineering Business supplies proprietary sub-assemblies for incorporation into broader mission critical defense systems. These parts typically are supplied for the life of the program to which they pertain.

The consolidated financial statements include the accounts of Coda Octopus Group, Inc. and its domestic and foreign subsidiaries. All significant intercompany transactions and balances have been eliminated in the consolidated financial statements.

## NOTE 2 - SUMMARY OF ACCOUNTING POLICIES

### a. Basis of Presentation

The Company has adopted the Financial Accounting Standards Board (FASB) Codification (Codification). The Codification is the single official source of authoritative accounting principles generally accepted in the United States of America (U.S. GAAP) recognized by the FASB to be applied by nongovernmental entities, and all of the Codification's content carries the same level of authority.

### b. Cash

The Company considers all highly liquid investments with a maturity of three months or less at the time of purchase to be cash equivalents. At times such investments may be in excess of federal deposit insurance limits.

### c. Trade Accounts Receivable

Trade accounts receivable are recorded net of the allowance for doubtful accounts. The Company provides for an allowance for doubtful collections that is based upon a review of outstanding receivables, historical collection information, and existing economic conditions. Balances still outstanding after the Company has used reasonable collection efforts are written off though a charge to the valuation allowance and a credit to trade accounts receivable. The allowance for doubtful accounts was \$0 and \$47,807 as of October 31, 2021 and 2020, respectively.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

## d. Property and Equipment

Property and equipment are stated at cost less accumulated depreciation. Expenditures for minor replacements, maintenance and repairs which do not increase the useful lives of the property and equipment are charged to operations as incurred. Major additions and improvements are capitalized. Depreciation and amortization are computed using the straight-line method over their estimated useful lives which is typically three to five years for equipment and 50 years for buildings. In the year ended October 31, 2021, we have made an accounting policy change to allocation 70% of the Products depreciation to Cost of Goods Sold that is related to the rental assets.

We own substantially all of our facilities and believe that the effect of adopting Accounting Standards Codification 842, "Leases", has been immaterial.

## e. Advertising

Coda follows the policy of charging the costs of advertising to expense as incurred, which aggregated \$5,042 and \$4,884 for the years ended October, 31 2021 and 2020, respectively.

## f. Inventory

Inventory is stated at the lower of cost (First In, First Out method) or net realizable value. Inventory consisted of the following components:

	(	October 31, 2021	 October 31, 2020
Raw materials and parts	\$	7,525,419	\$ 7,322,688
Work in progress		919,619	698,756
Finished goods		2,246,139	1,120,829
Total Inventory	\$	10,691,177	\$ 9,142,273

# g. Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues including unbilled and deferred revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates include estimates related to the percentage of completion method used to account for contracts including costs and earnings in excess of billings, billings in excess of costs and estimated earnings and the valuation of goodwill.

## h. Revenue Recognition

The Company recognizes revenue under the Financial Accounting Standards Board's Topic 606, Revenue from Contracts with Customers ("Topic 606").

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

h. Revenue Recognition (Continued)

Topic 606 has established a five-step process to determine the amount of revenue to record from contracts with customers. The five steps are:

- Determine if we have a contract with a customer;
- Determine the performance obligations in that contract;
- Determine the transaction price;
- Allocate the transaction price to the performance obligations; and
- Determine when to recognize revenue.

Our revenues are earned under formal contracts with our customers and are derived from both sales and rental of underwater technologies and equipment for real time 3D imaging, mapping, defense and survey applications and from the engineering services which we provide primarily to prime defense contractors. Our contracts do not include the possibility for additional contingent consideration so that our determination of the contract price does not involve having to consider potential additional variable consideration. Our sales do not include a right of return by the customer.

With regard to our Marine Technology Business ("Products Business"), all of our products are sold on a stand-alone basis and those market prices are evidence of the value of the products. To the extent that we also provide services (e.g., installation, training, post-sales technical support etc.), those services are either included as part of the product or are subject to written contracts based on the stand-alone value of those services. Revenue from the sale of services is recognized when those services have been provided to the customer and evidence of the provision of those services exist.

Revenue derived from either our subscription package offerings or rental of our equipment is recognized when performance obligations are met, in particular, on a daily basis during the subscription or rental period.

For arrangements with multiple performance obligations, we recognize product revenue by allocating the transaction revenue to each performance obligation based on the relative fair value of each deliverable and recognize revenue when performance obligations are met including when equipment is delivered, and for rental of equipment, when installation and other services are performed.

Our contracts sometimes require customer payments in advance of revenue recognition and are recognized as revenue when the Company has fulfilled its obligations under the respective contracts. Until such time, we recognize this prepayment as deferred revenue.

For software license sales for which any services rendered are not considered distinct to the functionality of the software, we recognize revenue upon delivery of the software.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

### h. Revenue Recognition (Continued)

With respect to revenues related to our Services Business, there are contracts in place that specify the fixed hourly rate and other reimbursable costs to be billed based on material and direct labor hours incurred and, revenue is recognized on these contracts based on material and the direct labor hours incurred. Revenues from fixed-price contracts are recognized on the percentage-of-completion method, measured by the percentage of costs incurred (materials and direct labor hours) to date to estimated total services (materials and direct labor hours) for each contract. This method is used as we consider expenditures for direct materials and labor hours to be the best available measure of progress on these contracts.

On a quarterly basis, we examine all of our fixed-price contracts to determine if there are any losses to be recognized during the period. Any such loss is recorded in the quarter in which the loss first becomes apparent based upon costs incurred to date and the estimated costs to complete as determined by experience from similar contracts. Variations from estimated contract performance could result in adjustments to operating results.

### Recoverability of Deferred Costs

In accordance with Topic 606, we defer costs on projects for service revenue. Deferred costs consist primarily of incremental direct costs to customize and install systems, as defined in individual customer contracts, including costs to acquire hardware and software from third parties and payroll costs for our employees and other third parties. The pricing of these service contracts is intended to provide for the recovery of these types of deferred costs over the life of the contract.

We recognize such costs in accordance with our revenue recognition policy by contract. For revenue recognized under the percentage of completion method, costs are recognized as products are delivered or services are provided in accordance with the percentage of completion calculation. For revenue recognized over time, costs are recognized ratably over the term of the contract, commencing on the date of revenue recognition. At each quarterly balance sheet date, we review deferred costs, to ensure they are ultimately recoverable.

Any anticipated losses on uncompleted contracts are recognized when evidence indicates the estimated total cost of a contract exceeds its estimated total revenue.

## Deferred Commissions

Our incremental direct costs of obtaining a contract, which consists of sales commissions are deferred and amortized over the period of the contract performance. We classify deferred commissions as current or noncurrent based on the timing of when we expect to recognize the expense. The current and noncurrent portions of deferred commissions are included in prepaid expenses and other current assets, and other assets, net, respectively, in our consolidated balance sheets. As of October 31, 2021 and 2020, we had deferred commissions of \$0 and \$3,884, respectively. Amortization expense related to deferred commissions was \$3,884 and \$125,284 in the years ended October 31, 2021 and 2020, respectively.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

h. Revenue Recognition (Continued)

# Other Revenue Disclosures

See Note 13 – Disaggregation of Revenue for a breakdown of revenues from external customers and cost of those revenues between our Product Segment and Services Segment including information on the split of revenues by geography.

## i. Concentrations of Risk

Credit losses, if any, have been provided for in the consolidated financial statements and are based on management's expectations. The Company's accounts receivables are subject to potential concentrations of credit risk, since a significant part of the Company's sales are to a small number of companies and, even though these are generally established businesses, market fluctuations such as the price of oil may affect our customers' ability to meet their obligations to us. Furthermore, Trade disputes may result in impairment or delays in receivables.

The Company's bank deposits are held with financial institutions both in and outside the USA. At times, such amounts may be in excess of applicable government mandated insurance limits. The Company has not experienced any losses in such accounts or lack of access to its cash, and believes it is not exposed to significant risk of loss with respect to cash.

j. Contracts in Progress (Unbilled Receivables and Deferred Revenue)

Costs and estimated earnings in excess of billings on uncompleted contracts represent accumulated project expenses and fees which have not been invoiced to customers as of the date of the balance sheet. These amounts are stated on the consolidated balance sheets as Unbilled Receivables of \$1,080,384 and \$861,300 as of October 31, 2021 and 2020, respectively.

Our Deferred Revenue of \$1,879,790 and \$989,588 as of October 31, 2021 and 2020, respectively, consists of billings in excess of costs and revenues received as part of our warranty obligations upon completing a sale, as elaborated further in the last paragraph of this note.

Revenue received as part of sales of equipment includes a provision for warranty or through life support (TLS) and is treated as deferred revenue, along with extended warranty sales or TLS, which may be purchased by customers. These amounts are amortized over the relevant warranty or TLS period (12 months is our standard warranty or 24, 36 or 60 months for TLS) from the date of sale. These amounts are stated on the consolidated balance sheets as a component of Deferred Revenue and were \$277,937 and \$211,888 as of October 31, 2021 and 2020, respectively.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

### k. Income Taxes

The Company accounts for income taxes in accordance with Accounting Standards Codification 740, *Income Taxes* (ASC 740). Under ASC 740, deferred income tax assets and liabilities are recorded for the income tax effects of differences between the bases of assets and liabilities for financial reporting purposes and their bases for income tax reporting. The Company's differences arise principally from the use of various accelerated and modified accelerated cost recovery systems for income tax purposes versus straight line depreciation used for book purposes and from the utilization of net operating loss carry-forwards.

Deferred tax assets and liabilities are the amounts by which the Company's future income taxes are expected to be impacted by these differences as they reverse. Deferred tax assets are based on differences that are expected to decrease future income taxes as they reverse. Correspondingly, deferred tax liabilities are based on differences that are expected to increase future income taxes as they reverse. Note 7 below discusses the amounts of deferred tax assets and liabilities, and also presents the impact of significant differences between financial reporting income and taxable income.

For income tax purposes, the Company uses the percentage of completion method of recognizing revenues on long-term contracts which is consistent with the Company's financial reporting under U.S. GAAP.

#### l. Goodwill and Intangible Assets

Goodwill and Intangible assets consist principally of the excess of cost over the fair value of net assets acquired (or goodwill), customer relationships, non-compete agreements and licenses. Goodwill was allocated to our reporting units based on the original purchase price allocation. Goodwill is not amortized and is evaluated for impairment annually or more often if circumstances indicate impairment may exist. Customer relationships, non-compete agreements, patents and licenses are being amortized on a straight-line basis over periods of 2 to 15 years. The Company amortizes its intangible assets using the straight-line method over their estimated period of benefit. We periodically evaluate the recoverability of goodwill and intangible assets and take into account events or circumstances that warrant revised estimates of useful lives or that indicate that impairment exists.

Step 1 of the goodwill impairment test, used to identify potential impairment, compares the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value, which is based on future cash flows, exceeds the carrying amount, goodwill is not considered impaired. The Company has adopted Accounting Standards Codification 2017 - 04, simplifying the Test for Goodwill Impairment, which permits the Company to impair the difference between carrying amounts in excess of the fair value of the reporting unit as the reduction in goodwill.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

### 1. Goodwill and Intangible Assets (Continued)

At the end of each year, we evaluate goodwill on a separate reporting unit basis to assess recoverability, and impairments, if any, are recognized in earnings. An impairment loss would be recognized in an amount equal to the excess of the carrying amount of the reporting unit over the fair value of the reporting unit.

There were no impairment charges recognized during the years ended October 31, 2021 and 2020.

### m. Fair Value of Financial Instruments

The Company's financial instruments include cash, accounts receivable, accounts payable, accrued expenses and notes payable. The carrying amounts of cash, accounts receivable, accounts payable and accrued expenses approximate fair values because of the short-term nature of these instruments. The aggregate carrying amount of the notes payable approximates fair value as they bear interest at a market interest rate based on their term and maturity.

The fair value of the Company's long-term debt approximates its carrying amount based on the fact that the Company believes it could obtain similar terms and conditions for similar debt.

## n. Foreign Currency Translation

Assets and liabilities are translated at the prevailing exchange rates at the balance sheet dates. Related revenues and expenses are translated at weighted average exchange rates in effect during the period. Stockholders' equity, fixed assets and long-term investments are recorded at historical exchange rates. Resulting translation adjustments are recorded as a separate component in stockholders' equity as part of accumulated other comprehensive income or (loss) as may be appropriate. Foreign currency transaction gains and losses are included in the consolidated statements of income and comprehensive income.

### o. Long-Lived Assets

Long-lived assets to be held and used are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The carrying amount of a long-lived asset is not recoverable if its carrying amount exceeds the sum of the undiscounted cash flows expected to result from the use and eventual disposal of the asset. Long-lived assets to be disposed of are reported at the lower of carrying amount or fair value less cost to sell. No impairment loss was recognized during the years ended October 31, 2021 and 2020, respectively.

### p. Research and Development

Research and development costs consist of expenditures for the development of present and future patents and technology, which are not capitalizable. Under current legislation, we are eligible for UK tax credits related to our qualified research and development expenditures.



Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

p. Research and Development (Continued)

Tax credits are classified as a reduction of research and development expense. During the years ended October 31, 2021 and 2020, we had \$0 and \$0, tax credits, respectively.

### q. Stock Based Compensation

In accordance with the accounting rules for stock compensation, for time based awards, the Company is accruing a stock compensation expense and increase to additional paid in capital based on the market value of the common stock as of the grant date throughout the vesting period. The vesting period for the options is between 5 and 17 months and is based on the employee's continuous service to the Company. In addition, the Company has issued Restricted Stock Awards (RSA) The vesting period is 11 months and is based on the employee's/consultant's continued service for the vesting period. Prior to vesting, the awards are subject to forfeiture in the whole or in part under certain circumstances. We use the Black-Scholes option pricing model to determine the fair value for equity instruments granted to employees.

### r. Comprehensive Income

Comprehensive income is defined to include all changes in equity except those resulting from investments by owners and distributions to owners. Comprehensive income includes gains and losses on foreign currency translation adjustments and is included as a component of stockholders' equity.

### s. Earnings per Share

We compute basic earnings per share by dividing the income attributable to common shareholders by the weighted average number of common shares outstanding in the reporting period.

Following is a reconciliation of earnings from continuing operations and weighted average common shares outstanding for purposes of calculating basic and diluted earnings per share:

Fiscal Period	(	Year Ended October 31, 2021		Year Ended October 31, 2020
Numerator:				
Net Income	<u>\$</u>	4,947,765	\$	3,343,585
Denominator:				
Basic weighted average common shares outstanding		10,804,074		10,733,799
Unused portion of options and restricted stock awards		505,666		561,000
Diluted outstanding shares		11,309,740	11,294,799	
Net income per share				
Basic	\$	0.46	\$	0.31
Diluted	\$	0.44	\$	0.30
		F-14		

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

t. Reclassification of Prior Year Presentation

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations. An adjustment has been made to the disclosures of the composition of property and equipment.

u. Recent Accounting Pronouncements

There have been no new accounting pronouncements not yet effective that have significance, or potential significance, to our Consolidated Financial Statements.

v. Other Income

Other Income consisted of the following components:

	October 31, 2021		
PPP Loans	\$ 648,872	\$	648,871
Employee Retention Credits payroll tax credits	701,568		-
Other income	84,942		19,374
Total Other Income, net	\$ 1,435,382	\$	668,245

# NOTE 3 – GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill and other intangibles consisted of the following as of:

		October 31, 2021		, October 31, 2020		
Customer relationships (weighted average life of 10 years)		\$	720,592	\$	720,592	
Non-compete agreements (weighted average life of 3 years)			198,911		198,911	
Patents and other (weighted average life of 10 years)			585,483		472,173	
Total identifiable intangible assets - gross carrying value			1,504,986		1,391,676	
Less: accumulated amortization			(1,092,711)		(1,042,332)	
Total intangible assets, net		\$	412,275	\$	349,344	
					,,	
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Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 3 - GOODWILL AND OTHER INTANGIBLE ASSETS (Continued)

Amortization of patents, customer relationships, non-compete agreements and licenses included as a charge to income amounted to \$50,379 and \$44,642 for the years ended October 31, 2021 and 2020.

Future estimated annual amortization expenses as of October 31, 2021 is as follows:

Years Ending October 31,	Amount
2022	54,429
2023	52,089
2024	42,877
2025	27,533
2026	24,442
Thereafter	210,905
Totals	\$ 412,275

Goodwill consisted of the following as of:

	October 31, 2021		October 31, 2020	
Coda Octopus Colmek, Inc.	\$ 2,0.	8,669	\$	2,038,669
Coda Octopus Products Ltd		52,315		62,315
Coda Octopus Martech Ltd	1,20	31,124		1,281,124
Total Goodwill	\$ 3,3	32,108	\$	3,382,108

Considerable management judgment is necessary to estimate the fair value of goodwill. Based on various market factors and projections used by management, actual results could vary significantly from management's estimates.

The Company's policy is to test its goodwill balances for impairment on an annual basis, as of October 31st, or more frequently if events or changes in circumstances indicate that the asset might be impaired.

Based on these evaluations, the fair value of reporting unit exceeds its carrying value. As such no impairment was recorded by management.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 4 – PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of:

	October 31, 2021		October 31, 2020	
Buildings	\$	5,298,028	\$	5,103,324
Land		200,000		200,000
Office machinery and equipment		1,622,871		2,044,405
Rental assets		2,326,486		1,531,351
Furniture, fixtures and improvements		1,218,217		1,187,927
Totals		10,665,602		10,067,007
Less: accumulated depreciation		(4,628,501)		(4,007,107)
Total Property and Equipment, net	\$	6,037,101	\$	6,059,900

Depreciation expense for the years ended October 31, 2021 and 2020 was \$873,694 and \$758,297 respectively.

NOTE 5 - OTHER CURRENT ASSETS

Other current assets consisted of the following at:

		October 31, 2021		October 31, 2020	
Deposits		\$ 63,992	\$	112,984	
Tax Receivables		-		131,187	
Employee Retention Credit receivables		563,627		-	
Total Other Current Assets		\$ 627,619	\$	244,171	
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Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 6 – CAPITAL STOCK

### Common Stock

On June 9, 2020, the Company issued 30,000 shares of common stock to consultants for services rendered. These shares had an aggregate fair value of \$169,500.

During the fiscal year ended October 31, 2020, the Company granted options to purchase an aggregate of 564,000 shares of common stock pursuant to the terms of the 2017 Stock Incentive Plan ("2017 Plan") to various eligible individuals. As a result, as of October 31, 2020, there were 352,612 shares available under the Plan.

During the fiscal year ended October 31, 2021, the Company issued 80,314 shares of common stock for the exercise of 169,332 Options which were issued under the Company's 2017 Plan.

On July 20, 2021, the Company issued 25,000 shares of common stock to consultants for services rendered. These shares had a fair value of \$220,750.

During the fiscal year ended October 31, 2021, the Company granted under its 2017 Plan restricted stock awards to purchase an aggregate of 127,500 shares of common stock pursuant to the terms of the Plan to various eligible individuals. As a result, as of October 31, 2021, there were 238,612 shares available under the 2017 Plan. There were forfeitures of 8,000 and 3,000 options during the years ended October 31, 2021 and 2020, respectively.

The following table presents stock option activity for the years ended October 31, 2021 and 2020.

The intrinsic value of the outstanding options as of October 31, 2021 was \$1,446,835 and \$491,280 for October 31, 2020.

	Stock Op	ptions				
	WeightedWeightedAverageAverageExerciseExerciseTotalPricePriceExercisable		Average Exercise	Non-Vested	Weighted Average Exercise Price	
Outstanding at October 31, 2019	-	\$ -	-	\$ -	-	\$ -
Granted	564,000	4.65	-	-	564,000	4.65
Vested	-	-	-	-	-	-
Exercises	-	-	-	-	-	-
Forfeited or cancelled	(3,000)	4.65		-	(3,000)	4.65
Outstanding at October 31, 2020	561,000	4.65	-	-	561,000	4.65
Granted	-		-	-	-	
Vested	-	4.65	185,667	4.65	(185,667)	4.65
Exercises	(169,332)	4.65	(169,332)	4.65	-	4.65
Forfeited or cancelled	(8,000)	4.65		-	(8,000)	4.65
Outstanding at October 31, 2021	383,668	\$ 4.65	16,335	\$ 4.65	367,333	\$ 4.65
Aggregate Intrinsic Value						
October 31, 2020	\$ 491,280		<u>\$</u>		\$ 491,280	
Aggregate Intrinsic Value						
October 31, 2021	\$ 1,446,835		\$ 61,746		\$ 1,385,089	

The total expense recognized by the Company relating to stock options during the years ended October 31, 2021 and 2020, respectively, was \$482,595 and \$441,280. Unamortized compensation expense in future years is \$311,228.

	Restricted Sto	ock Awards						
	Total	Weighted Average Exercise Price	Exercisable	Weigh Avera Exerc Pric	ige vise	Non-Vested	Av Ex	eighted verage vercise Price
Outstanding at October 31, 2020	-	\$	\$ -	\$	-	\$ -	\$	-
Granted	127,500	8.80	-	\$	-	127,500	\$	8.80
Vested Exercises	-	8.80 8.80		\$ \$	-	-	\$ \$	-
Forfeited or cancelled	(5,500)	8.80			-	(5,500)	\$	8.80
Outstanding at October 31, 2021	122,000	\$ 8.80			-	122,000	\$	8.80

The total expense recognized by the Company relating to restricted stock awards during the year ended October 31, 2021 was \$347,476. The expense in future years is \$726,124.

All Stock Options and grants have been issued pursuant to the 2017 Plan.

Total stock compensation expense from issued shares, stock options and restricted stock awards is \$1,050,821.

## Preferred Stock

# Series A and Series C Preferred Stock

The Company is authorized to issue 5,000,000 shares of preferred stock with a par value of \$0.001 per share. We had previously designated 50,000 preferred shares as Series A preferred stock and 50,000 preferred shares as Series C preferred stock. Both series have since been eliminated and as of October 31, 2021 there were no shares Preferred Stock issued or outstanding.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 7 - INCOME TAXES

The Company provides for income taxes and the related accounts under the asset and liability method. Deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities using enacted tax rates expected to be in effect during the year in which the basis differences reverse. Valuation allowances are established when management determines it is more likely than not that some portion, or all, of the deferred tax assets will not be realized. As part of the US government's response to the Pandemic, we have received \$701,568 in Employee Retention Credits, which provided funding to keep our employees. This has been recorded as other income for the year ended October 31, 2021.

The provision (benefit) for income taxes comprises:

	October 31, 2021	October 31, 2020		
Current federal benefit	\$ (25,429)	\$	(12,502)	
Foreign tax expense (benefit)	42,021		(38,161)	
Total current tax expense (benefit)	16,592		(50,663)	
Deferred federal expense	288,887		305,125	
Deferred foreign benefit	-		(196,240)	
Deferred Tax Expense	288,887		108,885	
Total Income Tax Expense	\$ 305,479	\$	58,222	
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Notes to the Consolidated Financial Statements

October 31, 2021 and 2020

NOTE 7 - INCOME TAXES (Continued)

The expense for income taxes differed from the U.S. statutory rate due to the following:

	October 31, 2021	October 31, 2020
Statutory tax rate	21.0%	21.0%
Change in deferred taxes	(18.4)%	(17.1)%
Alternative Minimum Tax (refund)	0.0%	(1.1)%
Foreign tax (benefit) expense	3.2%	(1.1)%
Total	5.8%	1.7%

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

Significant components of the Company's deferred tax assets and liabilities are as follows:

	October 31, 2021			October 31, 2020		
Noncurrent deferred tax assets						
Temporary differences						
U.S. NOL carryforwards	\$	15,930	\$	272,993		
Stock option compensation		-		92,669		
Restricted Stock Awards		72,970	\$	-		
Book/Tax Depreciation		(12,124)		-		
Foreign fixed assets		18,168		-		
Foreign deferreds		-		196,240		
Foreign NOL carryforwards		148,650		143,563		
Total		243,594		705,465		
Valuation allowance		(166,818)		(143,563)		
		(100,010)		(145,505)		
Total Deferred Asset	\$	76,776	\$	561,902		

As of October 31, 2021, we had U.S. federal net operating loss (NOL) carryforwards of \$75,857, which expire in 2029.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 8 - NOTE PAYABLE

Note payable consisted of the following at:

Secured note payable to HSBC NA with interest payable on the 28th day of each month at 4.56% per annum. Our monthly repayment obligation under this loan is \$43,777 (comprising both principal and		October 31, 2021	 October 31, 2020
Secured note payable to HSBC NA with interest payable on the 28th day of each month at 4.56% per annum. Our monthly repayment obligation under this loan is \$43,777 (comprising both principal and interest repayment). The maturity of this Loan is December 28, 2021	\$	63,559	\$ 573,108
Total Less: current portion		63,559 (63,559)	573,108 (509,769)
Total Long Term Note Payable	\$	-	\$ 63,339

The HSBC loan is secured by a blanket lien on all of the Company's US subsidiaries. The foreign subsidiaries are each guarantors of the obligations undertaken in the loan agreement. The HSBC Loan is due to be repaid in full by December 2021. After this payment is satisfied the blanket lien and guarantees will be released against the Business and its assets.

The Company entered into a \$4,000,000 revolving line of credit facility with HSBC NA on November 27, 2019, with the interest rate established as the applicable prime rate. This revolving line of credit facility is subject to annual renewal and has been extended to November 2022. The outstanding balance on the line of credit was \$0 as of October 31, 2021 and 2020.

Notes to the Consolidated Financial Statements

# October 31, 2021 and 2020

## NOTE 9 - ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

Other comprehensive income (loss) consists of foreign currency translation adjustments. Total other comprehensive income (loss) was \$654,219 and (\$185,870) for the years ended October 31, 2021 and 2020, respectively.

A reconciliation of the other comprehensive income (loss) in the stockholders' equity section of the consolidated balance sheets is as follows:

	October 31, 2021		 October 31, 2020
Balance, beginning of year	\$	(2,321,278)	\$ (2,135,408)
Total other comprehensive income (loss) for the year - foreign currency translation adjustment		654,219	(185,870)
Balance, end of period	\$	(1,667,059)	\$ (2,321,278)

## NOTE 10 - CONCENTRATIONS

## Significant Customers

During the year ended October 31, 2021, the Company had one customer from whom it generated sales greater than 10% of net revenues. Revenue from this customer was \$2,484,173, or 12% of net revenues during the period. Total accounts receivable from this customer at October 31, 2021 was \$468,149 or 11% of accounts receivable.

During the year ended October 31, 2020, the Company had one customer from whom it generated sales greater than 10% of net revenues. Revenue from this customer was \$4,273,702, or 21% of net revenues during the year. Total accounts receivable from this customer as of October 31, 2020 was \$214,747 or 11% of accounts receivable.

## NOTE 11 - EMPLOYEE BENEFIT PLANS

The Company's U.S. subsidiaries maintain a 401(k) retirement plan. The plan allows the Company to make matching contributions of 4% of employee compensation, subject to IRS contribution limits. U.S. employees who have at least six months of service with the Company are eligible. In addition, the Company's UK subsidiaries operate statutory pension schemes which provide for the payment of certain contribution by the Company and the Employee. These schemes in the UK operate on a defined contribution money purchase basis and the contributions are charged to operations as they arise. Finally, the Company is obligated to provide pension funding according to the laws in which it operates including in both Denmark and Australia. The Company has an arrangement that fulfills this requirement. Employee benefit costs for the years ended October 31, 2021 and 2020 were \$123,215 and \$140,271, respectively.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 12 -SEGMENT ANALYSIS

Based on the fundamental difference in the types of offering products versus services, we operate two distinct reportable segments which are managed separately. Coda Octopus Products ("Marine Technology Business" or "Products Segment") operations are comprised primarily of sale of underwater technology sonar solutions, products for underwater operations including hardware and software, and rental of solutions and products to the underwater market. Coda Octopus Martech and Coda Octopus Colmek ("Marine Engineering Business" or "Services Segment") provides engineering services primarily as sub-contractors to prime defense contractors.

Segment operating income is total segment revenue reduced by operating expenses identifiable with the business segment. Corporate includes general corporate administrative costs ("overhead").

The Company evaluates performance and allocates resources based upon segment operating income.

There are inter-segment sales which have been eliminated in our financial statements but are disclosed in the tables below for information purposes.

The following table summarizes segment asset and operating balances by reportable segment as of and for the years ended October 31, 2021 and 2020, respectively.

The Company's reportable business segments sell their goods and services in four geographic locations:

- Americas
- Europe
- Australia/Asia
- Middle East/Africa

**CODA OCTOPUS GROUP, INC.** Notes to the Consolidated Financial Statements October 31, 2021 and 2020

NOTE 12 -SEGMENT ANALYSIS (Continued)

	ine Technology ness (Products)		rine Engineering siness (Services)	Overhead		 Total
Year Ended October 31, 2021						
Revenues from External Customers	\$ 15,804,222	\$	5,527,305	\$	-	\$ 21,331,527
Cost of Revenues	 3,169,835		3,391,974		_	 6,561,809
Gross Profit	12,634,387		2,135,331		-	14,769,718
Research & Development Selling, General & Administrative	2,509,107 3,220,883		473,569 2,284,997		- 2,409,695	2,982,676 7,915,575
Total Operating Expenses	5,729,990		2,758,566		2,409,695	10,898,251
Income (Loss) from Operations	6,904,397		(623,235)		(2,409,695)	3,871,467
Other Income (Expense) Other Income Interest Expense	 354,373 (12,588)		1,079,374 (19,668)		1,635 (21,349)	 1,435,382 (53,605)
Total Other Income (Expense)	 341,785		1,059,706		(19,714)	 1,381,777
Income (Loss) before Income Taxes	7,246,182		436,471		(2,429,409)	5,253,244
Income Tax (Expense) Benefit Current Tax Benefit (Expense) Deferred Tax (Expense) Benefit	 35,032 (418,338)	_	(51,624) 409,205		(279,754)	 (16,592) (288,887)
Total Income Tax (Expense) Benefit	 (383,306)		357,581		(279,754)	 (305,479)
Net Income (Loss)	\$ 6,862,876	\$	794,052	\$	(2,709,163)	\$ 4,947,765
Supplemental Disclosures						
Total Assets	\$ 30,631,442	\$	14,117,747	\$	716,230	\$ 45,465,419
Total Liabilities	\$ 3,166,999	\$	849,306	\$	400,041	\$ 4,416,346
Revenues from Intercompany Sales - eliminated from sales above	\$ 2,075,387	\$	355,608	\$	3,470,000	\$ 5,900,995
Depreciation and Amortization	\$ 780,434	\$	114,022	\$	29,617	\$ 924,073
Purchases of Long-lived Assets	\$ 793,995	\$	51,907	\$	118,302	\$ 964,204
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**CODA OCTOPUS GROUP, INC.** Notes to the Consolidated Financial Statements October 31, 2021 and 2020

NOTE 12 -SEGMENT ANALYSIS (Continued)

	ine Technology ness (Products)	rine Engineering siness (Services)	Overhead		 Total
Year Ended October 31, 2020					
Revenues from External Customers	\$ 11,278,181	\$ 8,765,629	\$	-	\$ 20,043,810
Cost of Revenues	 2,254,008	 5,060,354			 7,314,362
Gross Profit	9,024,173	3,705,275		-	12,729,448
Research & Development	1,955,364	1,042,243		190,782	3,188,389
Selling, General & Administrative	 2,779,662	 2,260,849		1,696,783	 6,737,294
Total Operating Expenses	4,735,026	3,303,092		1,887,565	9,925,683
Income (Loss) from Operations	4,289,147	402,183		(1,887,565)	2,803,765
Other Income (Expense)					
Other Income Interest (Expense)	141,511 (10,612)	526,734 (15,672)		- (43,919)	668,245 (70,203)
	(10,012)	 (10,072)		(15,717)	 (10,203)
Total Other Income (Expense)	 130,899	 511,062		(43,919)	 598,042
Income (Loss) before Income Taxes	4,420,046	913,245		(1,931,484)	3,401,807
Income Tax (Expense) Benefit					
Current Tax Benefit (Expense)	63,590	-		(12,927)	50,663
Deferred Tax (Expense) Benefit	 (196,664)	 273,666		(185,887)	 (108,885)
Total Income Tax (Expense) Benefit	 (133,074)	 273,666		(198,814)	 (58,222)
Net Income (Loss)	\$ 4,286,972	\$ 1,186,911	\$	(2,130,298)	\$ 3,343,585
Supplemental Disclosures					
Total Assets	\$ 22,200,123	\$ 14,347,827	\$	1,491,201	\$ 38,039,151
Total Liabilities	\$ 1,572,314	\$ 1,321,011	\$	749,558	\$ 3,642,883
Revenues from Intercompany Sales - eliminated from sales above	\$ 997,150	\$ 354,373	\$	2,700,000	\$ 4,051,523
Depreciation and Amortization	\$ 678,449	\$ 105,775	\$	22,462	\$ 806,686
Purchases of Long-lived Assets	\$ 811,352	\$ 19,660	\$	167,323	\$ 998,335
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**CODA OCTOPUS GROUP, INC.** Notes to the Consolidated Financial Statements October 31, 2021 and 2020

# NOTE 13 – DISAGGREGATION OF REVENUE

		Fo	r the Year	Ended October 31, 2021	
		Marine Technology Business		Marine Engineering Business	Grand Total
Disaggregation of Total Net Sales					
Revenues					
Primary Geographical Markets					
Americas	\$	3,434,552	\$	2,188,812	5,623,364
Europe		5,623,227		3,338,493	8,961,720
Australia/Asia		5,867,710		-	5,867,710
Middle East/Africa		878,733		-	878,733
Total Revenues		15,804,222	. <u></u>	5,527,305	21,331,527
Major Goods/Service Lines					
Equipment Sales	\$	10,914,124	\$	1,421,614	12,335,738
Equipment Rentals		2,324,773		-	2,324,773
Software Sales		669,968		-	669,968
Engineering Parts		-		3,239,866	3,239,866
Services		1,895,357		865,825	2,761,182
Total Revenues		15,804,222		5,527,305	21,331,527
Goods transferred at a point in time	\$	11,588,099	\$	1,421,614	13,009,713
Services transferred over time		4,216,123		4,105,691	8,321,814
Total Revenues		15,804,222		5,527,305	21,331,527
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Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 13 - DISAGGREGATION OF REVENUE (Continued)

For the Year Ended October 31, 2020						
Marine Technology Business			Grand Total			
\$ 3,001,860	\$	5,776,674	\$	8,778,534		
1,880,458		2,988,955		4,869,413		
6,255,510		-		6,255,510		
 140,353		-		140,353		
\$ 11,278,181	\$	8,765,629	\$	20,043,810		
\$ 7,183,580	\$	230,060	\$	7,413,640		
1,361,151		-		1,361,151		
453,638		-		453,638		
-		7,299,879		7,299,879		
 2,279,812		1,235,690		3,515,502		
\$ 11,278,181	\$	8,765,629	\$	20,043,810		
\$ 7,484,414	\$	160,537	\$	7,644,951		
 3,793,767		8,605,092		12,398,859		
\$ 11,278,181	\$	8,765,629	\$	20,043,810		
\$ \$ \$ \$	Marine Technology Business           \$ 3,001,860           1,880,458           6,255,510           140,353           \$ 11,278,181           \$ 7,183,580           1,361,151           453,638           -           2,279,812           \$ 11,278,181           \$ 7,484,414           3,793,767	Marine Technology Business         H           \$ 3,001,860         \$ 1,880,458         \$ 6,255,510           \$ 11,278,181         \$           \$ 11,278,181         \$           \$ 7,183,580         \$ 1,361,151           \$ 7,183,638         \$           \$ 2,279,812         \$           \$ 11,278,181         \$           \$ 7,484,414         \$ 3,793,767	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Marine Technology Business         Marine Engineering Business           \$ 3,001,860         \$ 5,776,674         \$ 1,880,458         \$ 2,988,955         \$ 6,255,510           \$ 11,278,181         \$ 8,765,629         \$           \$ 7,183,580         \$ 230,060         \$ 1,361,151           -         7,299,879         -           2,279,812         1,235,690         \$           \$ 11,278,181         \$ 8,765,629         \$           \$ 11,278,181         \$ 8,765,629         \$		

## NOTE 14 - COMMITMENTS AND CONTINGENCIES

## **Employment Agreements**

Annmarie Gayle

Pursuant to the terms of an employment agreement dated March 16, 2017, the Company employs Ms. Gayle as its Chief Executive Officer on a full-time basis and a member of its Board of Directors. With effect from July 1, 2019, Ms. Gayle's annual salary was increased from \$230,000 to \$305,000 payable on a monthly basis. Ms. Gayle is also entitled to an annual performance bonus of up to \$100,000, upon achieving certain targets that are to be defined on an annual basis. The agreement provides for 30 days of paid holidays in addition to public holidays observed in Scotland.

The agreement has no definitive term and may be terminated only upon twelve months' prior written notice by Ms. Gayle. In the event that the Company terminates her at any time without cause, she is entitled to a payment equal to her annual salary as well as a separation bonus of \$150,000. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes a 12-month non-compete and non-solicitation provision.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

NOTE 14 - COMMITMENTS AND CONTINGENCIES (Continued)

Employment Agreements (Continued)

## Blair Cunningham

Under the terms of an employment contract dated January 1, 2013, our wholly owned subsidiary Coda Octopus Products, Inc. employs Blair Cunningham as its Chief Executive Officer and President of Technology. He is being paid an annual base salary of \$200,000 with effect from January 1, 2020, subject to review by the Company's Chief Executive Officer. Mr. Cunningham is entitled to 25 vacation days in addition to any public holiday.

The agreement may be terminated only upon twelve-month prior written notice without cause. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes an 18-month non-compete and non-solicitation provision.

### Kevin Kane

Pursuant to the terms of an Employment Agreement dated May 7, 2021, as amended and modified, Kevin Kane was appointed the Chief Executive Officer of Colmek commencing July 6, 2021. The Employment Agreement provides for an annual base salary of \$200,000. He will also be eligible for an annual performance bonus based on the Company's financial performance. Subject to certain performance milestone during the current fiscal year, Mr. Kane will be paid a performance bonus of \$12,000. As a further inducement, he was granted 15,000 restricted stock units out of the Company's 2017 Stock Incentive Plan that vest in three equal annual instalments commencing on the first anniversary of grant.

The agreement may be terminated by the Company at any time. In the event that the Company terminates the employment agreement for whatever reason, the following severance payments apply:

Year 1 of employment	2 Weeks
Year 2 of employment	1 Month
Year 3 of employment	4 Months

The agreement includes a 12-month non-compete and non-solicitation provision.

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 14 - COMMITMENTS AND CONTINGENCIES (Continued)

### Michael Midgley

Pursuant to the terms of an employment agreement dated June 1, 2011, Mike Midgley was appointed the Chief Executive Officer of our wholly owned subsidiary Coda Octopus Colmek, Inc. and our Chief Financial Officer. He is being paid an annual salary of \$210,000 subject to an annual review by Colmek's Board of Directors and the Company's Chief Executive Officer. Mr. Midgley is entitled to 20 vacation days in addition to any public holiday.

The agreement may be terminated at any time upon 4-month prior written notice. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes a 12-month non-compete and non-solicitation provision. On December 6, 2017, the board of directors of the Company appointed Mr. Midgley to be the Company's Chief Financial Officer. In connection with this appointment, all rights and obligations under Mr. Midgley's employment agreement with Colmek were transferred to and have been assumed by Coda Octopus Group, Inc.

### Amendment to Michael Midgley's Employment Agreement

The Company and Mr. Midgely entered into an agreement for the Amendment of his Employment Agreement on February 15, 2021.

The following amendments were made:

Role	Now Chief Financial Officer of the Company. Removing the position of Divisional CEO of Coda Octopus Colmek.
Reduction in hours	Working hours reduced to approximately 60% and his compensation reduced proportionally to \$126,000.
Paid Time Off	Reduced proportionately and is now 12 days
Benefits	Reduced proportionately

The agreement may be terminated at any time upon 4 months prior written notice. The Company may terminate the agreement for cause, immediately and without notice. Among others, "for cause" includes gross misconduct, a serious or repeated breach of the agreement and negligence and incompetence as reasonably determined by the Company's Board. The agreement includes a 12-month non-compete and non-solicitation provision.

## Litigation

From time to time we may be a party to or be involved with legal proceedings, governmental investigations or inquires, claims or litigation that are related to our business. We are not presently party to any legal proceedings the resolution of which we believe would have a material adverse effect on our business or its financial condition.

## NOTE 15 - PAYROLL PROTECTION PROGRAM

In the year ended October 31, 2021, two of our US companies, received \$648,872 under the second round of the US Government Payroll Protection Program ("Second Round PPP") for payroll assistance during the Pandemic. The proceeds from the Second Round PPP have been used to pay US employees' salaries during this period. In the year ended October 31, 2021 the Company utilized all of the \$648,872 of the Second Round PPP to retain employees. These loans were forgiven on June 14 and 22, 2021. This amount is recorded in our accounts as "Other Income".

In the 2020 FY our US companies received \$648,872 under the US Government Payroll Protection Program ("First Round PPP"). The proceeds from the First Round PPP were used to retain employees. The companies received their First Round PPP loans in April and May of 2020. The amount received under the First Round PPP has now been forgiven under the Program. This amount is recorded in our financial statements of 2020FY as "Other Income."

Notes to the Consolidated Financial Statements October 31, 2021 and 2020

## NOTE 16 - COVID-19

The Company faces various risks related to the global outbreak of coronavirus disease 2019 ("COVID-19").

The Engineering Services Business is dependent on its workforce to deliver its products and services primarily to the U.S. and U.K. Governments. If significant portions of the Engineering Services Business's workforce are unable to work effectively, or if the U.S. or UK. Government and/or other customers' operations are curtailed due to illness, quarantines, government actions, facility closures, or other restrictions in connection with the COVID-19 Pandemic, the Engineering Services Business's operations is likely be severely impacted. The Engineering Services Business may be unable to perform fully on its contracts and costs may increase as a result of the COVID-19 outbreak. These cost increases may not be fully recoverable either from our customers or under existing insurance policies. At this time, the Company's management cannot predict with any precision the full extent of the impact which COVID-19 Pandemic will have on the Company, but management continues to mitigate where it can and monitor the situation, to assess further possible implications to operations, the supply chain, and customers, and to take actions in an effort to mitigate adverse consequences.

Additionally, the Company is subject to flow downs from prime defense contractors under Defense Federal Acquisition Regulation Supplement ("DFARS"). Recent flow-down entailed Executive Order 14042 which mandates the vaccination of all staff. We may not be able to enforce mandatory vaccination resulting in losing key staff members, thus impacting on our ability to provide contractual engineering services.

Further, the Pandemic may continue to affect the Company's results of operation, financial position, and liquidity.

The Marine Technology Business is dependent on its workforce and/or distributors/resellers to sell and deliver its products and services. Developments such as social distancing, shelter -in- place directives and travel restrictions introduced by governments have impacted the Marine Products Business's ability to deploy its workforce effectively. These same developments may affect the operations of the Company's suppliers, Customers and distributors/resellers, as their own workforces and operations are disrupted by efforts to curtail the spread of this virus. The Company, being a manufacturing company, in large part is unable to work remotely. The Company's activities are performed in certain international locations that are also impacted by the COVID-19 outbreak. Furthermore, it is critical for the Marine Technology Business to have in-person engagement with customers for the demonstration of its products from a vessel at sea. The restriction on global travel has resulted in significantly less customer engagement which affects the demand for its goods and services. These disruptions have negatively impacted the Marine Technology Business's sales, its ongoing development projects, ability to build meaningful pipeline of opportunities and its results of operations in the 2021 FY.

A new variant of the coronavirus, Omicron, is emerging and governments are considering various forms of restriction including both on domestic and international travel. If there are further curtailments on our business including restriction on travel and potentially work from home policy (we are a manufacturing business), this will severely impact on our business and is likely to reduce significantly demand for our goods and services.

# NOTE 17 – SUBSEQUENT EVENTS

The Company has evaluated subsequent events occurring through the date that the financial statements were issued, for events requiring, recording or disclosure in the October 31, 2021 consolidated financial statements.

On or around December 1, 2021 COPAS purchased property in Denmark for Danish Kroner 5,200,000 which is equivalent to US\$ 808,116 at the Balance Sheet Date. This property was purchased to support the business activities of COPAS which was established as a mitigation strategy for the impact of the UK withdrawing as a member of the European Union. COPAS is pivotal for our business if we are to continue to do business in the EU member state countries. The property will be used by staff who are seconded to COPAS to provide operational capacity to the COPAS operations.

In November 2021 we established a subsidiary in India Coda Octopus Products (India) Private Limited to address some of the skills shortage we are experiencing in key areas and also to serve as a regional center for support and business development activities for South Asia.

In December 2021 the Company paid off all Principal and Interest due on the HSBC Debentures. All Collateral and Liens over the Company's assets are, pursuant to the terms of the Debenture, expected to be removed in due course.

#### EMPLOYMENT AGREEMENT

THIS EMPLOYMENT AGREEMENT (the "Agreement") is made as of this May 10, 2021, by Coda Octopus Colmek, Inc. (hereinafter "the Company"), a Utah corporation, with its principal place of business at 6526 Cottonwood St, Murray, Utah 84107, USA and Mr. Kevin Kane (the "Executive"), residing at 11864 South Vista Glen Ct, Sandy, Utah 84092 (collectively the "Parties").

1. Employment

The Company shall employ the Executive and the Executive shall serve the Company on the terms of this Agreement ("Appointment") and the Company's Employment Handbook. The Appointment shall commence on a date to be agreed.

#### 2. Duties and Reporting

The Executive shall serve the Company as Chief Executive Officer. The broad terms of the role description for the Appointment are set forth in Appendix A to the Agreement. Notwithstanding any matter contained in Appendix A, the Executive shall perform all duties as are consistent with this office and such other duties that the Company or the Board may reasonably assign to him from time to time. The Executive reports to the Group Chief Executive Officer and the Company's Board.

#### 3. Services

(a)

Unless otherwise agreed, the Executive will not engage in the management of any other business activities during the Employment Period except those which are for the sole benefit of the Company and to devote his entire business time, attention, skill and effort to the performance of his duties under this Agreement. Notwithstanding the foregoing, the Executive may, without impairing or otherwise adversely affecting the Executive's performance of his duties the Company, (i) make and manage personal investments in accordance with the Company's Personal Securities Account information Sheet in place at the time and (ii) with the Executive's prior notification of the Company, engage in charitable, professional and civic activities and serve on the boards of directors of corporations other than the Company, provided that in no event shall the Executive be permitted to serve on the board of directors of any other entity that owns, operates, acquires, sells, develops and/or manages any companies. For this purpose, the activities of the Group can be found at <u>www.codaoctopusgroup.com</u>.

#### 4. Compensation and Benefits

- (a) <u>Salary</u>. The Company shall pay the Executive an initial gross base annual salary ("Base Salary") of \$200,000. The Base Salary shall be payable in accordance with the Company's regularly scheduled payroll dates which is currently bi-weekly. The Company shall deduct all amounts stipulated by law or reasonably requested by the Executive.
- (b) <u>Stock Options (Symbol CODA: NASDAQ)</u>: Subject to the approval by the Group's Compensation Committee, we will propose a grant to you of up to 30,000 options to be priced upon the grant date. Terms of the grant (which includes vesting schedule) will be determined by the Group's

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Compensation Committee. We will propose that no part of the option shall vest prior to the first anniversary of the Grant. In the event that this Agreement is terminated for whatever reason by the Company or you terminate this agreement before any option granted is vested, the Options shall lapse.

- (c) <u>Performance Bonus</u>. Annual Performance Bonus will be agreed between the Company and the Executive. In the current Fiscal Year subject to the Company achieving its Business Plan for the Financial Year 2020/2021 (Financial Year runs from November 1 to October 31) the Company will pay you a bonus of \$12,000.
- (d) <u>Paid Time Off and Other Benefits</u>. The Executive shall be entitled to paid time off for a maximum of 20 business days each calendar year, which shall be accrued ratably during the calendar year, including an initial balance of 5 PTO days. In addition, the Executive shall be entitled to local Public Holidays as stipulated in the Company's employment handbook as the same may be modified from time to time.
- (e) <u>Reimbursement of Business Expenses</u>. The Company shall reimburse the Executive for all reasonable expenses incurred or paid by the Executive in connection with, or related to, the performance of his duties, responsibilities or services under this Agreement, upon presentation by the Executive of documentation, expense statements, vouchers, and/or such other supporting information as the Company may reasonably request. The Executive shall submit his claim for reimbursement within 10 days of incurring such expenses. The Company shall be deemed not to owe these amounts unless the Executive submits his claim within two (2) months of the date the expense was incurred by the Executive.
- (f) <u>Health Insurance</u>: The Company shall provide health insurance on the usual terms and conditions at the date of this Agreement.
- (g) <u>D&O insurance Coverage</u>. During the Employment Period the Executive's shall be included in the insurance cover for director and officer insurance which cover his acts and/or omissions while an officer of the Company on a basis no less favorable to him than the coverage provided to current officers and directors.

#### 5. Termination

- (a) The Company may terminate the Employment Agreement at will, in accordance with the laws of Utah.
- (b) In the event that the Company terminates the Employment Agreement for whatever reason, the following Severance payments shall apply:

Year 1 of employment	1 Month
Year 2 of employment	3 Months
Year 3 of employment	6 Months

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- (c) Regardless of the reason for Termination, the Company shall pay the Executive all amounts due prior to Termination.
- (d) The Company's Employment Handbook provides for the notice that the Executive shall serve upon the Company in the event that he terminates the Agreement.

#### 7. Confidentiality

(a) <u>Definition of Proprietary Information</u>. The Executive acknowledges that he may be furnished or may otherwise receive or have access to confidential information which relates to the Company's past, present or future business activities, strategies, services or products, research and development, specifically all formulas, processes, computer code, customer lists, business opportunities, employees' details, computer user identifiers and passwords, and all purchasing, engineering, accounting, marketing and other information, proprietary to the Company and not generally known and other information received by Coda Octopus from third parties under an obligation of secrecy.

All such information, including any materials or documents containing such information, shall be considered by the Company and the Executive as proprietary and confidential (the "Proprietary Information").

(b) <u>Definition of Inventions</u>. Invention(s) means all formulas, processes, discoveries, improvements, ideas and works of authorship, whether patentable or copyrightable or not, which the Executive learns, has access to, has a part in developing, first conceives or first reduces to practice, alone or with others (1) that are developed on the Company's time, or (2) that relate directly to the Company's business or actual or anticipated research, or (3) for which the Company's Proprietary Information or other Company property is sued, or (4) that result from any of the Executive's work for the Company.

#### Executive's Obligation With Regard to Inventions.

(A) All Inventions that the Executive may learn, have access to, have a part in developing, first conceive, or first reduce to practice (i) during employment with the Company, whether or not during normal work time or at Company's premises, or (ii) at any time after employment termination if based on Confidential Information, are and shall remain the sole property of Company in all countries, and shall be promptly disclosed to and are hereby assigned to Company without charge to the Company. In the absence of clear and convincing proof to the contrary, all formulas, processes, inventions, ideas, and works of authorship conceived by the Executive within one year after termination of employment with the Company that directly relate to Company's business or demonstrably anticlpated research or development will be considered to be Inventions to be disclosed to and owned by the Company.

(B) The Executive will acknowledge and deliver promptly without charge all documents to Company, and to do such other acts as may be necessary in Company's opinion to obtain and maintain patents or copyrights and to vest the entire right and title in the Company to such patents, copyrights and Inventions in all countries including, if required by the Company but not limited to, completion and signing of the Assignment exhibited as Appendix B to this Agreement. Failure on the part of Company at any time to require the Executive to sell, assign, transfer and set over the entire right, title and interest in and to said Inventions shall not be deemed to be a waiver of its rights thereto.

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(C) The obligations of this section shall not apply to any invention developed entirely on the Executive's own time without the use of any Company's equipment, supplies, facility or Proprietary Information and (i) which does not relate to Company's business, or to the Company's actual or demonstrably anticipated research or development or (ii) which does not result from any work performed by the Executive for the Company.

- (c) <u>Exclusions</u>. Notwithstanding the foregoing, Proprietary information shall not include information in the public domain provided it is not a result of a breach of any duty by the Executive or any other person.
- (d) <u>Obligations</u>. Both during and after the Employment Period, the Executive will preserve and protect the confidentiality of the Proprietary Information and all physical forms thereof, whether disclosed to him before this Agreement and Inventions signed or afterward (except as required by applicable law or otherwise as necessary in connection with the performance of the Executive's duties to the Company hereunder). In addition, the Executive shall not (i) disclose or disseminate the Proprietary Information to any third party, including employees of the Company (or their affiliates) without a legitimate business need to know; (ii) remove the Proprietary Information from the Company's premises without a valid business purpose; or (iii) use the Proprietary Information for his own benefit or for the benefit of any third party.
- (e) <u>Return of Proprietary Information.</u> The Executive acknowledges that all the Proprietary Information and Inventions used or generated during the course of working for the Company is the property of Coda Octopus. The Executive will deliver to the Company all documents and other tangibles (including diskettes and other storage media) containing the Proprietary Information and Inventions at any time upon request by Company during his employment and immediately upon termination of his employment. If requested by the Company, the Executive will enter into an Assignment of Intellectual Property.

#### 8. Noncompetition and Nonsolicitation

- (a) <u>Restriction on Competition</u>. The provisions set out in Section 8 of this Agreement overrides the equivalent provision in the Company's Employment Handbook (which is deemed to be substituted by these provisions). Throughout the Employment Period and for a further period of twelve (12) months thereafter (the "Restricted Period"), provided, however, that the Restricted Period shall only extend for six months following the expiration or termination of the Executive's employment if the Executive's employment is terminated following a Change in Control, the Executive will not engage, directly or indirectly, as an owner, director, trustee, manager, member, employee, consultant, partner, principal, agent, representative, stockholder, or in any other individual, corporate or representative capacity, in any of the following: (i) any subsea visualization company, or (ii) any direct competitor of Coda Octopus as of the date of the Executive's termination of employment. Notwithstanding the foregoing, the Executive shall not be deemed to have violated this Section 8(a) solely by reason of his passive ownership of 1% or less of the outstanding stock of any publicly traded corporation or other entity.
- (b) <u>Non-Solicitation of Clients</u>. During the Restricted Period, the Executive will not solicit, directly or indirectly, on hIs own behalf or on behalf of any other person(s), any client of the Company whom Coda Octopus had provided services at any time during the Executive's employment with Coda Octopus in any line of business that Coda Octopus conducts as of the date of the Executive's termination of employment or that Coda Octopus is actively soliciting, for the purpose of marketing or providing any service competitive with any service then offered by the Company.

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- (c) <u>Non-Solicitation of Employees</u>. During the Restricted Period, the Executive will not, directly or indirectly, hire or attempt to hire or cause any business, other than a Qualified Affiliate, to hire any person who is then or was at any time during the preceding six months an employee of the Company and who is at the time of such hire or attempted hire, or was at the date of such employee's separation from the Company an employee of the Company.
- (d) <u>Acknowledgment</u>. The Executive acknowledges that he will acquire much Proprietary Information concerning the past, present and future business of the Company as the result of his employment, as well as access to the relationships between the Company and their clients and employees. The Executive further acknowledges that the business of Company is very competitive and that competition by him in that business during his employment, or after his employment terminates, would severely injure the Company. The Executive understands that the restrictions contained in this Section 8 are reasonable and are required for the Company's legitimate protection, and do not unduly limit his ability to earn a livelihood.
- (e) <u>Rights and Remedies upon Breach</u>. The Executive acknowledges that any breach by him of any of the provisions of Sections 7 and 8 (the "Restrictive Covenants") would result in irreparable injury and damage for which money damages would not provide an adequate remedy. Therefore, if the Executive breaches, or threatens to commit a breach of, any of the provisions of the Restrictive Covenants, the Company shall have the following rights and remedies, each of which rights and remedies shall be independent of the other and severally enforceable, and all of which rights and remedies shall be in addition to, and not in lieu of, any other rights and remedies available to the Company under law or in equity (including, without limitation, the recovery of damages):
  - (i) The right and remedy to have the Restrictive Covenants specifically enforced (without posting bond and without the need to prove damages) by any court of competent jurisdiction, including, without limitation, the right to an entry against the Executive of restraining orders and injunctions (preliminary, mandatory, temporary and permanent) against violations, threatened or actual, and whether or not then continuing, of such covenants; and
  - (ii) The right and remedy to require the Executive to account for and pay over to the Company and its affiliates all compensation, profits, monies, accruals, increments or other benefits (collectively, "Benefits") derived or received by him as the result of any transactions constituting a breach of the Restrictive Covenants, and the Executive shall account for and pay over such Benefits to the Company and, if applicable, its affected affiliates.
- (f) If any court or other decision-maker of competent jurisdiction determines that any of the Restrictive Covenants, or any part thereof, is unenforceable because of the duration or geographical scope of such provision, then, after such determination has become final and nonappealable, the duration or scope of such provision, as the case may be, shall be reduced so that such provision becomes enforceable and, in its reduced form, such provision shall then be enforceable and shall be enforced.

#### 9. Executive Representation

The Executive represents and warrants to the Company that he is not now under any obligation of a contractual or other nature to any person, business or other entity which is inconsistent or in conflict with this Agreement or which would prevent him from performing his obligations under this Agreement.

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#### 10. Enforcement and Indemnification

- (a) The Company in its sole discretion, may bring an action in any court of competent jurisdiction to seek injunctive relief and such other relief as the Company shall elect to enforce the Restrictive Covenants. If the courts of any one or more of such jurisdictions hold the Restrictive Covenants wholly unenforceable by reason of breadth of scope or otherwise it is the intention of the Company and the Executive that such determination not bar or in any way affect Coda Octopus's right, or the right of any of its affiliates, to the relief provided in Section 8(e) above in the courts of any other jurisdiction within the geographical scope of such Restrictive Covenants, as to breaches of such Restrictive Covenants in such other respective jurisdictions, such Restrictive Covenants as they relate to each jurisdiction being, for this purpose, severable, diverse and independent covenants, subject, where appropriate, to the doctrine of res judicata. The parties hereby agree to waive right to a trial by jury for any and all disputes hereunder (whether or not relating to the Restrictive Covenants).
- 11. Miscellaneous
- (a) Litigation and Regulatory Cooperation. During and after Executive's employment, Executive shall reasonably cooperate with Coda Octopus in the defense or prosecution of any claims or actions now in existence or which may be brought in the future against or on behalf of the Company which relate to events or occurrences that transpired while Executive was employed by Coda Octopus; provided, however, that such cooperation shall not materially and adversely affect Executive or expose Executive to an increased probability of civil or criminal litigation. Executive's cooperation in connection with such claims or actions shall include, but not be limited to, being available to meet with counsel to prepare for discovery or trial and to act as a witness on behalf of Coda Octopus at mutually convenient times. During and after Executive's employment, Executive also shall cooperate fully with the Company in connection with any investigation or review of any federal, state or local regulatory authority as any such investigation or review relates to events or occurrences that transpired while Executive was employed by the Company. The Company shall also provide Executive with compensation on an hourly basis (to be derived from the sum of his Base Salary and average annual incentive compensation) for requested litigation and regulatory cooperation that occurs after his termination of employment, and reimburse Executive for all costs and expenses incurred in connection with his performance under this Section 11(a), including, but not limited to, reasonable attorneys' fees and costs.
- (b) <u>Notices</u>. All notices required or permitted under this Agreement shall be in writing and shall be deemed effective (i) upon personal delivery, (ii) upon deposit with the United States Postal Service, by registered or certified mail, postage prepaid, or (iii) in the case of facsimile transmission or delivery by nationally recognized overnight delivery service, when received, addressed as follows:

(i) If to Coda Octopus Colmek, Inc, to:

Coda Octopus Colmek, Inc. 6526 Cottonwood St, Murray, Utah 84107 USA

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If to the Executive, to:

Kevin Kane, 11864 South Vista Glen Ct.

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#### Sandy, Utah 84092

or to such other address or addresses as either party shall designate to the other in writing from time to time.

- (c) <u>Pronouns</u>. Whenever the context may require, any pronouns used in this Agreement shall include the corresponding masculine, feminine or neuter forms, and the singular forms of nouns and pronouns shall include the plural, and vice versa.
- (d) <u>Entire Agreement</u>. This Agreement constitutes the entire agreement between the parties and supersedes all prior agreements and understandings, whether written or oral, relating to the subject matter of this Agreement.
- (e) <u>Amendment</u>. This Agreement may be amended or modified only by a written instrument executed by both Coda Octopus and the Executive.
- (f) <u>Governing Law</u>. This Agreement shall be construed, interpreted and enforced in accordance with the laws of Utah, without regard to its conflicts of laws principles.
- (g) <u>Successors and Assigns</u>. This Agreement shall be binding upon and inure to the benefit of both parties and their respective successors and assigns, including any entity with which or into which Coda Octopus may be merged or which may succeed to its assets or business or any entity to which Coda Octopus may assign its rights and obligations under this Agreement; provided, however, that the obligations of the Executive are personal and shall not be assigned or delegated by him.
- (h) <u>Waiver</u>. No delays or omission by Coda Octopus or the Executive in exercising any right under this Agreement shall operate as a waiver of that or any other right. A waiver or consent given by Coda Octopus or the Executive on any one occasion shall be effective only in that instance and shall not be construed as a bar or waiver of any right on any other occasion.
- (i) <u>Captions</u>. The captions appearing in this Agreement are for convenience of reference only and in no way define, limit or affect the scope or substance of any section of this Agreement.
- (j) <u>Severability</u>. In case any provision of this Agreement shall be held by a court with jurisdiction over the parties to this Agreement to be invalid, illegal or otherwise unenforceable, such provision shall be restated to reflect as nearly as possible the original intentions of the parties in accordance with applicable law, and the validity, legality and enforceability of the remaining provisions shall in no way be affected or impaired thereby.
- (k) <u>Counterparts</u>. This Agreement may be executed in two or more counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same instrument.

IN WITNESS WHEREOF, the Parties have executed this Agreement as of the day and year first above written.

CODA OCTOPUS COLMEK, INC.

Mulmul By:

Name: Annmario Gayle MICHAEL MIDA ley

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Title: Chief Executive Officer and Director

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EXECUTIVE DWM 1WI Kevin Kane

# APPENDIX A

Role Description/Core Function

Core Function	<ul> <li>The Role is responsible for the smooth overall management of the Company</li> <li>The Role is responsible for overall achievement of the Business Plan of the Company and for overseeing the effective and successful implementation of the Business Strategy of the Company</li> <li>The Role is responsible for promoting the Company and expanding its capabilities and achievements.</li> <li>The Role is responsible for overall staff management including</li> </ul>
	recruitment and for building and maintaining an enthusiastic high achievement culture.
а.	<ul> <li>The Role is responsible for ensuring the smooth and orderly running of the Company including its financial management, managing and controlling the Company's expenditure against the agreed and approved budgets of the Company</li> <li>The Role ensures good business practices are implemented</li> </ul>
	throughout with particular emphasis of customer deliverables, the timely implementation of customer contracts, and corporate practices in keeping with being a division of a public company and the associated financial controls.
	<ul> <li>The Role understands and performs the legal duties associated with being an officer of the Company</li> </ul>
	<ul> <li>The Role formulates and agrees with the Group Chief Executive Officer the business strategy of the Company</li> </ul>
	<ul> <li>The Role appraises the Group Chief Executive Office and Company's Board in a timely manner of business critical issues including failure of the business to perform in accordance with the Agreed Business Plan</li> </ul>
	<ul> <li>The Role is responsible for establishing and maintaining good relationships with senior representatives of our customers.</li> </ul>
	<ul> <li>The Role is responsible for establishing and maintaining key high value competencies and specializations within the Company.</li> <li>The Poly Presentation of the the formulation of the poly of</li></ul>
	<ul> <li>The Role encapsulates all other functions which are necessary as part of the duties of the CEO for the execution of the Core Functions agreed.</li> </ul>

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Reporting	<ul> <li>The Role reports to the Group Chief Executive Officer</li> <li>The Role reports to the Company's Board, provides weekly updates to the Group CEO in the form agreed and more detailed monthly reporting against the Business Plan, financial performance of the Company, business and financial forecasts, and any material matters that affect the business and staffing issues.</li> </ul>
	<ul> <li>Alongside scheduled reporting to the Board and Group Chief Executive Officer, the Role shall provide information to, and collaborate with others in the Group Management team.</li> </ul>

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# CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statements on Form S-3 (No. 333-224408; 333-233524; and No. 333-236029) and Form S-8 (No. 333-227704 and No. 333-260244) of Coda Octopus Group, Inc. of our report dated February 14, 2022, with respect to the consolidated financial statements as of and for the years ended October 31 2021 and 2020, of Coda Octopus Group, Inc. which are part of this Annual Report on Form 10-K.

/s/ Frazier & Deeter, LLC

Frazier & Deeter, LLC Tampa, Florida February 14, 2022

### CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER CERTIFICATION

I, Annmarie Gayle and Mike Midgley, certify that:

- 1. We have reviewed this annual report on Form 10-K of Coda Octopus Group, Inc.:
- 2. Based on our knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on our knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and we are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and we have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 14, 2022

Date: February 14, 2022

/s/ Annmarie Gayle

/s/ Michael Midgley

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the annual report of Coda Octopus Group, Inc. (the "Company") on Form 10-K for the year ended October 31, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Annmarie Gayle, Chief Executive Officer, and I, Michael Midgley, Chief Financial Officer, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:

(1) This report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Annmarie Gayle Chief Executive Officer /s/ Michael Midgley Chief Financial Officer

Date: February 14, 2022

Date: February 14, 2022